

Durham Regional Local Housing Corporation

Supporting Tenants,
Preserving Tenancies.



Durham Regional Local Housing Corporation

- DRLHC is Durham Region's largest community housing provider.
- 1300 units across 23 properties in Ajax, Pickering, Whitby, Oshawa, Bowmanville, Port Perry, Uxbridge, Cannington and Beaverton.
- Currently units are 100% Rent-Gearedto-Income and filled through the Durham Access to Social Housing (DASH) wait list.
- There are 3 Property Managers who manage the DRLHC properties
- There are 2 Housing Program Coordinators who support DRLHC tenants





Housing Program Coordinators: Bridging the Gap



Shaping the Role

- One of the first hires—helped define how the role best serves residents
- Faced challenges, but the impact has been undeniable
- Preventing evictions, strengthening community connections

Learning & Growing

- Recognized need for community development expertise
- Visited other regions and municipalities to learn best practices
- Partnered with organizations specializing in community engagement
- Led to a successful project at Lakeview Harbourside (to be discussed later)





Day in the Life



REAL LIFE ROAD BLOCKS



Start

Arrive at tenants unit to assist in retrieving 2023 NOA

Missing NOA

Tenant only had 2023 income tax summary and 2024 NOA Next action: Attempt to order 2023 income statement using automated system

STOP

Automated system

failure

Automated system error Next Action: Attemt to gain access to CRA account

CRA Account Challenges

Issues registering for CRA account. Attempted online banking registration but failed due to outdated two-step verification.



Manual Account

Creation

Created CRA account using user ID and password.

Next action: ensure tenant and daughter have account information for future use

REAL LIFE ROAD BLOCKS



Verification Issue

In order to activate CRA account it required 2024 line 15000 Then asked for line 14500 from 2024 which I did not have Problem Solve

Determined that line 14500 was social assistance payments
Compared line 15000 and line 145000 in 2023 tax summary.
Found that they were the same amounts. Inputted correct information and it was accepted

STOP

ID Verification

Verified tenants ID using a photo of her drivers license and photo with her license
Set up two-step verification using tenants cell-phone number

Confirm Tenant E-Mail

CRA account requires e-mail.

Tenant states she does not remember her e-mail. Accessed her tablet to retrieve her email address.



Success! Account

Created

CRA account created. 2023 NOA obtained and sent to program assistant to complete annual review



Breaking Barriers: Why is it so important to support our residents?

Financial Stability

Timely NOA access ensures correct income reporting, stable rent, and continued RGI housing eligibility

Accessibility Challenges

Hands-on support helps tenants overcome barriers and access essential services like CRA account setup

Equity & Support

Personalized support ensures equity and acknowledges the systemic challenges faced by vulnerable tenants

Reducing Stress & Anxiety

Guiding tenants through institutional hurdles reduces stress and ensures security

Long-Term Benefits

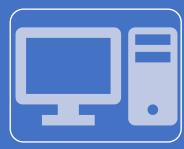
Helping the tenant navigate barriers builds resident skills, and can empower them to solve their own issues in the future

Preventing Housing Issues

Timely NOA access ensures correct income reporting, stable rent, and continued RGI housing eligibility



Challenges



System Navigation & Digital Literacy

- Applying for ID and replacement ID
- Assistance applying for and understanding income sources
- Advocacy and intensive service navigation support
- Assisting with annual reviews and creating opportunity to simplify this for tenants



Health Supports & Social Supports

- Tenant need complex and often needs multiple supports
- Facilitated referrals for mental health & counselling supports
- All challenges exacerbated by any mental health concerns



Tenant Dynamics & Pest Control

- Senior bullying
- Changing tenant landscape/dynamics
- Pest control process plagued by lack of cooperation, unprepared residents etc.
- Tenants often require one on one assistance



Senior Bullying

- Often-overlooked issue affecting older adults
- Forms: verbal harassment, social exclusion, intimidation
- Contributing factors: loneliness, cognitive decline, unresolved conflicts
- Victims experience isolation, emotional distress, and reduced well-being
- 57% of seniors report bullying; 70% find it highly upsetting
- Solutions: foster respect, provide education, offer conflict resolution resources
- Communities must take proactive steps to ensure inclusive and safe environments
- Not traditionally a role of the landlord however it is becoming increasingly problematic





Pest Control

Mobility Barriers – Seniors may struggle to move furniture or declutter for treatments.

Hoarding Complications – Creates environments where pests thrive and limits accessibility for professionals.

Resident Cooperation – Privacy concerns, stigma, or lack of awareness can hinder participation.

Compassionate Approach Needed – Assistance, education, and open communication are key to effective pest management.

Role of Housing Program Coordinators – Act as the link between pest control, property managers, tenants, and families.

Creative Solutions – Inspections, follow-ups, and partnerships with community agencies help clear units.

Community Impact – Pest control benefits not just affected tenants but also their neighbors.





Shifting Tenant Landscape in RGI Housing

Key Trends:

- More younger seniors (early 60s) entering RGI housing
- Economic instability, rising housing costs, and gaps in social services contribute to this shift
- Unlike older seniors, many transition from homelessness, shelters, or precarious living situations

Challenges Faced by Younger Seniors:

- Chronic health conditions and limited healthcare access
- Employment barriers and financial instability
- Psychological impact of long-term housing insecurity

Impact on Housing Program Coordinators & Property Managers:

- Balancing individual tenant needs with overall community well-being
- Not traditionally the role of the landlord to involve themselves in interpersonal issues
- Addressing mental health, addiction, and employment support
- Managing conflicts and integration among residents

Solutions & Support Strategies:

- Tailored services (mental health care, addiction support, employment assistance)
- Community partnerships to provide additional resources
- Proactive engagement to foster stability and independence



Mental Health & Addictions



- Increasing among tenants
- Financial instability, lack of healthcare access, and social isolation exacerbate challenges
- Addiction often used as a coping mechanism for stress, trauma, and homelessness
- Mental health issues can strain cooperation with housing rules and services
- Perceptions of interactions can become skewed, affecting neighbor relations
- Provide mental health and addiction resources alongside housing support
- Strengthen community programs that promote well-being and stability
- Housing coordinators play a crucial role in connecting tenants with the support they need





Community Partnerships & Collaboration



Strengthening Communities Through Collaborative Partnerships



- Connecting tenants with vital services and support.
- Partnering with agencies for tailored solutions.
- Building resilient, stable communities.
- Collaborative efforts for lasting impact.
- Tenant-driven programs based on real needs



Health & Wellness

- Vision & dental care
- Health fairs
- Mobile vaccination clinics
- Nurse Practitioner clinics
- Paramedicine program
- Exercise classes

Food Security & Basic Needs

- Food security programs
- School lunch programs
- Backpack & school supply drives

Community Building & Social Events

- Community clean-ups
- Holiday events & social activities
- Community building events
- Supporting tenant-led initiatives

Education & Financial Support

- Tax clinics
- Learning Bond events
- Babysitting courses
- Service Canada information booths
- Employment assistance
- Wills & Powers of Attorney

Arts & Culture

- Performance arts programs
- Paint nights
- Mobile library programs

Recreation & Physical Activities

- Jiu Jitsu
- Community gardens



Community Volunteer Income Tax Program



- **Established in 2019** Now in its seventh tax season.
- Year-Round Free Tax Filing Supporting residents with annual renewals and financial benefits.
- **Dedicated Volunteers** Returning year after year to serve the community.
- In-Person Clinics & Drop-Off Service Clinics at multiple buildings plus ongoing drop-off convenience.
- **COVID-Era Innovation** Started dropoff service during the pandemic, now a popular option.



Financial Stability Starts Here: Why Free Tax Clinics Matter

- **Financial Support** Helps access tax credits like CCB, GST/HST, and income benefits.
- Accessibility Assists individuals lacking resources or tax expertise.
- Compliance Ensures accurate tax filings, preventing penalties and missed benefits.
- Education & Empowerment Builds financial literacy and confidence.
- **Community Strength** Supports vulnerable populations and fosters collective effort.
- Stress Reduction Simplifies tax filing, easing anxiety and ensuring accuracy





Empowering Youth Through Community Initiatives

Breaking the Cycle of Poverty

• Providing education, mentorship, and skill-building opportunities.

Long-Term Impact

•Strengthening families and communities by promoting stability and reducing social challenges.

Safe Spaces for Growth

•Creating environments that reduce risky behaviors and encourage positive activities.

Empowerment & Development

•Encouraging literacy, arts, sports, and leadership to boost confidence.

Building Stronger Communities

• Fostering social connections and support networks.



Spotlight on: The Travelling Stage



"The Travelling Stage, where arts education takes center stage! With a proud legacy spanning 22 years, we were founded by Toni Grates and have since become a leading organization in the field. Our team of dedicated professionals is committed to nurturing young minds and fostering self-confidence through the power of arts education."

DRLHC Partnership with Travelling Stage

Ongoing since 2022.

Youth Arts Opportunities

Open to students from kindergarten to grade 12.

Inclusive Access

Available to Lakeview Harbourside and the surrounding community.

Leadership Development

Young participants have grown into senior leaders.

Continued Success

Proudly bringing the program back in summer 2025.



Spotlight on: Project X-Guard

- Provides free Brazilian Jiu-Jitsu (BJJ) training for at-risk youth.
- Builds confidence, life skills, and anti-bullying techniques.
- Year-round program since 2019, fostering community connections.
- Success story: Former participant now teaches Brazilian Jiu-Jitsu
- Lasting impact—program strengthens bonds beyond the community.

"To use the art of Brazilian Jiu-Jitsu to effect positive change in our communities, while providing invaluable life skills to the children, youth and instructors."



Building Community at Lakeview Harbourside

Building a Connected Community at Lakeview Harbourside

- Our largest family-focused site: 173 townhomes + 15-unit apartment
- More than just housing—it's a place for community to grow
- Home to impactful programs like the Travelling Stage & Project X-Guard

Strengthening Connections

- Partnered with Tamarack Institute in 2018 to bring people together
- Local Deepening Community Initiative: making engagement easy and meaningful
- Conversations, resident-led projects, and partnerships that build trust

"Progress moves at the speed of trust" – Steven Covey

The Power of Community

- "Harbour Love" tenant association leads events and fosters real connections
- Residents step up, engage, and make this place feel like home

Key Takeaways

- Relationships matter—trust and reliability are everything
- Success comes from working together, learning, and growing







Building Forward: The Next Steps in Tenant Support



Where do WE go from here?

- Expansion is essential to strengthening tenant support.
- Stable housing requires more than just shelter—it needs proactive resources.
- Tenant support includes: conflict resolution, financial guidance, health & well-being, and tenancy navigation.
- Durham Council recognizes the value of tailored, inhome assistance.
- DRLHC's growing tenant base needs adaptable support systems.
- Current model relies on just two Housing Program Coordinators—more resources are needed.
- Scalable framework ensures all tenants receive critical support where they live.
- Investing in tenant support builds stronger, more resilient communities.





Where do YOU go from here?



- **Focus on Strengths**: Shift perspective from problems to opportunities within your community.
- Leverage Existing Resources: Identify underutilized spaces and agency partnerships to enhance programming.
- Create Mutually Beneficial Opportunities: Offer common rooms for programs benefiting both tenants and the broader community.
- Funding & Collaboration: Secure funding by providing space and clientele; partner with agencies for joint proposals.
- **CVITP Clinics**: Establish in-house tax clinics for tenant convenience—grants available for setup costs.
- Rethinking Tenant Engagement: Encourage a supportive "good cop" role, improve customer service, and build trust.



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