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IAWA NEWS & VIEWS

President's Message

Happy 25th Anniversary to IAWA! As we are preparing to gather in Panama to celebrate this milestone, I would like to thank all our members for their continued support and we hope that you have been able to stay in touch through some of our Connects and Receptions, and you are hopefully able to attend our Panama conference. For non-members reading and following us, make sure you become a member of our IAWA community and participate in this incredible group. As we are preparing a new board



under Abby Bried's presidency, I would encourage you to express interest in participating in many of the committees supporting the board, from scholar-ship to membership, communications and more. You are also welcome to initiate a Connect, a lunch or any other form of gathering in your area or at any conference you are attending. And make sure you renew your membership before the year-end!

We are very grateful to our VPs of Conference, Cindy Durkin and Lisa Piccione, who have worked countless hours preparing a fantastic program, where we will learn more about our industry and hear from outstanding professionals. We will be at an exciting strategic corner of our planet and we would like to thank all our sponsors for making it possible to meet from all over the world to be together and renew our friendships. We have hit a record sponsorship level thanks to our VP of Sponsorship Ann Field and hope that all of you will continue all the efforts required to continue that positive trend.

You will hear many of our new achievements including the unveiling of our new IAWA logo thanks to Mary Prettyman, our Charitable Foundation thanks to Ellyn Slow, Suzon Franzke and Mary McDaniel, our Ambassador Program, our 2013 IAWA Aviation Industry Woman of Excellence Award, our affiliation with ICAO, our mentoring and internship programs and you will meet our four 2013 Scholarship Recipients thanks to our VP of Scholarship Sallie Bondy. You will also get to meet Jennifer Miller, Fred Stringfellow and Kristin Grove from our new management company, SMG.

We will also announce the venue for our next 2014 conference in Seattle and while we will be in Panama, two of our IAWA members, Mary Ellen Jones and Carol Ronan-Heath will be taking care of our first ever IAWA booth at the 2013 Dubai AirShow. Mary Ellen and Carol will promote our Dubai 2015 conference at the booth and also attend the IAWA Connect, hosted by Textron on November 18th. We are grateful to ALTA our affiliate in Latin America and to the Ministry of Tourism for all the support they have provided and of course COPA, the national airline in Panama.



We hosted 20 Connects and Receptions in 2013 all over the world from Lima, Peru to Shanghai, New York, Berlin, Miami, Zurich, Paris, Barcelona, Washington, Las Vegas, Montreal, Geneva, Dublin and Jacksonville, Florida! Thank you to all board members and members involved in organizing and hosting! We will conclude the year with an IAWA Connect in San Francisco on December 3, and by offering a Bronze Sponsorship to the AeroClub of Washington to honor IAWA Board Member Marion Blakey, who is receiving the 2013 Wright Brothers Memorial Trophy from the National Aeronautic Association on December 13th in Washington.

Thanks to our VP of Communications Diana Gurfel, we are continuing to work hard to provide our members with the latest social media and will soon be showing a new video on IAWA in 2014.

We would like to recognize all of IAWA's courageous founders who have taken us to this day where we can celebrate our 25th Anniversary with a strong footprint and the legacy that we are making a difference in helping women to the top!

Warmest wishes,

Mylène Scholnick



IAWA's 25th Annual Conference is just one week away on November 18-20, 2013 in Panama City, Panama. We hope that you will join us and that you are as excited as we are. Topics will include a welcome to Latin America; Serving the Customer in the Current Economic Environment; The Outlook on Finance and Credit; Connecting the World: Creating a Safe and Secure Environment; The Choreography of Supply Chain Management; Aviation Environmental Challenges and Managing Risks in Challenging Times. The full agenda follows. Other Conference highlights include a visit to the Panama Canal, keynote speakers Ivette Franco, Copa Airlines, Mayra Arosemena, Ministry of Foreign Affairs of Panama, and Ilya R. Espino de Marotta, Panama Canal Authority, and a host of networking opportunities.

The 25th Annual Conference will bring together close to 200 women in aviation and aerospace from all over the world for professional development and networking. Don't miss this opportunity to learn about the hottest topics in aviation from respected industry leaders and grow your professional network with key industry contacts.

Registration is still open for the conference - <u>click here</u> to register.



Thank you to all 25th Annual Conference sponsors for their support, including: Boeing, FedEx, Safran, Airbus, GE, NBAA, Campbell Campbell Edwards & Conroy, Condon & Forsyth, Jackson Walker, L.L.P., United Airlines, USAIG, Textron, Air-Canada, AON Risk Solutions, Inc., Baumeister & Samuels, Clyde & Co, Fitzpatrick & Hunt, Galindo, Arias & López, Locke Lord, MedAire, Thompson & Knight, LLP, Willis Aerospace, Airlines for America, Bersenas Jacobsen Chouest Thomson Blackburn LLP, Copa Airlines, Davis LLP, Ellyn Slow Consulting, Gordon & Rees, Lenoma, Kirstein & Young, Mills, Meyer Swartling P.S., Nassar Abogados SA, Patton, Moreno & Asvat, and Southwest Airlines. Sponsorship opportunities are still available, <u>click here</u> for more information.

Learn more about the 25th Annual Conference.



25TH ANNIVERSARY CONFERENCE NOVEMBER 18-20, 2013



Trump Ocean Club International Hotel Panama City, Panama

November 18, 2013

3:00 p.m. - 5:00 p.m. Registration - Grand Pacific Ballroom

6:00 p.m. - 7:00 p.m. Welcome Reception - Pool Deck

7:00 p.m. – 9:00 p.m. Boeing Gala Dinner – Grand Pacific Ballroom B

Sponsored by Boeing

Keynote Speaker: Ivette Franco, Directora de Asesoría Legal, Copa

Airlines

November 19, 2013

7:00 a.m. - 5:00 p.m. Registration - Grand Pacific Ballroom Foyer

7:30 a.m. - 8:15 a.m. New Member Welcome and Conference Breakfast

Grand Pacific Ballroom A

8:15 a.m. - 8:30 a.m. President's Welcome & Scholarship Presentation

Grand Pacific Ballroom A

8:30 a.m. - 9:45 a.m. Welcome to Latin America: A Fantastic Place to

Do Business!

MODERATOR: Alina Nassar, Partner, Nassar Abogados Centroamerica

Panelists:

Marianela Dengo, Customer Relations Unit Manager, Panama Canal

Authority

Teresa Galindo, General Director, MD Helicopters Mexico

Gabriela Llobet, Director General, Costa Rican Investment Promotion

Agency, CINDE

Regina Lynch, Senior Partner, Motta, Fernandes Rocha Advogados

9:45 a.m. - 11:00 a.m. Serving the Customer in the Current Economic

Environment/The Customer Experience: Recent

Aviation Trends & Insight



MODERATOR – Elizabeth M. Freidenberg, Partner, Freidenberg, Freidenberg & Lifsic

Panelists:

Claudia Karpat, Legal Manager, GOL Airlines

Nathalie Lemyre, Director, Customer Service Innovation & Planning, Air Canada

Diana Mizrachi-Kopel, Customer Experience Director, Copa Airlines

Sabine Trenk, Deputy Chief Executive Officer & Chief Operating Officer, Lima Airport Partners

Maria Liz Viveros de Bazán, Assistant Director, Transportation Office of the President, DINAC

11:00 a.m. - 11:15 a.m. Coffee Break - Grand Pacific Ballroom Foyer

11:15 a.m. – 12:30 p.m. The Outlook on Financing and Credit

MODERATOR – Kathleen Flanagan, Senior Loan Officer, Export-Import Bank of the United States

Panelists:

Maria Cecilia Escallon, Corporate Treasurer, Avianca Taca

Li Liu, Executive Vice President of Marketing, GE Capital Aviation Services – Hong Kong

Kriya Shortt, Senior Vice President of Sales, Cessna Aircraft Company

Margherita Coelho Toledo, General Counsel, Lider Aviacao

12: 30 - 1:00 p.m. Keynote Address - Grand Pacific Ballroom

Mayra Arosemena, Vice Minister, Ministry of Foreign Affairs of Panama

1:00 p.m. - 2:00 p.m. Luncheon - Grand Pacific Ballroom B

2:15 p.m. – 3:30 p.m. Connecting the World: Creating a Safe and Secure Environment

> MODERATOR – Mary Barnicle, Managing Director, Regulatory Affairs, United Airlines

Panelists:

Jimena Blumenkron, Technical Officer, International Civil Aviation Organization

Joan Sullivan Garrett, Founder and Chairman, MedAire, Inc.



Keren Cohen Saad, Head of Legal Affairs, El Al Israel Airlines Ltd.

Anne Jany, Vice President A350XWB Program – Powerplant and EMSP,

Airbus

3:30 p.m. - 3:45 p.m. Coffee Break - Grand Pacific Ballroom Foyer

3:45 p.m. – 5:00 p.m. The Choreography of Supply Chain Management

MODERATORS - Sallie Bondy, Director, Sales & Marketing

Operations, Boeing Commercial Airplanes

Kris Fellrath, Vice President, Business Operations, Boeing Commercial Airplanes

Panelists:

Christy Alvord, General Manager, Engine Component Repair, GE Aviation

Dawne Hickton, Vice Chair, President and Chief Executive Office, RTI International Metals, Inc.

Jane Krueger, Senior Director, Enterprise Subcontracts Operations, Rockwell Collins

Rebecca Ufkes, President, UEC Electronics, LLC

6:30 p.m. Reception and Dinner – Ministry of Foreign Affairs, Casco Viejo

November 20, 2013

8:00 a.m. – 9:00 a.m. Networking Breakfast - Grand Pacific Ballroom A

9:00 a.m. – 9:30 a.m. Membership Meeting - Grand Pacific Ballroom A

(IAWA members are invited to attend)

9:30 a.m. - 10:45 a.m. Addressing Aviation Environmental Challenges

MODERATOR: Nancy Young, Vice President, Environmental Affairs, Airlines for America

Panelists:

Julie Felgar, Managing Director, Environmental Strategy and Integration, Boeing Commercial Airplanes

Helen Howes, Managing Director, Safety, Health and Environment, Delta Air Lines, Inc.

Jane Hupe, Chief, Environment Unit, International Civil Aviation
Organization



10:45 a.m. - 11:45 a.m. Managing Risks in Challenging Times

MODERATOR: Zoe Layden, Senior Broker Relationship Manager, Allianz Global, Corporate & Specialty

Panelists:

Courtney Jones Hrycay, Vice President of Business Development, masFlight

Daniela Murias, Underwriting Director, AGCS Aviation Latin America

Leah Schraudenbach, Chief Risk Officer, International Lease Finance Corporation

11:45 a.m. - 12:00 p.m. Keynote Speaker

Ilya R. Espino de Marotta, Executive Vice President for Engineering and Programs Management, Panama Canal Authority

12:00 p.m. - 1:15 p.m. Luncheon - Tejas Restaurant

1:15 p.m. - 4:00 p.m. Visit to Panama Canal

International Aviation Womens Association
25th Anniversary Conference • Panama City, Panama



Elizabeth Friedenberg is Named IAWA's 2013 Woman of Excellence

We are pleased to announce the 2013 recipient of the IAWA Aviation Industry Woman of Excellence Award as Elizabeth Freidenberg of Freidenberg, Freidenberg & Lifsic. This award recognizes women who are leaders in the field of aviation, have demonstrated a commitment to the advancement of women in the industry and are respected as team players by men and women alike. As a woman who epitomizes these attributes, IAWA is honored to recognize Elizabeth Freidenberg as the second recipient of this award.

Freidenberg has demonstrated an unwavering commitment to the advancement of women in the aviation industry. She has served on IAWA's board for many years and is currently an active



member of the Advisory Board. IAWA Past President Katherine Posner spoke of Freidenberg, "Elizabeth has been an inspiration in so many ways – as a trailblazer for women in aviation law, for her boundless energy and enthusiasm and of course her unfailing support of other women and IAWA. She truly is a Woman of Excellence."

Freidenberg's professional credentials are equally impressive. A graduate of the University of Buenos Aires Law School with a master in Air Law of the Argentine Air Force Institute of Air and Space Law, Freindenberg has concentrated her practice in aviation law in what it is today Freidenberg, Freidenberg & Lifsic Law Firm. Ms Freidenberg has been appointed by the Argentine Government to various committees to advise on aviation regulatory matters and aerospace law and is often invited as an expert in aviation matters by governments and associations. She was a member of the Governmental Commission appointed to update the Argentine Aircraft Register Executive Order governing the Argentine Aeronautical Code and was also appointed advisor in aviation matters to the Argentine Secretary of Privatization. She has lectured on aviation law at the University of Buenos Aires Law School, at the Argentine Air Force Institute of Air and Space Law, and at Embry Riddle University as well as in international conferences such as IATA Legal Symposium; Aviation Law Association of Australia and New Zealand, Copa Legal Symposium; ALA (Asociación Líneas Aéreas de Costa Rica), BAR Association of Montevideo, Uruguay, Brazilian Institute of Air and Space Law, and ACI (American Conference Institute Annual forum) Aviation - Litigation.

"Elizabeth is one of the truly outstanding women in the world. As one of the world's premiere aviation attorneys, accomplished educator, published author, adoring wife and cherished mother---the world is a kinder and truly more gracious one due to Elizabeth Freidenberg! She is one of IAWA's global leaders and we are so proud to recognize her with this coveted award. She is an exceptional supporter of women in aviation and promote women professionals in Latin America, and beyond." said Julie Ellis, IAWA Board Member.

The Award will be presented during the IAWA's 25th Annual Conference which will take place in Panama City, Trump Hotel, on November 18-20, 2013.

Marion Blakey to Receive 2013 Wright Brothers Memorial Trophy

The National Aeronautic Association has selected Marion Blakey as the recipient of the 2013 Wright Brothers Memorial Trophy.

NAA established this award in 1948 to honor the memory of Orville and Wilbur Wright. The trophy is awarded annually to a living American for "...significant public service of enduring value to aviation in the United States."

Since 2007, Marion Blakey has served as President and Chief Executive Officer of the Aerospace Industries Association, the voice of the aerospace and defense industry. Before that, she served a five-year term as Adminis-



trator of the Federal Aviation Administration. As Administrator, Blakey regulated the nation's airways as well as operated the world's largest air traffic control system consisting of 44,000 employees and a \$14 billion budget. During her tenure, the traveling public experienced the safest period for air travel in United States' history, and she was a tireless safety advocate, internationally. Under her leadership, FAA launched the Next Generation Air Transportation System – the shift to a satellite-based system that will modernize air transportation, save fuel, and decrease delays.

Prior to being named FAA Administrator, Blakey served as Chairman of the National Transportation Safety Board. During her tenure, she led a number of accident investigations, including the 2001 crash of American Airlines flight 587 - dealing with both the highly technical aspects of the investigation as well as the tremendous public interest in the accident. Blakey improved the Board's accident reporting process and strengthened its advocacy and outreach programs to promote safer travel throughout all modes of transportation.

Blakey has held six presidential appointments, four of which required Senate confirmation. From 1992 to 1993, Blakey served as Administrator of the U.S. Transportation Department's National Highway Traffic Safety Administration, which is dedicated to achieving the highest standards of excellence in motor vehicle and highway safety. As the nation's leading highway safety official, she was charged with reducing deaths, injuries, and economic losses resulting from motor vehicle crashes. Prior to her service at NHTSA, she held key positions at the Department of Commerce, the Department of Education, the National Endowment for the Humanities, the White House, and the Department of Transportation.

The long list of recipients of this most historic award reflects the diversity of leader-ship of our nation's aviation and aerospace industry," said Jonathan Gaffney, President and CEO of NAA and Chairman of the Selection Committee. "Over its 65-year history, the Wright Trophy has been awarded to industrialists, explorers, innovators, and public servants. Ms. Blakey has joined a remarkable group of Americans."



Boeing Welcomes the 787-9 to the Family



It was mid-June in the Everett, Wash., factory and Bruce Kaufman and other members of the 787 main landing gear team were putting the 787-9 gear through a battery of functional tests. "Pretty awesome," Kaufman said, as he looked at the first -ever Boeing 787-9 Dreamliner in final assembly, and at the four large tires of the main landing gear on that side of the plane. It was the first time a 787-9 was able to support itself using its own landing gear instead of powerful jacks. "It will be neat to see it out on the runway," he said, "And think, Wow! I had a part in that."

Weeks later, that first Dreamliner with "9" on its tail left the factory floor and was towed a short distance to be painted, one of the last remaining big tasks before the 787 team officially rolled out the airplane in late August. And just a few weeks later, on Sept. 17, the first 787-9 took to the skies, completing a no-squawk inaugural flight lasting more than five hours.

All of Boeing, and not just the 787-9 team, has reason to be excited about the new plane. It's much more than the next member of the super-efficient Dreamliner family, a longer version of the 787-8 that will carry more passengers and have more range. Years ago, when some of the brightest aerodynamicists and engineers with Boeing Commercial Airplanes were planning the 787 family, they knew then the 787-9 held great promise. It would take lessons learned from the 787-8 and, with some new technology and innovation added to the mix, raise the efficiency bar even higher. And so would the 787-10 to follow.

At first glance, the 787-9 looks pretty much like the 787-8, with the same fuselage cross-section and advanced interior. But the 787-9 is 20 feet (6 meters) longer. Depending on how an airline configures the cabin, that extra length will typically mean about 40 more passengers. The 787-9 has a range of about 8,500 nautical miles (9,800 miles, or 15,700 kilometers), or some 300 nautical miles (350 miles, or 555 kilometers) more than the 787-8.

In addition to its longer fuselage and greater range, the 787-9 includes a number of advancements. Boeing has not only incorporated new technology and improvements to the 787-9, but it has also used lessons learned from the 787-8 to improve the 787 production system and supply chain -- helping introduce the 787-9 while ramping up production of the 787-8. The result: The 787-9 went together with an ease that surprised program leaders.

Early on, Boeing took some of its most experienced 787-8 employee teams, gave them some additional training, and moved them over to the 787-9. Those employees brought not only their skills and know-how but also lessons learned from initial production challenges with the 787-8. "It's awesome how well the build has gone," said Amanda Evangelista, a manufacturing representative for the 787-9 who was doing the same work on the 787-8.

"The airplane we have built, which we will deliver next year, is what we envisioned back then," said Ed Petkus, director and deputy chief project engineer of the 787-9 and 787-10. "We set out to learn all those lessons and do it right. And the entire team is doing just that."

Miami Reception

Approximately 40 aviation women gathered on September 27th, 2013 at the IAWA-ALTA breakfast within the ALTA Aviation Law Americas Conference held in Miami, at the Eden Roc Hotel. This breakfast is becoming a tradition of IAWA and ALTA and serves as an opportunity to meet and network with talented women in the aviation industry, as well as a chance to learn more about our organization and its goals.



Barcelona Reception

On October 7th over 35 women aviation professionals gathered at the IAWA-ISTAT Reception held at the Hotel Arts in Barcelona. The successful reception, held in conjunction with the ISTAT Europe 2013 Conference, provided a wonderful opportunity for networking among distinguished industry women.





Las Vegas Connect

IAWA Members and friends gathered on October 23rd for the Las Vegas Connect. The successful event was hosted by NBAA at the 2013 NBAA Business Aviation Convention and Exhibition.



Montreal Connect

On October 1, 2013, ICAO hosted an IAWA Connect during the 38th General Assembly and more than 40 women gathered on the 7th floor of the ICAO Headquarters on the Air Navigation Conference Room in Montreal to celebrate IAWA and ICAO Affiliation. Nancy Graham hosted the Connect with IAWA President Mylene Scholnick and welcomed all attended who were mingling and having fun taking photos.





Dubai Reception

Celebrating the Dubai Airshow 2013, Textron and IAWA cordially invite you to a networking reception on Monday, November 18th.

Date: Monday, November 18, 2013

Time: 4pm - 5pm

Location: Dubai World Central, Textron Chalet A48

While at the Dubai Airshow, be sure to stop by IAWA's Booth number 615.



San Francisco Connect

IAWA invites you to mingle and network over coffee during the Ascend 2013 Aviation 2020 Finance Forum held at the St Regis in San Francisco.

Date: Tuesday, December 3, 2013

Time: 8am - 8:45am

Location: St. Regis Hotel, Sculpture Room





Jennifer Deroin, Lawyer, DEROIN Law Firm

Jennifer Deroin is a lawyer at the Paris Bar. She graduated with a Master of International Law in Paris II Assas. After working for 6 years for an aviation Law Firm, Jennifer established her own law firm, DEROIN. She is specialized in liability, criminal and labor law for aircraft companies, insurance companies and catering company. Jennifer often leads workshops and legal training about professional equality to managers. Jennifer is an active member of French society of Aviation and Space Law (SFDAS).



Marie-Aude Gagnon Rousseau, Business Development Manager & Marketing Strategist, Santos Dumont

Marie-Aude Gagnon Rousseau is an aviation professional with experience in Legal, Business Development, Marketing and Strategic related matters. She is currently undertaking a new challenge as Business Development Manager of Santos Dumont, a global aviation technical advisor and asset manager providing solutions to stakeholders of the aircraft leasing sector. Marie-Aude is a Canadian expat living in Ireland and is bi-lingual in French and English. She holds an LL.L. (Magna Cum Laude) and an LL.B. (Cum Laude) from the University of Ottawa and a First Class Honours MBA from Trinity College Dublin.



Teresa Galindo, General Director, MD Helicopters Monterrey

Teresa Galindo, is the General Director of MD Helicopters Monterrey. She has had a career in the Aerospace Industry since 2002. Her background includes an Industrial Engineer Master's degree in Management, AS9100 auditor rev C, and Black Belt Six Sigma. Teresa is a Member of the Board of Monterrey Aerocluster, Industrial camara State of Nuevo León.



Valérie Guénon, European Technology Strategy VP, Safran

Valérie Guénon has held technical and quality functions in Safran group companies Snecma (aircraft engines) and Messier-Bugatti-Dowty (wheels, brakes, landing gear). She represented the Safran group's Research and Technology in Brussels and contributed to founding Clean Sky, a Public Private Partnership between the European Commission and the Industry to bring technology for improving the environmental impact of aviation. Valérie is a Member of the Advisory Council for Aviation Research and Innovation in Europe (ACARE) and of Conseil pour Recherche Aeronautique Civile (CORAC). Valérie holds a degree in Mechanical engineering from UTC (Compiègne, France) and a Master's degree in applied sciences from the University of Delaware.





Stephanie Hobart, Commercial Manager, Pratt & Whitney

Stephanie is a native of Fairfax, Virginia and is currently employed as a Commercial Manager by United Technologies Corporation, Pratt & Whitney Division, supporting the commercial engines sales team and leading contract negotiations. She has worked for engine manufacturers for the past 5 years, and graduated from the University of Virginia with a degree in finance. Her favorite non-aviation activities include rock climbing and learning to play the guitar.



Mary Coleman (MC) Hooper, Underwriter, United States Aviation Underwriters (USAIG)

As a recipient of the Walter C. Wattles Fellowship, MC began her career in aviation insurance as an Underwriting box assistant with XL Insurance at Lloyds of London. At the conclusion of her fellowship, she continued to pursue her interests in aviation insurance by working with Frank Crystal & Company in New York City as a broker, marketing and managing accounts of varying complexity in order to ensure that their unique exposures were contemplated by creatively structured insurance programs. After nearly three years with Crystal, she returned to the underwriting side where she currently works with USAIG, underwriting a broad range of General Aviation risks from their New York City office. She will be completing her studies for the Chartered Property and Casualty Underwriter (CPCU) desgination this summer. MC graduated Magna Cum Laude from Vanderbilt University and is a member of the Phi Beta Kappa society.

Tatiana Jordão, Founder and Executive Director of Crisis Response, Crisis Management and Contingency Planning

Tatiana Jordão is the founder and Executive Director of Crisis Response, Crisis Management and Contingency Planning, a Brazilian Consulting firm specialized in Crisis Management, Crisis Communication, Media Training, Family Assistance during Disasters, and Product Recall, with cross-sector experience, including the aviation industry, financial services industry, hospitality industry, media, manufacturing, public sector, civil defense, chemical industry, and the military. Tatiana combines an academic background with 15 years of practice in crisis preparedness, risk communication, management of complex corporate issues and accumulated experience in risk analysis, crisis and emergency planning, training of corporate executives to manage and to face the media in critical situations. Specifically in the airline industry, she has been a civil aviation consultant for 12 years. Crisis Response has provided Brazil and other Latin American countries with comprehensive advice on commercial aviation matters in the specific subject areas of crisis management, crisis communication, and family assistance during disasters.





Jane Krueger, Sr. Director Enterprise Subcontracts, Rockwell Collins

Jane Krueger is senior director of Enterprise Subcontracts at Rockwell Collins. In this role, she oversees supplier management and external product developments across the company's Commercial and Government Systems business units.



Ana Carolina do Lago-Barber, Marketing Director EMEA, CIS, Central Asia, Embraer S.A.

Born in 1975 in Rio de Janeiro, Brazil, Ana Carolina has a degree in Business Administration from Pontificia Universidade Católica do Rio de Janeiro and a Master degree in Marketing from Fundação Getúlio Vargas do Rio de Janeiro. She started her career at Embraer Brazil in 1998, where she assumed the successive positions of Planning Analyst and Airline Marketing Analyst. She was invited to work at the Europe Sales Office in January 2006 as a Sales Engineer, responsible for technical and marketing aspects of the sales campaigns in Europe, Middle East and Africa. For the last 6 years, she has been extensively involved with the Middle East region, supporting the introduction of the E -Jet family concept within 7 operators. In March 2012, Ana was appointed to the position of Marketing Director for Middle East and Africa and in April 2013 she has also assumed Europe, CIS & Central Asia territories.



Robyn Mandel, Special Counsel, Katten Muchin Rosenman LLP

Robyn Mandel concentrates her practice in aviation law. Since 2005, she represents lenders, aircraft leasing companies and a large commercial aircraft manufacturer in complex aircraft financing transactions including cross-border leases, chattel mortgages, residual value and credit support agreements. Ms. Mandel works with buyers and sellers of private aircraft and participants in fractional programs on purchase agreements, financing and regulatory compliance. She is also Acting Secretary for Alirlink, a nonprofit organization connecting humanitarian organizations with air transportation. Ms. Mandel earned her B.A from Emory University and J.D, cum laude, from the University of Florida Levin College of Law.



Allison Nold, Associate, Williams Montgomery & John Ltd.

Allison Nold developed a passion for aviation while defending manufacturers in product liability and personal injury litigation arising from domestic and international accidents and incidents. She is a 2004 graduate of Wake Forest University, a 2007 graduate of the University of Miami School of Law, and a Chicago native. She is currently an associate at Williams Montgomery & John, Ltd.





Michele Van Akelijen, Managing, F&E Aerospace

Michele joined F&E Aerospace in 2006. She is an experienced Aerospace and Defense Event professional with 24 years' experience in the industry. Michele started her career in the U.S. with companies such as TWI and then moved to the UK in a Senior Management position with Premier Show freight where she handled key clients such as Gulfstream, DMA Defence Manufacturers Association and Boeing. Michele took over the management of the entire Aerospace portfolio as Managing Director in February 2013.



Michele C. Sears, Partner, Wilson Elser LLP

Michele Sears focuses her practice of defense litigation in the areas of aviation, professional liability, premises liability, personal injury product liability. Michele represents major airlines and a host of other entities in the aviation, including fixed-base operators, third-party airport operators and airline contractors in a myriad of claims in the aviation field. She has defended aircraft crash cases involving claims of pilot error, defective components and negligent maintenance. Michele's aviation practice also includes handling personal injury, wrongful death, property damage, and civil rights claims within the aviation field, as well as complex indemnity and insurance coverage issues that often arise in aviation litigation. Michele also directly represents insurance carriers in coverage and bad faith matters. She has represented major insurers and other clients in both state and federal courts in a wide range of complex claims and disputes. Many of these matters have included issues involving contracts, insurance coverage and indemnity claims. Michele has eleven years of complex tort litigation and trial experience.