

NEWS & VIEWS



IAWA NEWSLETTER

MARCH 2016

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PRESIDENT'S MESSAGE

Lisa Piccione, IAWA President

2016 will be an exciting and transformational year for IAWA! In 2015, IAWA's Board of Directors and Advisory Board completed a comprehensive strategic plan review and update that will create additional opportunities for IAWA members to Connect, Inspire and Lead. Over the course of the next year, we will be unveiling several new or upgraded initiatives that will enhance how IAWA brings people together in this international industry.

For almost 30 years, IAWA has effectively promoted the advancement of women in aviation and aerospace through an ever expanding global network that builds strong professional connections, promotes leadership development, and creates enduring bonds with colleagues across all industry sectors and geographic regions. IAWA is also committed to giving back by reaching out to the next generation and helping to attract and retain future women leaders in aviation and aerospace. As the industry and technology evolve, IAWA is also evolving to meet new challenges. Our new strategic plan creates an innovative roadmap that builds on IAWA's core principles. More to come soon!



We also have an exciting events calendar in 2016. Already this year, IAWA receptions and connects have been held in Barcelona, London, New York City, Orlando, and Quito. Upcoming events are planned in Berlin, Dallas, Farnborough, Geneva, New York, Rome, Shanghai and Washington, DC.

And - you won't want to miss the upcoming IAWA Annual Conference. Mark your calendars for IAWA's 2016 Annual Conference - October 19-21 in Montreal, Canada. This year's conference will feature timely and important topics presented by prominent women in the industry with unparalleled opportunities for global networking. Visit www.iawa.org for more information.

Finally, this edition of our newsletter introduces you to two outstanding young women who are 2016 IAWA scholarship recipients: Stephanie Correa from Vaughn College and Aissatou Nafi Maiga from Embry-Riddle Aeronautical University. In future newsletters, you will meet additional scholarship recipients. The future of our industry is very bright indeed when we see such accomplished young women beginning careers in aviation and aerospace.

As IAWA continues to chart a path forward, the IAWA Board and Advisory Board welcome your thoughts and suggestions. Together, we will transform how we Connect, Inspire and Lead.

INTERVIEW WITH ROBERT J. DELUCE

By Reneta Kanova

1. I have met you on number of occasions and during events supporting women and diversity: Why do you do it?

I would say that it goes back to my childhood when I observed from a very young age my mother and father working together as partners in the family's hunting and fishing charter business - White River Air Services.

While it was my father who had a more prominent public role, my mother held many key positions and was a trusted advisor. So, it's always seemed natural to me that women can and should have leading roles in aviation.

There is also a sound business case for seeking out female pilots. We've found that they stay with Porter longer because of the stability provided for personal and professional lives.

This consistency in the ranks saves on training costs and establishes a group of mentors that others can look to for technical guidance or corporate culture leadership.

Pilots are an important visible representation of this, but we also need to focus on Maintenance Engineers, Ramp workers, our Board of Directors, management and other areas.

I also take a broader view of this subject from an overall diversity perspective. Working in Northern Ontario with aboriginal communities earlier in my career, for example, was a great learning experience.

2. Most recently, during the Northern Lights awards, several members from your team joined you. What are you hearing from your team? What is their perspective on encouraging more women to consider career and leadership roles in aviation?

There is a lot of support from management and the executives to foster a work environment that promotes more women throughout the organization.

Our team has told me that we are strides ahead of some other organizations in the industry when it comes to pilot hiring. They appreciate that our schedules allow work-life balance, and the ability to be home for breakfast or dinner most days. Flexibility is a key term that many of them use.

They also tell me that there is more work to be done. Particularly with younger generations in elementary and high school.



Robert J. Deluce, President and Chief Executive Officer Robert J. Deluce founded Porter Airlines with an objective to add competition to Canada's scheduled air service landscape, providing additional choice for travellers. Mr. Deluce is one of Canada's most knowledgeable and respected airline owners and operators. He brings to the business a history of successfully owning, financing, restructuring, operating and managing a number of airlines in Canada, including White River Air Services, Austin Airways and Canada 3000 Airlines. He has been President of Deluce Capital Corp. since 1987, and is currently President and CEO of both Porter Aviation Holdings Inc. and its wholly-owned subsidiary Porter Airlines Inc.

They need exposure to the opportunities that exist in the airline industry.

As an organization we couldn't agree more, which is why we are proactively engaging schools and industry organizations to start building those relationships from an early age.

3. You show great leadership. What can middle level managers do to lead by example?

I can't emphasize the importance of career discussions enough. There needs to be a mutual commitment to career development in order to be successful. You need to understand your team's career goals so you can help them as much as possible.

Managers should create a strong network internally and act as ambassadors and mentors for professional growth.

Many of our managers sit on internal committees, and are an active part of the forward-thinking process. Committees create networks with other areas of the business and help foster internal relationships. One of these committees includes the newly formed Women in Aviation task force.

4. Why do you think there are still very few women in leadership roles?

Historically, aviation has been a male-dominated industry. Female pilots are still not common enough in the industry, particularly as you get into larger aircraft types.

Our strategy focuses on increasing awareness of opportunities that exist in the industry, as well as the benefits of working with Porter. This includes building relationships with younger generations.

Within our total management team, about one third of the group is female, and we believe that opportunities exist over time to improve this number, including senior roles.

5. What three simple steps should both men and women take every day to make a difference (in diversity)?

Recognize each person as an individual with something important to offer the organization.

Be flexible and willing to try different, perhaps unfamiliar, approaches.

Be aware of and try to correct personal biases.

6. What groups and initiatives do you have in your organization to encourage open communication and diversity?

Porter is finalizing a formal program to promote women in aviation, extending beyond pilots. Most recently, one of our senior female pilots took on the new role of Pilot Recruitment Ambassador. She is responsible for establishing relationships with aviation schools and participating on advisory boards. She acts as an external ambassador to highlight long-term pilot career opportunities at Porter, and is developing an external mentorship program for high-potential candidates. We hosted an Open House earlier in the month for potential hires to get to know Porter team members and come see the airport.

Internally, our Employee Equity Advisory Committee focuses on diverse perspectives, experiences, lifestyles and cultures as a driver of innovation.

I also host bi-annual CEO forums, to provide a high-level overview to team members on the airline's trajectory.

7. Based on your activities, what changes do you see in your organization?

In regards to pilots, female applicants are always given a second look for review and consideration. They are still held to the same high standards as all of our pilots.

There are currently 34 female pilots, representing approximately 12% of our total group. This is probably a better ratio than the industry average, but far short of where it should be.

It isn't a matter of skill for this group. Those women that we do have are among our best whether they are First Officers, Captains, Training Captains or Approved Check Pilots.

It comes down to numbers and there simply aren't as many woman candidates out there as we'd hope to see with the necessary flight hours for consideration.

We intend to strongly push for qualified candidates to apply for open positions with every future class that comes on line.

We hosted an Open House on November 13, and had an overwhelming amount of interest, so much so that we added an additional session next year.

8. What are the next steps for you and your team?

Porter is finalizing a formal program to promote women in aviation, extending beyond pilots.

We are working towards advancing gender diversity with a commitment to balancing qualified men and women working in the airline.

9. What advice would you give to someone who would like to become a CEO?

The best piece of advice I can give applies to everyone, not only aspiring CEOs. The "Golden Rule" - do unto others as you would have done to yourself. Treating others the way you yourself would like to be treated is something that is a good measure of how to handle pretty near any customer service-related issue. If applied with some common sense, it allows frontline team members to use their discretion in terms of handling irregularities as they arise in day-to-day situations.

My father practiced this rule with his friends, business associates, customers and family and I have tried to apply the same principle. That principle helps establish and maintain the credibility one needs to deal with any relationship, whether in business or personally.

IAWA-Wings Club Joint reception

Location: The Yale Club,
50 Vanderbilt Avenue, New York, NY

Date(s): March 30, 2016

Event Time: 6:00 pm



You are invited to connect with IAWA at the joint IAWA/Wings Club Reception where the 2016 Outstanding Aviator Award will be presented to Colonel Edward T. Rock, F-105 Thunderchief, Wild Weasel Pilot, US Air Force. This event will be a wonderful opportunity to network with IAWA Members and Board Members.

[Click here for more information](#)

[RSVP for the Reception](#)

The Wings Club March Luncheon

Location: The Yale Club
50 Vanderbilt Avenue, New York, NY

Date(s): March 31, 2016

Event Time: 11:45 am



Speaker: Doug Parker, Chairman and CEO, American Airlines Group (Non-members must contact the Wings Club Foundation for reservations.)

[To reserve tickets to the Wings Club luncheons, click here](#)



IAWA Washington DC Reception

Location: Washington, DC

Date(s): April 26, 2016

Event Time: 6:00 pm

Connect with the IAWA Board of Directors at the Washington DC Reception on April 26th.

More details coming soon!

IAWA 28th ANNUAL CONFERENCE



The poster features a vibrant red and orange gradient at the top. Below this, the text "Save the Date!" is written in large, white, sans-serif font. Underneath, "28th Annual Conference" is displayed in a smaller, dark red font. The dates "October 19-21, 2016" and the location "Fairmont The Queen Elizabeth Hotel, Montreal, Canada" are listed in a dark red font. The background of the poster is a photograph of a city skyline with autumn-colored trees in the foreground. At the bottom, there is a light blue banner containing the text "Conference information at iawa.org" and the IAWA logo, which consists of a globe with the letters "IAWA" and "INTERNATIONAL WOMEN'S ASSOCIATION" around it.

Save the Date!

28th Annual Conference

October 19-21, 2016
Fairmont The Queen Elizabeth Hotel
Montreal, Canada

Conference information at iawa.org



For more information click here

[HOME](#)

2016 Barcelona Reception at IATA Legal Symposium

IAWA and IATA co-hosted a breakfast reception on February 19, 2016 at the IATA Legal Symposium held in Barcelona, Spain. The reception was attended by more than 30 women in the industry, as well as IAWA board members Carol Anderson and Alina Nassar, and IAWA Advisory board member Elizabeth Freidenberg. Attendees from a variety of countries had the opportunity to network and share experiences, and were also honored by the visit of Jeffrey Shane, IATA General Counsel.

IAWA wants to thank IATA for its continuous support to this event, as well as to our sponsors Eckert Seamans Cherin & Mellott, LLC, Fornesa Abogados, Haynes and Boone, LLP, Pillsbury Winthrop Shaw Pittman LLP and Studio Pierallini.



**ECKERT
SEAMANS**

haynesboone

pillsbury

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FORNESA ABOGADOS

2016 Orlando IAWA Connect

An IAWA CONNECT was held on January 21, 2016 at the Embry-Riddle Aeronautical University Aviation Law and Insurance Symposium (ALIS) in Orlando, Florida. IAWA's 2015 Woman of Excellence, Cecile Hatfield, is the ALIS Program Chair Emeritus and as usual put together a memorable aviation event with a number of aviation women presenters. In attendance at the CONNECT were Past Presidents Kathy Posner and Joanne Young, IAWA Scholarship Committee member Marty Elfenbein, and IAWA members Mia Wouters from Brussels and Mervat Sultan from the UAE, one of the speakers at the 2015 Annual Conference in Dubai. Also in attendance were Mary Burnett, Dionne Liu, Sarah Fox, and Michele Crosby.

Paz Horowitz and IAWA gather Women Leaders in Aviation in Quito

With great success the first event of Women Leaders in Aviation took place in Quito on January 26, 2016, under the organization of **Paz Horowitz Abogados** and the International IAWA. The event gathered 80 women leaders in aviation with an agenda focused on the key role that women play in the national and international aeronautic industry.

The participants had the opportunity to share experiences with their pairs through round table discussions and magisterial conferences, dictated by Carolina Ortiz Espinoza leader of the practice area of civil aviation at Paz Horowitz Abogados, who addressed the global perspective of the aeronautic industry and the specific case of Ecuador. Elizabeth M. Freidenberg from Freidenberg, Freidenberg & Lifsic-Argentina and member of the advisory board of IAWA spoke about the key role of women in aviation worldwide. Alison Vascones was also part of the board in representation of UN Women Ecuador. TAME and ATIS Comunicaciones were sponsors for this activity.



From left to right: Carolina Ortiz Espinoza, leader of the civil aviation practice area of Paz Horowitz Abogados and Elizabeth M. Freidenberg, member of the advisory board of IAWA.



From left to right: Susana Estrada of TAME, Carmen Alvarez of UPS, Elizabeth M. Freidenberg, of IAWA-Argentina and Paola Carvajal of TAME.





IAWA SPONSORSHIP OPPORTUNITIES FOR 2016!!

Sponsor IAWA for 2016 and reach out to influential leaders! To accomplish IAWA's mission of supporting women in the aviation and aerospace industries, including established executives, students and women beginning their career, we need strong sponsor support.

Sponsors fund our networking platforms including regional receptions and connects for current and prospective members, and our marquee event - IAWA's Annual Conference, as well as the IAWA scholarships and internships for motivated students interested in developing a career in our industry. Sponsors receive year-long recognition and visibility on our website and social media, as well as special benefits at the Annual Conference.

AS YOU CONSIDER SPONSORING IAWA, PLEASE NOTE THAT OUR SPONSORSHIP OFFERS HAVE CHANGED

In an effort to improve the value proposition for our sponsors, we have made some important and innovative changes to the sponsorship options, including limiting access at some levels and making some benefits available on a first come, first serve basis. Information on the current opportunities can be found on the IAWA Sponsorship Brochure link below.

Because the sponsorship opportunities have changed, we won't accept sponsorship commitments and benefit selections until March 15, 2016 to give potential sponsors time to determine the level and benefits they wish to have. Please contact Jennifer Miller, IAWA Executive Director at Jennifer@iawa.org if you have questions or wish to commit to sponsorship (from March 15, 2016).

Please forward this information to the right person in your company or organization.

[IAWA Sponsorship Brochure](#)

[IAWA Fact Sheet](#)

[Dubai Conference Stats](#)

DON'T DELAY - PLEASE CONSIDER SPONSORSHIP TODAY



Women leaders connecting at the 2015 Annual Conference in Dubai

info@iaw.org

2016 Vaughn College Scholarship Awarded to Stephanie Correa

Stephanie Correa is a dedicated full-time student and aspiring air traffic controller. She is attending Vaughn College of Aeronautics where she is meticulously pursuing her bachelors degree in airport management. Stephanie has already received an associates degree from Vaughn college where she dedicates most of her time. Her love of the aviation industry drives her desire to graduate and be able to make a positive impact in the usually male dominated industry. In doing so, Stephanie finds many ways to give back and help motivate others to follow their love for aviation. She can often be found back at aviation high school where she graduated, speaking to students about their futures. She has also worked with teachers of aviation high school to help create the schools first air traffic control club. Stephanie was also president of Vaughn Colleges Kiwanis Key club. In her spare time after her studies Stephanie spends countless hours in the state of the art air-traffic control lab at Vaughn college. Even though Stephanie has faced much adversity and sharing a male-dominated career field she has never back down. No challenge is too steep for her determination and desire for aviation. Stephanie is taking the aviation industry by storm and is laying the foundation for others to follow in her footsteps.



IAWA Board members and members met in New York for a Connect generously sponsored by Condon & Forsyth at their offices to honor our 2015 Vaughn Scholarship recipient Stephanie Correa. Sharon Devivo, Vaughn's President and IAWA Board member, celebrated the accomplishments of Stephanie as well as those of previous recipients also present, Anaid Torres Ortiz and Katherine Guerrero. Stephanie is the third recipient of IAWA's scholarship program to Vaughn College's students.

2016 Embry-Riddle Aeronautical University Scholarship Awarded to Aissatou Nafi Maiga



IAWA is pleased to announce the recipient of the 2016 Embry-Riddle Aeronautical University is Aissatou Nafi Maiga. Aissatou is studying at Embry Riddle Worldwide Miami, pursuing her Master of Science in Aeronautical Management and Safety, with expected graduate date in 2016. Aissatou had a BS in Airway Management from Florida Memorial University. Aissatou has been on the President's list, the Dean's list, the Highest Honor's Program GPA and her dream is to contribute to improving aviation safety around the world.

2016 ICAO-IAWA Aviation Scholarship for Professional Women

With the objective of enhancing the development of women in aviation, the International Civil Aviation Organization (ICAO) in conjunction with the International Aviation Women's Association (IAWA), is offering an Aviation Scholarship for a professional woman in this field.

Candidates who are selected for the ICAO-IAWA Aviation Scholarship will be able to augment their professional experience in aviation by working on and contributing to specific aspects of the ICAO work programme at the international level for a period of nine months.

IAWA is supporting ICAO in its efforts to promote the development of women in aviation by providing voluntary contributions and by assisting in identifying those candidates who meet the requirements for the ICAO-IAWA Aviation Scholarship.

Requirements

- An advanced university degree (Masters' level or equivalent), in an aviation-related discipline
- A minimum of two years of experience in supporting technical work of an international aviation or aerospace organization, a civil aviation authority, or similar related organization.
- Fluency in English is required. Knowledge of any other of the following ICAO languages is an asset: Arabic, Chinese, French, Russian and Spanish.

Details of Assignment

Selected candidates will work under the guidance of experienced professionals in the **Air Navigation Bureau** at the ICAO Headquarters in Montreal.

The Air Navigation Bureau (ANB) is responsible for providing technical guidance to the Air Navigation Commission (ANC), the Council and the Assembly. ANB provides technical expertise in aviation-related disciplines to States, industry and all elements of the Organization. The Bureau is also responsible for maintaining and implementing the Global Aviation Safety Plan (GASP) and the Global Air Navigation Plan (GASP), including its aviation system block upgrades as well as producing yearly safety and air navigation status reports. The Bureau develops technical studies and proposals for Standards and Recommended Practices (SARPs), and Procedures for Air Navigation Services (PANS) for further processing by the governing bodies of ICAO. The Bureau also develops related procedures and guidance material. The Bureau also manages the Universal Safety Oversight Audit Programme (USOAP) that monitors all States on a continuous basis.

Illustrative examples of areas of work and responsibilities which will be assigned are shown below, depending on the profiles of the selected candidates. The selected candidate will support activities related to the promotion of women in aviation, including, for example, the Annual ICAO-IAWA Connect event.

- Support the development of Airport Collaborative Decision Making guidance material
- Support the development of Air Traffic Flow Management related taxonomy and message set
- Support the development of a taxonomy for medically related accidents and incidents
- Develop or improve operational risk management concepts, metrics and analytical methods
- Develop a database on dangerous goods-related accidents/incidents
- Support further analysis on indicators contained in the global air navigation report, such as ASBUs implementation and outtake of PBN
- Conduct a gap analysis on requirements for the provision of ground handling services among ICAO Member States. The analysis may include the collection of practices, analysis of input, surveys and the development of conclusions or recommendations
- Conduct research and analysis on emerging aviation issues
- Support airport runway safety team implementation activities
- Draft material on validity and reliability of aviation language test for inclusion in Doc 9835

- Mine and analyze ADREP data for incidents and accidents where language proficiency is involved
- Develop a knowledge concept map for pilots in a phase of flight, and based on knowledge map developed, conduct a critical incident analysis
- Develop a knowledge concept map for remote pilots in a phase of flight TBD, and based on knowledge map developed, conduct a critical incident analysis.
- Draft Icing/de-icing/anti-icing manual (Doc 9640)
- Support the establishment of FF-ICE related provision
- Support the technical editing of the SWIM concept document
- Support the technical editing process of the RPAS manual

Please Keep in Mind

- Duration of assignment: nine months
- Living expenses: a monthly stipend of USD 2,000 will be provided to assist the selected candidate in covering living expenses in Montreal
- Visa: If required, a letter will be provided by ICAO to selected candidates to assist in obtaining entry visa to Canada (where applicable).
- Medical insurance: the selected candidate will be required to provide proof of medical coverage for the duration of the Aviation Scholarship.
- Travel costs: the selected candidate is required to cover all costs related to travel to Montreal.

Application

If you are interested in being considered for an Aviation Scholarship for nine months at ICAO, you are invited to submit an online application at ICAO's e-Recruitment website at <https://careers.icao.int>. In addition, please send your resume to jennifer@iawa.org.

Deadline for application is 15 March 2016

Timeline for Selection

1. Posting of announcement: 15 February 2016
2. Closing date for applications: 14 March 2016
3. Notification to candidates of outcome of their application: May 2016
4. Reporting date to Montreal of Selected Candidate: October 2016
5. Duration of Aviation Scholarship: Nine months

About ICAO



A specialized agency of the United Nations, the International Civil Aviation Organization (ICAO) was created in 1944 to promote the safe and orderly development of international civil aviation throughout the world. It sets standards and regulations necessary for aviation safety, security, efficiency and regularity, as well as for aviation environmental protection. The Organization serves as the forum for cooperation in all fields of civil aviation among its 191 Member States.

[Learn more...](#)

ACI Airport Executive Leadership Programme (AELP)*

A unique career-building opportunity for the future leaders of the global airport industry

To all airport executive members of IAWA, apply soon to the free training offered by ACI (Airport Council International) for one candidate!

IAWA is pleased to partner with ACI for the second year in offering to its members a free training program, the AELP - Airport Executive Leadership Program.

ACI, affiliated with IAWA, is graciously providing its training to applicants nominated by their chief executive. Once nominated, the application is considered by us, and we make recommendations to ACI in turn.



Professional Certificate Course, *AMPAP Elective

Delivery: Classroom and Online

Duration: 5 days (Classroom); 4 week (Online) sessions

Purpose

This programme focuses on further developing the leadership and strategic management skills of airport industry leaders. It provides participants with advice on strategies to effectively handle leadership responsibilities; provides global, regional and cultural perspectives on airport management; and discusses new professional opportunities. Participants will also be able to access a global forum to network with peers and other future leaders.

Benefits

Successful participants are awarded an ACI/JMSB-Concordia University Diploma; others will receive a certificate of attendance. This course can also be taken as an AMPAP Elective course.

AELP graduates are part of an alumni network with its own dedicated website providing members with up-to-date information regarding their profession. They will be offered opportunities for secondment to ACI member airports. ACI's Global Training will provide ongoing support to AELP graduates and organize regular meetings for members of the network where they will also be able to meet with senior airport executives.

Target Audience

This programme is intended for airport managers who are nominated by a senior executive of their airport organization and submit a letter of motivation to ACI. Confirmation of your acceptance will be communicated by ACI. A maximum of 20 students will be accepted on each course.

Programme Structure

- Three-week online introduction, initiation and discussions
- Seven-day intensive face-to-face classroom component
 - Leadership will be analyzed from different perspectives on organizational, managerial and team levels.
 - Leadership as a basis for transformation, innovation and change will also be discussed.
- One-week recess

- Four-week online session built on the issues addressed in the classroom week and mainly focused on problem-based activities (individual and group assignments).

How to Register

Entry into the programme is by selection, based on recommendation from the applicant’s chief executive and also a letter of motivation.

For more information on on how to receive a nomination for the AELP, please email training@aci.aero.

Upcoming Session

Dates	Location	Member/WBP	Non-Member	Nomination Form
5-10 June 2016	Miami, USA	US \$6,200	US \$7,200	Register

* This course can be taken as an elective for the Airport Professional Accreditation Programme (AMPAP), and is worth two AMPAP electives.

For more information, please contact the Aviation Management Institute at the John Molson School of Business, Concordia University: ami@concordia.ca or visit the website www.concordia.ca/jmsb/ami.

About ACI



Airports Council International (ACI) advances the collective interests of, and acts as the voice of the world’s airports and the communities they serve, and promotes professional excellence in airport management and operations.

As of January 2014, ACI accounts for 591 regular members operating 1,861 airports in 177 countries. In 2013, airports worldwide welcomed 5.95 billion arriving and departing passengers and handled 93.6 million metric tonnes of cargo and 79.6 million movements. ACI is a non-profit organization whose prime purpose is to advance the interests of airports and to promote professional excellence in airport management and operations.

ACI World is based in Montreal, Canada and there are five geographical regions. To pursue work with regional governmental and non-governmental organizations, they are supported by specialized committees and task forces.

Larisa Nepochatova was awarded a “Woman of the III Millennium” title

A VII Pan-Ukrainian award ceremony “Woman of the III Millennium” took place in Kyiv. The awards are traditionally given to women who harmoniously link progress in personal, social and professional lives, are actively involved in charity and volunteer work, with advances in science, arts, sports or any other areas. Larisa Nepochatova was one of the women whose activities went far beyond the span of Ukraine and received a “Symbolic Figure” award title. Congratulations, Larisa!



Larisa Nepochatova - Chairman of BUSIN Ins.Company, 35 years working in civil aviation, aviation engineer by education and PHD in Flight Safety, member of IAWA.

This Section is contributed by IAWA member Caroline Healey, from Langlois, Kronström and Desjardins.

[AIRLINES & AVIATION INDUSTRY](#)

UK CONDUCTS FIRST LARGE DRONE FLIGHT IN UNRESTRICTED AIRSPACE

Bill Carey - AINonline, 15 October 2015

Source: <http://www.ainonline.com/aviation-news/aerospace/2015-10-15/uk-conducts-first-large-drone-flight-unrestricted-airspace>

DUTCH INVESTIGATORS SAY MH17 WAS DOWNED BY RUSSIAN-MADE MISSILE

Ellen Proper, Paul Sonne, Robert Wall - Wall Street Journal, 13 October 2015

Source: <http://www.wsj.com/articles/dutch-investigators-say-mh17-hit-by-russian-made-missile-1444735772>

THE 19-HOUR FLIGHT IS COMING BACK

Justin Bachman - Bloomberg Business, 13 October 2015

Source: <http://www.bloomberg.com/news/articles/2015-10-13/singapore-airlines-to-resume-world-s-longest-flights-in-2018>

FLYING HAS ACTUALLY GOTTEN MUCH CHEAPER IN THE LAST 20 YEARS

Dylan Roach, Sophie-Claire Hoeller - Business Insider, 10 October 2015

Source: <http://www.businessinsider.com.au/cost-of-flying-has-decreased-2015-10>

POSITIVE OUTCOME AT PARIS COP WILL BE CRUCIAL IN PROGRESS OF AVIATION GLOBAL CARBON MEASURE, SAYS ICAO CHIEF

GreenAir Online, 2 October 2015

Source: <http://www.greenaironline.com/news.php?viewStory=2138>

WE'RE ONE STEP CLOSER TO MAKING IN-FLIGHT CALLS

Todd Shields, Michael Sasso - Bloomberg Business, 1 September 2015

Source: <http://www.bloomberg.com/news/articles/2015-09-01/use-of-mobile-phone-during-flights-backed-by-u-s-advisory-panel>

[AIR TRAFFIC CONTROL & AIRPORTS](#)

AUGUST PASSENGER TRAFFIC JUMPS UP BY OVER 6%; AIR FREIGHT VOLUMES REMAIN IN A SLUMP

Travel&Tour World, 15 October 2015

Source: <http://www.travelandtourworld.com/news/article/august-passenger-traffic-jumps-up-by-over-6-air-freight-volumes-remain-in-a-slump/>

CONTROLLERS UNION RAISES ALARM ON ATC STAFFING, SEEKS HEARING

Bill Carey - AINonline, 15 October 2015

Source: <http://www.ainonline.com/aviation-news/air-transport/2015-10-15/controllers-union-raises-alarm-atc-staffing-seeks-hearing>

ETHIOPIA PREPARES TO BUILD MAJOR HUB AIRPORT FOR AFRICA

Kaleyesus Bekele - AINonline, 13 October 2015

Source: <http://www.ainonline.com/aviation-news/air-transport/2015-10-13/ethiopia-prepares-build-major-hub-airport-africa>

SAFETY, PROTECTION OF THE ENVIRONMENT, HUMAN RESOURCES AND MAXIMIZING COMMERCIAL REVENUES TAKE CENTRE STAGE AS WORLD AIRPORTS GATHER IN PANAMA

Travel&Tour World, 2 September 2015

Source: <http://www.travelandtourworld.com/news/article/safety-protection-of-the-environment-human-resources-and-maximizing-commercial-revenues-take-centre-stage-as-world-airports-gather-in-panama/>

AEROSPACE INDUSTRY

GARRISON BOWING OUT OF BELL HELICOPTER

Mark Huber- AINonline, 16 October 2015

Source: <http://www.ainonline.com/aviation-news/aerospace/2015-10-16/garrison-bowing-out-bell-helicopter>

BOMBARDIER SEEKS NORTH AMERICAN BUYERS FOR CSERIES JET

Thompson Reuters, 14 October 2015

Source: <http://www.cbc.ca/news/business/bombardier-cseries-jet-1.3270213>

BOEING WON 182 JETLINER ORDERS IN 3RD QTR, DELIVERED 580 SINCE JAN. 1

Alwyn Scott - Reuters, 8 October 2015

Source: <http://www.reuters.com/article/2015/10/08/boeing-orders-idUSL3N12844W20151008>

AIRBUS FILES PATENT TO SEAT PEOPLE ON TOP OF EACH OTHER

Nolan Feeney - Times, 7 October 2015

Source: <http://time.com/4064717/airbus-patent-seating/>

AIRBUS, BOMBARDIER END CSERIES TALKS

Gregory Polek - AINonline, 7 October 2015

Source: <http://www.ainonline.com/aviation-news/air-transport/2015-10-07/airbus-bombardier-end-cseries-talks>

NEW INSPECTION TOOLS DESIGNED TO REDUCE AIRCRAFT DOWNTIME

Regina Kenney - Aviation Week, 28 August 2015

Source: <http://aviationweek.com/advanced-machines-aerospace-manufacturing/new-inspection-tools-designed-reduce-aircraft-downtime>

WOMENS INTEREST

LOCKHEED MARTIN ENCOURAGES SINGAPORE GIRLS INTO AEROSPACE CAREERS

Neelam Mathews

Source: <http://www.ainonline.com/aviation-news/aerospace/2016-02-17/lockheed-martin-encourages-singapore-girls-aerospace-careers>

THE REJECTED FLIGHT ATTENDANT WHO STARTED HER OWN AVIATION COMPANY

Amir Daftari and Heenali Patel, for CNN

Source: <http://www.cnn.com/2016/02/03/africa/sibongile-sambo-srs-aviation-feat/>

ETHIOPIAN AIRLINES MARKS INTERNATIONAL WOMEN'S DAY WITH ALL-FEMALE CREW ON ADDIS-KIGALI ROUTE

Source: <http://www.africanaerospace.aero/ethiopian-airlines-marks-international-women-s-day-with-all-female-crew-on-addis-kigali-route.html#sthash.CEKgj0rR.dpuf>

MEET OUR NEW MEMBERS

Saba Abashawl, Chief External Affairs Officer from City of Houston/Department of Aviation.

Mona ALSayegh, Legal Advisor, Emirates Group.

Sarah Aoun, Director, Capital Markets Financing.

Gillie Belsham, Partner, Global Head of Aviation from Ince & Co. LLP.

Katja Helen Brecke, Senior Associate from Arnecke Sibeth.

Maria Carl, Senior Director of Communications from Pratt & Whitney.

Emma Deane, Vice President Commercial and Business Development, dnata.

Melissa Diamond, Global Strategy & Business Development Leader from CAE.

Jacquelyn Gluck, Aviation Attorney from Roller & Bauer, PLLC.

Heidi Grant, Deputy Under Secretary - International Affairs from US Air Force.

Maria Gonzalez, Shareholder/ Vice President, McAfee & Taft.

Clíodhna Kelly, VP Global Risk Operations, GE Capital Aviation Services.

Solange Leandro, Solicitor - Senior Associate from Ince & Co LLP.

Jill Levi, Managing Partner from Todd & Levi, LLP.

Denise Mangan-Fahy, SVP Portfolio Planning and Operations Engine Leasing.

Joanne McAughtrie, Assistant Vice President from AIG.

Alice Olson, Owner, Vice President Sales, Marketing and New Business Development from West Air, Inc. and Pacific Coast Group.

Reiltin Power, VP Pricing & Allocations from GECAS.

Nandini Rego, Head of Business Development from F&E Aerospace.

Roser Roca-Toha, Manager, Americas Cabin Marketing, Airbus North America Sales from Airbus Americas.

Kinda Sarrage, Regional Sales Manager, CAE.

Christine Savage, Partner from King & Spalding LLP.

Marion Schmidt, Senior Aviation Underwriter from Tokio Marine Kiln, Europe.

Diana Scogna, Director from Media Marketing Service, Inc.

Andrea Sepinwall, Counsel, Commercial and Aircraft Financing, Air Canada.

Shairon Sexton, Associate Vice President from GE Capital Aviation Services Limited.

Kelli Walsh, Vice President and Counsel from GE Capital Aviation Services.

Tuïln Yurdakul, International Consultant & Instructor, Hudson Sky International S.A. & Turkish Insurance Institute.

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