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PRESIDENT'S MESSAGE

As we began the year, my first message introduced the theme Connect, Inspire & Lead. This message will focus on "Connect" starting with a quote from a very successful woman, Supreme Court Justice Sonia Sotomayor. Sotomayor said, "Sometimes, idealistic people put off the whole business of networking as something tainted by flattery and the pursuit of selfish advantage. But virtue in obscurity is rewarded only in Heaven. To succeed in this world, you have to be known to people." IAWA CONNECTs our members with other successful women and men in the industry. We accomplish this through our Receptions, Connects, Internships and Mentoring programs as well as through the Annual Conferences.



Connecting women in the aviation and aerospace industry is critical to IAWA's mission to support and develop women leaders in this industry. Professional career coaches remind women not to underestimate the power of connections and note that networking is critical to breaking the glass ceiling. It is known that where talent being equal, connections can open doors. Women should develop their business networks and use them more effectively. IAWA offers a variety of connection options to build your own diverse network allowing access to information beyond your own reach. IAWA provides you with information from different places and takes you beyond your comfort zone and familiarity, thus you will become more well-rounded for this complex industry.

IAWA's Receptions and Connects are going full speed so jump in! Since the first of the year we have held a reception in Dublin at the Airline Economic Growth Frontier Conference and Connects at the ERAU Aviation Law and Insurance Symposium in Orlando and at the NBAA Conference in Tampa. In February we hosted two California events on the same day, one with 50 women in San Francisco at the IATA Legal Symposium and another 30 women connected in Los Angeles at the Heli-Expo. March starts with our Wings Club Awards reception and luncheon in New York. Please take a look at the upcoming list of IAWA Connection events opportunities around the globe over the next two months that include: Los Angeles, Santiago, Dallas, Abu Dhabi, San Diego, Chicago and Shanghai. Watch for these invitations and more!

We also are connecting women through IAWA's internship program. We continue to work with the International Civil Aviation Organization (ICAO) on a Fellowship program. IAWA and ICAO have a long standing relationship sharing networking events, and have supported each other for the development of women in aviation careers. In its Air Navigation Bureau, ICAO is offering several opportunities for

women studying or having recently completed their studies to gain on the job experience. Professional women in aviation experience working at ICAO to supplement their theoretical knowledge and practical experience during assignments of up to nine months. IAWA supports the Fellowship program by providing financial support to these women to make this ICAO connection a reality. We have also partnered with Textron, a company with a global network of aircraft, defense, industrial and finance businesses, for short term internship opportunities. These incredible opportunities can be found on the IAWA website at www.iawa.org, so please spread the word. Thanks to Textron for these great connections.

On the mentoring front, we have launched a new program called "Career Connect" where we match women in one-time mentoring situations where the mentee can glean insight from another woman who is in a position to mentor. The mentee will write about this experience for our Newsletter so we can all share in the inspiration of successful women around us in the aviation and aerospace industry. This approach will be a wonderful way for all members to be mentored by the great women in industry.

The ultimate IAWA CONNECT for 2014 will be our Seattle Conference which we are hard at work creating an interactive environment where women can learn from each other about important women's leadership development and assorted industry discussions in an amazing aerospace venue. More details about the conference and speakers will be rolled out in the next few weeks. Our amazing sponsors are lining up and being recognized on our website. We hope many more will consider sponsorship of this annual event – more details are on the website.

Women are fantastic communicators, and the most exhilarating experience I have felt in my working life is that buzz of energy, ideas and engaging conversation that fills a room of very talented, genuine, diverse and creative women. IAWA's CONNECT opportunities bring these experiences to women in aviation and aerospace. Please CONNECT with us during the year!

Abby Bried
IAWA President

26TH ANNUAL CONFERENCE

Join the International Aviation Womens Association for its 26th Annual Conference on October 15-17, 2014 in Seattle, Washington. This year's program will feature the hottest topics that are shaping the aviation and aerospace industries and women's leadership development along with many opportunities to network with the women leading the charge.

Venue:

The Fairmont Olympic Hotel

411 University Street.

Seattle, Washington

Toll Free: (888) 363-5022

[Click here to make hotel reservations](#)

The Fairmont Olympic Hotel is a historic landmark hotel in Seattle. The luxury accommodations are conveniently located in downtown Seattle, close to the Pike Place Market and other local attractions.

The hotel is located 14.5 miles from the Seattle-Tacoma

International Airport (SEA) and features amenities including: two restaurants and one lounge, health club & spa, business center and more. [Click here to learn more about the Fairmont Olympic Hotel.](#)

Schedule Overview:

The conference will begin on the evening of October 15th with the Welcome Reception and will close on the afternoon of October 17th.

Conference Highlights:

Future of Flight Aviation Center Tour

On Friday, October 17th, conference attendees will visit the Future of Flight Aviation Center & Boeing Tour, the only public tour of a commercial jet assembly plant in North America.

Explore the interactive exhibits and displays in the 28,000-square-foot Aviation Center Gallery; then go behind the scenes for a 90-minute tour of the Boeing plant where you can watch 747s, 777s, or 787s being assembled



right before your eyes. Attendees will have the opportunity to visit the Boeing gift shop while at the center.

[Click here to learn about the Future of Flight Aviation Center](#)

Dinner at the Museum of Flight

Join IAWA on Thursday, October 16th for a dinner you won't forget! Attendees will have an opportunity to mingle among historic planes and even dine beneath the wings of the iconic Blackbird spy plane.

The independent, non-profit Museum of Flight is one of the largest air and space museums in the world, attracting more than 500,000 visitors annually. The Museum's collection includes over 150 historically significant air- and spacecraft, as well as the Red Barn®—the original manufacturing facility of The Boeing Co., the original papers of the Wright brothers, and the one-of-a-kind NASA Space Shuttle Trainer, used to train every space shuttle astronaut since the inception of the program. The Museum of Flight is accredited by the American Associations of Museums, and is an affiliate of the Smithsonian Institution. Before dinner, attendees will have the opportunity to walk through the museum.

[Click here to learn more about the Museum of Flight.](#)

Sponsorship Opportunities

Gain exposure for your company at THE premiere event for management and executive level women in the aviation

and aerospace industry. All sponsorship levels include complimentary conference registration and memberships. Commit today and receive promotion all year long!

Why sponsor? IAWA Represents...

- 300+ management and executive level women members and a global outreach to more than 1,400 women
- 200+ major companies and organizations in and supporting the aerospace and aviation industries
- Sectors including airports, airlines, general aviation, banking & leasing, commercial & business, consulting, economists, education & research, engineering, finance, government, insurance, international relations, law, manufacturers, media and space
- Members from 33 countries and counting!

Support the future women leaders of our industry! Sponsorships contribute to IAWA Initiatives including:

- Internship/Fellowship Programs
- Mentor Programs
- Networking events

Don't miss this opportunity to make an impact!

[Click here to view sponsorship levels and benefits.](#)

[Click here for information on IAWA.](#)

THANK YOU TO OUR SPONSORS!

Double Diamond



Diamond



Platinum



Gold



Patron



Save the Dates

Conference information at iawa.org

**International Aviation
Womens Association
26th Annual Conference
October 15-17, 2014
Seattle, Washington**

**International Aviation
Womens Association
In Conjunction with The Dubai Air Show 2015
27th Annual Conference
November 10-12, 2015
Dubai, UAE**

IAWA's affiliates



Boeing Delivers Super-sized Spirit for Super Bowl Champs



As in many countries, national sports competitions become a real “rally cry” for many citizens. For the United States, our American “football” creates quite a buzz which many of us enjoy. On February 2, the Seattle, Washington Seahawks – having reached the Super Bowl competition only once before – delivered a 43-8 win against the Denver, Colorado Broncos, winning their first-ever Super Bowl title.

For the Seahawks, this moment was about dreaming big, staying focused and believing in their team. These same notions resonate at Boeing, too. Every airplane development program – from the 737 MAX to the jumbo-sized 747-8 – is a test of our ingenuity, discipline and expertise.

Boeing is a proud corporate sponsor of our Seattle National Football League team. We decided to paint a 747-8 test airplane in special livery during the week leading up to our Super Bowl game. The paint scheme celebrates the Seahawks team and its fans – considered the twelfth member supporting the team of 11 players on the field. A parade celebrating the first Super Bowl win was attended by over 500,000 fans...we were proud to fly our “Go Hawks” airplane over the city.

In October, IAWA will host its annual conference in Seattle. Start making plans now to visit the city known for dreaming big.

IAWA NEWS

**IAWA is pleased to introduce its new Board of Directors and Advisory Board for the term 2014-2015.
A special welcome to new members Kriya Shorff, Andrea Brantner and Di Reimold.**

President

[Abby L. Bried](#)

Associate General Counsel, Regulatory,
International & Alliances
United Airlines
Houston, TX

President-Elect

[Lisa Piccione](#)

Senior Vice President Government Affairs
National Business Aviation Association
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[Sallie Bondy](#)

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Vice President, Membership

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[Alina Nassar](#)

Partner
Nassar Abogados S.A.
San Jose, Costa Rica

Vice President, Annual Conference

[Carol Anderson](#)

Legal Advisor
Dubai, UAE



Vice President, Annual Conference[Susan Walsh](#)

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Vice President - Marketing
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Regional Vice President, Middle East, Africa, Asia[Laurence Vigeant-Langlois](#)

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Stratford, CT

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Sr. Vice President Sales
Cessna Aircraft Company

Vice President Industry Liaison - Aerospace & Manufacturers[Ann Thorton Field](#)

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Allianz
London, UK

Vice President, Scholarship[Kathleen Flanagan](#)

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Export-Import Bank of the US
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Vice President, Sponsorship[Andrea Brantner](#)

SVP & Counsel
GE Capital
Aviation Services
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Regional Vice President, Europe[Dagmar Drücker](#)

Vice President - Corporate Insurance
Air Berlin PLC & Co Luftverkehrs KG

Vice President Industry Liaison - Finance, Law, Insurance & Government[Diana Gurfel](#)

Partner
Condon & Forsyth LLP
New York, NY

Vice President Industry Liaison - Airlines and Airports[Mairead Lavery](#)

Vice President, Finance (CFO)
Bombardier Aerospace
Kirkland, QC, Canada

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Vice President - Program Management
Airplane Programs
Boeing Commercial Airplanes
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Director, Air Navigation Bureau
International Civil Aviation Organization
Montreal, Canada

Advisory Board[Debra Fowler](#)

Senior Aviation Counsel
US Department of Justice
Washington, DC

Advisory Board[Marion Blakey](#)

President and Chief Executive Officer
Aerospace Industries Association (AIA)
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Advisory Board[Susan Baer](#)

Principal and Global Aviation Planning
Leader
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Vice President, Sales -Asia Pacific and China
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Director of National Accounts Claims
Global Aerospace
Parsippany, NJ

Advisory Board[Di Reimold](#)

Deputy Assistant Administrator
IATA
Washington, DC



EMBRY RIDDLE SCHOLARSHIP



IAWA is pleased to announce that Emily Schneider is the Embry-Riddle IAWA scholarship winner for 2014. The scholarship award was presented on Thursday, January 9, 2014, during the luncheon at the Aviation Law and Insurance Symposium, in Orlando, Florida, at the Ritz Carlton Hotel. Special thanks to Renee Martin-Nagle, IAWA member and former IAWA Board member, who presented the IAWA scholarship to Emily and also gave the keynote address for the ALI Symposium. In addition to the \$5000 IAWA Scholarship, Emily was awarded a \$1000 scholarship from The Organization of Flying Adjusters, a trade association of professional claims adjusters, who as aviators handle all types of aviation insurance claims.



Emily, from Plano, Texas, is a junior majoring in Business Management; her minor is Homeland Security. She is an honor roll student and serves as student assistant for Embry-Riddle's Campus Safety and Security Department, captain of the cheer squad and a volunteer tutor.

Summer internships with aviation companies Dallas Airmotive and Signature Flight Support provided opportunities for Emily to complete a variety of data management and analysis and other business management projects and fueled her passion for a career in aviation. She looks forward to working with a large aerospace company after graduation from Embry-Riddle in Fall 2015, possibly in operations management, international business, information technology or safety.

AFFILIATIONS

THE WINGS CLUB



The Wings Club, recognized as the premier aviation club in the world, and IAWA (International Aviation Women's Association) honor Robert A. "Bob" Hoover, former Air Show Pilot and United States Air Force Test Pilot, with the fifth annual Outstanding Aviator Award. Created to recognize airmen and airwomen whose actions have made major contributions to aviation and/or security and serve as leadership role models, the presentation of this year's Award has taken place at The Wings Club's Annual Meeting, on the evening of Wednesday, March 26, 2014, at The Yale Club in New York City. Mr. Hoover will accepted the award remotely from his

home in California. Bob Hoover is considered one of the founding fathers of modern aerobatics, having thrilled millions of men, women and children over the past five decades with his acrobatic flying maneuvers. Referred to as "The Pilots' Pilot," Hoover was a fighter pilot during WWII. After flying 58 missions, he was shot down off the coast of southern France and spent sixteen months in a German prison camp. He managed to escape from the prison camp, stole an FW 190 and flew to safety in the Netherlands. After the war, he was the backup pilot in the Bell X-1 program and flew chase for the Lockheed P-80 Shooting Star during the March 1 flight. He's best known, however, for his civil air show career, which started when he was hired to demonstrate the capabilities of Aero Commander's Shrike Commander, a twin piston-engine business aircraft. Hoover has set records for transcontinental and "time to climb" speed and has personally known such great aviators as Orville Wright, Eddie Rickenbacker, Charles Lindbergh, Jimmy Doolittle, Jacqueline Cochran, Neil Armstrong and Yuri Gagarin. During his career, Hoover has been awarded the Distinguished Flying Cross, Soldier's Medal for Valor, Air Medal with Clusters, Purple Heart and the French Croix de Guerre. In 1992, he was inducted into the Aerospace Walk of Honor. In 2007, he received the Smithsonian's National Air & Space Museum Trophy. Hoover currently serves as Vice President of Special Projects for Evergreen International Aviation, Inc., and is also a member of the company's Board of Directors.



INTERNSHIP PROGRAM – NEW!



TEXTRON



IAWA is very excited to announce the launch of its new Internship Program. The IAWA Internship Program will provide intermediary support between IAWA member companies offering internship opportunities and potential student or professional applicants in IAWA's network. IAWA reviews the requirements of both parties involved and works towards developing a match that will lead to a summer internship or Fellowship opportunity at companies that are looking for IAWA's network of scholarship recipients and women's development network. IAWA is currently working with ICAO, Textron and CIT Aerospace through the internship program. [Click here to learn more.](#)



If you have questions or comments, please contact our Executive Director Jennifer Miller at jennifer@iawa.org

AIRPORTS COUNCIL INTERNATIONAL/IAWA PARTNERSHIP

ACI and IAWA have combined efforts to increase the development of women within the airport industry at the executive, technical and student levels. Both organizations will cultivate a mutual promotion and cross visibility to its respective members through website, social media, newsletters, conferences, workshops and other communication. Such cooperation may include several areas such as education, by promoting ACI education programs (at member rates) to IAWA members; training, by providing ACI executive and technical scholarship(s); job opportunities; and provision of topics and speakers at both IAWA and ACI events.

ACI is the "The voice of the world's airports" and includes 573 regular members operating 1751 airports in 174 countries and territories, representing over 95 percent of global airport traffic. It is a non-profit organization whose prime purpose is to advance the interests of airports and to promote professional excellence in airport management and operations. IAWA is looking at expanding its mission of advancing women to leadership positions to the airport industry through more networking and more educational and training opportunities. ACI will provide IAWA members one scholarship for the Airport Executive Leadership Program (AELP) and one scholarship for the Airport Operations Diploma Program (AODP). If interested, please send a motivation letter to mscholnick@lenoma.co.

IAWA ANNOUNCES ENDORSEMENT PARTNERSHIP WITH THE GLOBAL AEROSPACE SUMMIT



IAWA has announced its Endorsement Partnership with the Global Aerospace Summit, hosted by Mubadala Development Company on April 7-8, 2014, at the St. Regis Hotel, Saadiyat Island, Abu Dhabi. The Summit will provide an opportunity for the industry leaders to discuss the challenges of industrialization and growth across aviation, aerospace, defence, and space.

As part of the Global Aerospace Summit there will be a "Women in Aviation" session on April 7th and a "Women in Aerospace" Luncheon on Tuesday, April 8th. The Honorable Marion C. Blakey President and Chief Executive Officer of the Aerospace Industries Association (AIA) and most recent recipient (2013) of the Wright Bothers Memorial Trophy, and Captain Aysha Al Hamili, UAE's permanent representative to the Council of ICAO and first UAE national elected to this vital position will address the audience at the Luncheon. The event will serve as a platform to discuss the challenges and successes of being a woman in aerospace and how to continue to lead the way for others. Up to 100 senior and aspiring women in aviation will meet to celebrate achievements, highlight success stories and discuss the challenges for women in the sectors. Students from the UAE will also attend and learn about the opportunities available in the aerospace, aviation and space industries.



WRIGHT BROTHERS MEMORIAL AWARD FOR 2013



Congratulations to Marion Blakey, IAWA Advisory Board member, who has been honored as the recipient of the prestigious Wright Brothers Memorial Award for 2013. Marion was presented with the award at the Wright Memorial Dinner hosted by the Aero Club of Washington on Friday, December 13, 2013. IAWA also sponsored the event and many of our Board members attended. The Wright Brothers Memorial Trophy is awarded annually to a living American for "...significant public service of enduring value to aviation in the United States."

Since 2007, Marion Blakey has served as President and Chief Executive Officer of the Aerospace Industries Association, the voice of the aerospace and defense industry. Before that, she served a five-year term as

Administrator of the Federal Aviation Administration. As Administrator, Marion regulated the nation's airways as well as operated the world's largest air traffic control system consisting of 44,000 employees and a \$14 billion budget. During her tenure, the traveling public experienced the safest period for air travel in United States' history, and she was a tireless safety advocate, internationally. Under her leadership, FAA launched the Next Generation Air Transportation System - the shift to a satellite-based system that will modernize air transportation, save fuel, and decrease delays. Prior to being named FAA Administrator, Marion served as Chairman of the National Transportation Safety Board, where she improved the Board's accident reporting process and strengthened its advocacy and outreach programs to promote safer travel throughout all modes of transportation. Including her service at the FAA and NTSB, Marion Blakey has held six presidential appointments, four of which required Senate confirmation.

ATTORNEY OF THE YEAR AWARD 2013 GOOD SCOUT AWARD



IAWA Member and Past President of the IAWA Board, Joanne W. Young has been awarded the Attorney of the Year 2013 "Good Scout" Award. Each year, the National Capital Area Council of the Boy Scouts of America recognizes and honors two outstanding leaders in the legal services community who exemplify the ideals of the Scout Oath and Law in their daily lives. The Award ceremony was held last December 12, 2013 at the Society of the Cincinnati, in Washington D.C.



RECEPTIONS & CONNECTS

DUBLIN CONNECT

IAWA was pleased to host a connect on January 19th, 2014, at the Wold Airline Economic Growth Forum. An international conference that attracts up to 1,000 guest- this forum is one of the key aircraft leasing events of the year. The guests range from procurement teams and manufacturers to lessors and lawyers. IAWA hosted a Connect at the first evening reception at the Guinness Draft House. Dublin is a fascinating city and visitors are consistently treated like friends everywhere they go. IAWA was proud to have 30 registered guests at our event, and as usual more interest was generated by the attendees wanting to know more about our fabulous organisation. IAWA Member Betsy Snyder was kind enough to organize and Board members Zoe Layden and Dagmar Drucker were on hand to welcome guests.



ANAHEIM CONNECT



An IAWA Connect at Heli-Expo (HAI) in Anaheim on February 25th was hosted by Sikorsky Aircraft Corporation. Attendees enjoyed a brief presentation by Sergei Sikorsky, son of Sikorsky's founder, Igor Sikorsky, who shared his recollections of some of the outstanding women leaders in helicopter aviation. Special thanks to Sikorsky and, in particular, to Jeanette Eaton, Vice-President, Commercial Systems and Services, for making this a fantastic event.



SAN FRANCISCO RECEPTION

An IAWA Breakfast Reception was held at the IATA Legal Symposium in San Francisco, California, on February 25th. The event was attended by fifty female aviation lawyers who gathered to network and share their experiences. IAWA's President Abby Bried informed about IAWA's mission, goals and activities for this year. This is the first year IATA is jointly hosting with IAWA receptions at their Legal Symposium and Cargo Symposium, and IAWA is very grateful to IATA for the newly established relationship. Special thanks to our sponsors:



LOS ANGELES BREAKFAST RECEPTION

IAWA members and friends gathered on March 13th at the IATA 8th World Cargo Symposium 2014 for the Los Angeles Breakfast Reception. Thank you to the event sponsor FedEx Express.



SAN DIEGO RECEPTION



ISTAT and Morten Beyer & Agnew sponsored the Women's Reception in conjunction with IAWA at ISTAT Americas on March 17th in San Diego. Several ISTAT board members and over 60 women attended the poolside event, taking the opportunity to network



with friends and colleagues, and meet new contacts. With over 1,600 registered attendees at the conference, only a fraction of them women, the reception was a welcome chance for industry

women to connect with one another [separately from the "sea of dark suits"]. IAWA materials were distributed to those who attended, and a follow-up email will allow IAWA to reach out to these industry women as prospective IAWA members and delegates to the Seattle conference.

NEW YORK RECEPTION

In conjunction with the Wings Club Annual Meeting, the joint IAWA/Wings Reception and our Joint Award presentation took place on Wednesday, March 26th in New York. The event included the Wings Annual Meeting and the award ceremony, followed by a cocktail jointly sponsored by IAWA and the Wings Club. See more information about this event on our upcoming Newsletter.



UPCOMING EVENTS

TEXAS CONNECT

At the occasion of the 48th Annual SMU Air Law Symposium, you are invited to join IAWA for the Texas Connect on April 3rd. This networking event will be held during breakfast at the Symposium.

DATE: April 3, 2014

TIME: 7:45 am (During Breakfast)

LOCATION: Omni Mandalay Hotel, Las Colinas, Texas



SMU®

RSVP

CHICAGO RECEPTION

You are invited to join the IAWA Board of Directors at the Chicago Reception on April 9th, 2014. This event will be held at the University Club of Chicago.

DATE: Wednesday, April 9th

TIME: 5:30pm - 8:00pm

LOCATION: University Club of Chicago

Millennium Room - 6th Floor, 76 East Monroe Street, Chicago, Illinois 60603

RSVP

THANK YOU CHICAGO SPONSORS!



SHANGHAI CONFERENCE

At the occasion of the ABACE 2014 Conference (Asian Business Aviation Conference & Exhibition) to be held in April 15-17 in Shanghai, at the Shanghai Hongqiao Airport - Hawker Pacific Business Aviation Service Centre, IAWA will have a Connect hosted by Metrojet. Please visit Metrojet's booth H414/418 on Wednesday April 16th, from 4:00 to 5:00 pm.



Enabling Life's Journeys, Through Excellence



LEGAL AND INDUSTRY NEWS

BOMBARDIER, EMBRAER PITCH SMALL JETS FOR DOMESTIC CONNECT

Aircraft manufacturers Bombardier and Embraer are making a pitch for small jets to connect Tier-II and Tier-III towns with metros. With these jets, which have fewer than 120 seats, these companies are promising lower seat-km costs. [Click here to read more](#)

AIRLINES SCALE BACK VENEZUELA OPERATIONS.

International airlines have scaled back their operations in Venezuela amid a dispute over dollar payments with the government, it was reported here Monday. [Click here to read more](#)

COURT RULES THAT THE ADA IMPLIEDLY PREEMPTS CLAIMS FOR EU 261 COMPENSATION FROM BEING ADJUDICATED IN U.S. COURTS.

On February 12, 2014, Judge Thomas M. Durkin became the third district court judge to hold that U.S. courts cannot enforce so-called “direct claims” brought under European Union Regulation EU 261, seeking standardized compensation from airlines for cancelled or delayed flights to or from the European Union. [Click here to read more](#)

MEET OUR NEW IAWA MEMBERS



Katherine Ayre, Lawyer, Borden Ladner Gervais LLP

Katherine is a civil litigator at the Toronto office of Borden Ladner Gervais LLP. She specializes in defence work, and also acts for clients in their capacity as plaintiff, pursuing subrogated claims. Her practice includes aviation law, land transportation, product liability, insurance law, and construction disputes. Katherine's practice also focuses on representing municipalities and their related agencies in responding to claims founded upon the design and maintenance of roadways, municipal water and sewage systems, and claims arising out of the design and maintenance of parklands. She regularly advises clients on cross-border litigation, assists in accident and loss investigation and prevention, and works closely with experts and insurance adjusters

in complex liability and damages cases. Katherine is a regular speaker and author on aviation law, private international law, negotiation theory, civil procedure and municipal law. Prior to attending law school Katherine became a commercially licensed pilot for fixed-wing aircraft and she also holds a glider license. Her previous employment includes Multi-IFR experience, airport management, flight dispatch operations, and training to become a flight instructor.

Katherine obtained her LL.B. in 2008 from the University of Western Ontario. She was admitted to the Ontario Bar in 2009.





Cynthia Chandler-Snell, Senior Counsel, FedEx Express

Cynthia began her career with FedEx Express in 2001 as a regulatory attorney, with a focus on safety, security, and customs. She represents the airline in interactions with various governmental agencies, including the Federal Aviation Administration, Customs and Border Protection, and the Transportation Security Administration, and also assists in the development of policies, training, and procedures in compliance with regulatory requirements. In addition to her work in the Legal Department of FedEx Express, she served as the Managing Director of Corporate Safety for FedEx Express in 2012 and was a member of the legal team of FedEx Ground from 2003-2005. Cynthia has also been a

board member for her hometown airport in Humboldt, Tennessee since 2005. She graduated from the University of Tennessee at Chattanooga in 1996 with a BA in Humanities and from Washington University in St. Louis School of Law in 1999.



Cécile Coune, Chief Executive Officer and Executive Director, AVIABEL S.A

Cécile is Chief Executive Officer and Executive Director of AVIABEL S.A., a leading European aviation insurer. She was previously an insurance partner at law firm Liedekerke Wolters Waelbroeck Kirkpatrick and a member of the Brussels Bar Association since 2004. Prior to this, she spent over 15 years in the insurance sector, primarily at Chubb Insurance Company of Europe SA (CICE), the European subsidiary of The Chubb Corporation. She became country manager for Belgium & Luxembourg and senior vice-president of CICE in 1994. She was also a member of the board of directors of directors of CICE. In 2002, she became managing director of insurance brokerage Atelia Corporate SA. She later

worked for a subsidiary of the AXA group, as managing director in charge of AXA Art Benelux operations. Cécile Coune is also a member of the Belgian Insurers Association, the Belgian Association for Insurance Law and the Belgian Association of Risk Managers. In 1998 she was elected Woman in Business of the year.

Leslie DeWald, President, SterlingRisk

Leslie has nearly 40 years of dedicated service to the aviation industry as an expert insurance advisor and partner in all areas of commercial aviation operations worldwide.



Ivette Franco, General Counsel, Copa Airlines

Ivette has served as General Counsel of Compañía Panameña de Aviación, S.A. (Copa Airlines), since September 1999. She has a long background in both international affairs and in the aviation industry. Ivette worked for the Ministry of Foreign Affairs and over the years served as General Director of the International Economics Affairs Office, Chief of Staff, General Director of the Treaty and Legal Affairs Office, representative of Panama to the O.A.S. (Organization of American States), Delegate of the Republic of Panama to the Interamerican Women Commission O.A.S. Prior to that, she worked as General Counsel for Air Panama Internacional, S.A.



Dawne Hickton, Vice Chair, President and Chief Executive Officer, RTI International Metals, Inc.

Dawne is vice chair, president and chief executive officer of RTI International Metals, Inc. (NYSE: RTI), a global supplier of advanced titanium products and services in commercial aerospace, defense, propulsion, medical device, and energy markets. Ms. Hickton has over 25 years of diversified metals experience, including more than 15 years in the titanium industry spanning several business cycles. Her outside affiliations include: Board of Directors, Federal Reserve Bank of Cleveland, Pittsburgh branch; officer and member of the Board of Directors, International Titanium Association; and member of the Board of Governors for the Aerospace Industries Association.



Sarah Humpleby, Senior Associate, DLA Piper LLP

Sarah is a member of the DLA Piper UK LLP Asset Finance team and based in London. Sarah has a broad range of asset finance experience in aircraft, rolling stock, shipping and other equipment leasing as well as experience in general banking and finance. Sarah has acted for clients across the aviation industry including major operating lessors, financiers and airlines, and for operating lessors of rolling stock.

Sarah was recently identified as a 'Rising Star' in the Airfinance Journal Guide to Aviation Lawyers 2013.

Cindy Jimenez, Director of Government Relations, United Technologies

Cindy serves as Director of Government Relations for United Technologies Corporation. In this role she is responsible for positioning and shaping legislation and issues relating to commercial aviation and space on Capitol Hill. Prior to joining United Technologies, Jimenez spent over eleven years working on Capitol Hill for several Members of Congress. She worked for five years for House Speaker Nancy Pelosi as Outreach Advisor on issues relating to the Federal Budget, Immigration and Small Business. She was also liaison to the Congressional Hispanic Caucus and Southwest Members of Congress. During the 108th Congress, she assisted in the development of House Democrats' national outreach strategy on the legislative debates over immigration and the federal budget. She currently serves in the Howard University School of Education Board of Visitors which focuses on promoting STEM research and policy formulation. In 2008, she was selected by Hispanic Business Magazine as one of the Top 100 Most Influential U.S. Hispanics.



Cristina Lewis, Partner, Galindo, Arias & Lopez

Cristina is a partner with Galindo, Arias & Lopez, leading the Panamanian law firm in Aviation Law. Her practice focuses on commercial and administrative law, particularly in the areas of aviation, capital markets, mergers and acquisitions and energy. Cristina advises airlines, financial institutions and other market participants, in aircraft and engine finance and leasing, corporate, commercial and operational matters and regulatory compliance. She has been distinguished by the Expertguides as one of the world's finest lawyers in aviation chosen by their peers and by the International Financial Law Review (IFLR) as a Leading Lawyer in the field of Energy and Infrastructure.

Suzie Lewis, Head of Diversity and Inclusion, Airbus/EADS

Suzie has worked in the EADS group for 14 years and has recently been appointed as Head of Diversity & Inclusion. Based in Toulouse but working globally across all EADS countries, she started working in the EADS group in 1999 in BAe Systems Toulouse office in the Spares/ Customer accounts department, before moving to Airbus Procurement (Equipment and Propulsion systems) in 2000 where she discovered Supply chain, logistics, and ultimately lean methodology & application. Over the last 13 years she has worked in Procurement, Supply Chain and HR (projects & operations), driving change and lean through strategy and operations.

Sujin Lim, Legal Counsel, Asiana Airlines

Sujin is a U.S. licensed lawyer and also a legal counsel for Asiana Airlines. Her practice is substantially involved in aviation law and airlines industry.



Anna Masutti, Attorney at Law/Professor, Bologna University

Anna's practice focuses on advising and representing airlines and insurers on aviation claims, airline liability and on other insurance and reinsurance issues. Anna has extensive experience in drawing up airline contracts, in particular aircraft lease, purchase and sale agreements and financing arrangements, and she frequently represents airlines in the negotiation of commercial transactions. She regularly advises on a wide variety of regulatory matters concerning airlines and airports and assists clients on aviation litigation before both Italian and foreign courts. She also advises airlines on national and European



Union competition law (eg state aid, abuse of dominant position). Anna is also specialized in space law and policy and has been involved in the Galileo and EGNOS programs. She is currently very active in the development of the main Global Navigation Satellite Systems (GNSS) and for the implementation of the Single European Sky and SESAR programs.



Julie Oettinger, Consultant

Julie recently left her position as Assistant Administrator, Policy, International Affairs and Environment at the Federal Aviation Administration where she worked from 2010 to 2013. Prior to that Julie served as Managing Director of International and Regulatory Affairs at United Airlines for seven years. She is currently exploring professional opportunities in Europe, including the possibility of consulting.



Akaego Okoye, Head of Legal and Corporate Affairs, EAN Aviation Limited

Akaego is a pioneer staff and is currently head of Legal and Corporate Affairs at EAN Aviation Limited an Evergreen Apple Nigeria Company. EAN owns and operates the first full service FBO in Nigeria. She advises on legal, compliance and regulatory matters. She is also involved in managing exhibitions attended by the company and in the organization of the Nigerian Business Aviation Conference, the first of its kind in Nigeria and West Africa. Akaego is a solicitor of England and Wales and is also admitted to the Nigerian Bar.

Jessica Vurginac, Safety Loss Specialist, AIG Aerospace

Jessica Vurginac is a Safety Loss Specialist, specializing in Airport Risk Management and Safety Management Systems with AIG Aerospace in Dallas, Texas. Before joining AIG Aerospace, Jessica served at Morristown Municipal Airport (MMU) in New Jersey. While at MMU she was involved with Airport Operations, Hazardous Waste Operations and Emergency Response, and Quality Control. Program management responsibilities included: Contractor Driver s Training, Flight School Employee and Client Safety, and Organizational Shared Operating Procedures. Jessica earned her undergraduate degree in Aviation Management from The Ohio State University and a Master of Aeronautical Science, Aviation Management and Safety Systems from Embry-Riddle Aeronautical University.

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