IAWA NEWS & VIEWS

President's Message

Dear IAWA members.

Happy New Year and best wishes for a successful 2013! Welcome to all our new members and thank you to all our Board Members for their relentless work and commitment to our association.



We had a busy 2012 with a very successful annual conference in Dallas and many networking events throughout the year from Shanghai to Panama, from Paris to Rome, from Washington to Orlando and Miami. We started off the year with an IAWA Connect in Dublin that gathered more than 30 women, and would like to thank IAWA member Alison Mason for initiating the event. In February, a Connect was held over breakfast jointly with IATA in Berlin thanks to the hard work of Abby Bried, Elizabeth Freidenberg and Mary Prettyman. At the Aviation Law and Symposium Conference in Jacksonville, Florida IAWA held a Connect thanks to Cecile Hatfield. On March 6 at the Las Vegas Heli-Expo, thanks to Kathy Flanagan, Laurence Vigeant-Langlois and Caroline Vandedrinck, IAWA will also have a Connect at the Sikorsky booth. Many events are planned to promote our networking including on March 11 in Orlando our annual joint reception with ISTAT, and in New York at the Wings Club Reception on March 27, many of IAWA's board members will be presenting our Joint Outstanding Aviation Award Reception. If you attend a conference, let us know and we can organize an IAWA Connect, it is a perfect way to be involved in IAWA. Keep on checking our website and make sure you receive our weekly emails for all upcoming events.

Our conference in Panama City will be held at The Trump Hotel on November 18-20, mark your calendar and encourage your company to sponsor and support us! We have doubled the level of our scholarships and need everyone to participate and help us make an impact on education.

This is also the time to renew your membership and we hope you can do it very quickly this month or early next month. Your participation allows us to continue provide meaningful networking events and strengthen our platform. We are working on new affiliations in addition to ALTA, ISTAT and the Wings Club and are developing our mentoring program for younger women in aviation.

We have reached a record membership in 2012 and would like to grow even more in 2013. Our Dallas conference also broke a record number of attendants and our conference in Panama has received the support of the Ministry of tourism as well as ALTA and will offer an outstanding program.

We are very proud on the growth of our association and look forward to a fantastic new year, hoping we can continue the unique IAWA experience!

Warmest wishes, Mylène Scholnick

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Explore IAWA online at www.iawa.org



It was such an honor and a pleasure to see you at IAWA's 24th Annual Conference in Dallas and on behalf of our board, we would like to thank you for participating to our annual flagship event. We hope you found all the panels and speakers interesting and inspiring. The energy we spent networking and learning, while promoting our respective companies, and understanding the challenges and changes affecting the aviation and aerospace industry, will allow us to reach new heights and inspire our colleagues and our families.



24th Annual Conference Photos





We are thrilled to announce that Boeing has once again signed on as a Double Diamond sponsor for IAWA's 25th Annual Conference in Panama City, Panama. We are very grateful for Boeing's continued generosity and outstanding show of support. A big thank you also goes out to Gold sponsor Jackson Walker.



We encourage you to consider the benefits of sponsorship. IAWA depends on your support in order to advance our mission of providing a forum for building and strengthening the networks that are essential to the success of women in the aviation industry. Please see our <u>sponsorship brochure</u> for the many ways you can participate.

For more details and registration information, visit iawa.org.



2013 Outstanding Aviator Award

On March 27th, IAWA presented the 2013 Outstanding Aviator Award to Patty Wagstaff, a six -time member of the US Aerobatic Team, Patty has won the gold, silver and bronze medals in Olympic-level international aerobatic competition and is the first woman to win the title of US National Aerobatic champion and one of the few people to win it three times. The Outstanding Aviator Award was created by the Wings Club in partnership with IAWA to recognize airmen and airwomen whose actions have made major contributions to aviation and serve as leadership role models



Patty flies one of the most thrilling, low-level aerobatic demonstrations in the world. Flying before millions of people each year, her breathtaking performances give airshow spectators a front-row seat view of the precision and complexity of modern, unlimited hard-core aerobatics. Her smooth aggressive style sets the standard for performers the world over.

Patty's first experience with bush flying was not a positive one. The first airplane she chartered for her job crashed on their first flight. So Patty decided to learn to fly herself, hiring friend and later husband, Bob, to travel with her in his Cessna 185 floatplane. Since then she earned her Commercial, Instrument, Seaplane and Commercial Helicopter Ratings. She is a Flight and Instrument Instructor and is rated and qualified to fly many airplanes, from World War II fighters to jets. Patty's sister, Toni, is also a pilot and a Captain for Continental Airlines..

Though she had never seen aerobatics, a lifelong curiosity led her to attend her first Airshow in British Columbia in 1983, where she saw aerobatic pilots perform and promised herself "I can do that!" By 1985, five years after gaining her pilot's license, she earned a spot on the US Aerobatic Team.

Patty's skill is based on years of training and experience. She is a six-time recipient of the "First Lady of Aerobatics" Betty Skelton Award. In July 2004, Patty was inducted into the National Aviation Hall of Fame and was the recipient of the National Air and Space Museum's Award for Current Achievement in 1994. Having received many awards for her flying, she is particularly proud of receiving the Airshow industry's most prestigious award, the "Sword of Excellence", and the "Bill Barber Award for Showmanship". Recently she was awarded a Lifetime Achievement Award from the Air Force Association, was inducted into the EAA/IAC Hall of Fame and in 2005 received the NAA/99's Katherine Wright Award.

Dublin Connect

On January 20, 2013, IAWA members and friends attending the Airline Economics Growth Frontiers Conference gathered at the Guinness Storehouse in Dublin for a night of networking.



ALIS Connect

On January 25, 2013, IAWA members and friends attending the Aviation Law and Insurance Symposium gathered at the Ocean One Hotel in Jacksonville Florida for a breakfast networking event. IAWA members Judith Nemsick, Ann Thornton Field, Sharon Holahan and Kathy Posner spoke at the conference.





Berlin Connect

Attendees at the IATA Legal Symposium gathered for an IAWA Connect on February 19, 20013. More than 25 members and prospective members joined Abby Bried, Elizabeth Friedenberg and Renee Martinagle at a networking breakfast. We are very grateful for IATA's support and plan to continue to develop IAWA's relationship with IATA next at the AGM meeting in Capetown this summer.











The IAWA Scholarship Program supports the professional development of women who intend to follow a career in aviation.

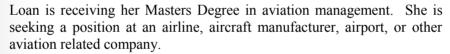
IAWA provides scholarships to women students majoring in aviation law, management, business or finance. Since 2004, the IAWA Scholarship Committee has worked with three designated universities to identify candidates with a good grade point average, financial need and a passion for a career in the field of aviation. The selected universities are Embry Riddle Aeronautical University; Southern Methodist University, Dedman School of Law, Dallas, TX; and McGill University Graduate School of Air and Space Law, Montreal, Canada. IAWA also awards one scholarship per year to a woman student at an aviation program outside of the US (in addition to McGill). A fourth school was added in 2012 – Vaughn College in New York.

IAWA ICAO Internship

IAWA is pleased to announce an expansion of the IAWA Scholarship Program to include intern opportunities at ICAO's headquarters in Montreal. 2013 interns will be announced at a joint IAWA/ICAO presentation during IAWA's 25th Annual Conference in Panama, November 18-20, 2013.

IAWA Embry-Riddle Scholarship

On January 25, 2013, the IAWA Embry-Riddle scholarship was awarded to Loan Vo. The presentation was made at the One Ocean Hotel in Jacksonville, Florida, at the Aviation Litigation and Insurance Symposium. A special thanks to Cecile Hatfield for presenting the award.





IAWA McGill Scholarship

The 2012 McGill scholarship was awarded to Nicole Gonzales. Nicole is pursuing a legal career in commercial aviation and preparing the foundations of an Air & Space Law consultancy firm with fellow IAWA scholarship recipients and McGill alumni. Before attending the Institute of Air and Space Law at McGill University, Nicole obtained a Master of Law degree in General Civil Law in Curacao, Netherlans Antilles.





From left to right: IAWA scholarship recipients Nicole Gonzales (2012), Isavella Vasilogeorgi (2011), Jimena Blumenkron (2008), Michelle Ancona Reynolds (2010) and Rachel Pachoud (2009).



Ellen Adler, Associate, Morrison & Foerster LLP



Ellen Adler's practice focuses on product liability, aviation and general litigation matters. She has tried five cases to verdict, argued before the California Court of Appeal, and taken and defended numerous depositions in product liability and aviation matters. Ms. Adler was nominated by her peers as a 2008 Young Attorney, a recognition sponsored by The San Diego Daily Transcript. She also received the Wiley W. Manuel Award for Pro Bono legal services in 2008 and 2009. Ms. Adler graduated Order of the Coif from Stanford Law School, where she served as an articles editor on the Law Review.

Pam Bell, Senior Technology Consultant, Ross & Baruzzini



Pam has been in Aviation since her participation as an engineer on the FAA Technical Services Support Contract with Raytheon Systems Company in the early 1990s. She was formerly the IT Director at Ted Stevens Anchorage International Airport. Since leaving Anchorage, she has been a management consultant to airports, and has worked extensively for domestic and foreign airports. She is an Associate Member of the ACI-NA Business Information Technologies Committee. She is also active in AAAE and has participated on several ACRP projects as a panelist, researcher and principal investigator. She speaks publicly on many airport and aviation topics, including technologies for sus-

tainability, master planning, innovative service delivery, and collaborative decision making.

Jimena Blumenkron, Technical Officer, ICAO



Jimena Blumenkron, LL.M., LL.B.: Studied Air and Space Law at McGill University (Dean's Honour List) and Law at Universidad Iberoamericana (Cum Laude). She is an international civil servant appointed to the Air Navigation Bureau of the International Civil Aviation Organization since 2010. She has served at the Supreme Court of Justice of Mexico, collaborated with the Mexican Airline Pilots Association, the International Federation of Airline Pilots Associations, and provided legal advise to private and public entities on aviation matters.

Stephanie Brie, Associate, Fitzpatrick & Hunt, Tucker, Collier, Pagano, Aubert LLP



Stephanie has over five years experience in aviation law, and works as an Associate for Fitzpatrick & Hunt, Tucker, Collier, Pagano, Aubert, LLP. Her experience includes defending manufacturers in major airline disaster cases, as well as representing airport service equipment manufacturers, airport ground handling companies, military contractors, and airlines in all aspects of personal injury and property damage cases including litigation, mediation and appeals. Stephanie published an article on personal jurisdiction over foreign corporations in The Brief, and has authored articles on the Montreal Convention and preemption for

the Aircraft Builders Council.



Kerry Bute, Associate, Montgomery, Rennie & Jonson



Kerry Bute has practiced aviation defense litigation for the past seven years. Her focus is the defense of aviation component manufacturers in product liability litigation and the defense of airlines against various negligence claims. She has represented clients in state and federal courts nationwide and at all stages of litigation. A former associate with Adler Murphy & McQuillen, LLP in Chicago, Illinois, Kerry joined Montgomery Rennie & Jonson in October 2012. Beyond litigation, Kerry has worked with clients to assist them in developing and delivering better products and services for their customers.

Mary Anne Cannon, VP, Quality, Pratt & Whitney



Mary Anne Cannon was named Vice President of Quality and Environment, Health & Safety at Pratt & Whitney in September 2011. In this role, she is responsible for Pratt & Whitney s environment, health and safety; quality assurance and product integrity; and Achieving Competitive Excellence business process improvement activities.

Mary Anne has more than 20 years experience at Pratt & Whitney in engineering and operations and started her career at Grumman Aerospace Corp.

Thea Chiesa, Director, Aviation & Travel, World Economic Forum



Thea Chiesa has lived between Europe and the USA and worked in different private organizations, where she acquired extensive expertise in the aviation, travel, tourism and telecommunications sector both within incumbent players and innovative start-up. She has solid knowledge of public-private partnership and Corporate Citizenship Initiatives with international organizations. In 2002, she joined the World Economic Forum as Head of the Aviation, Travel & Tourism community. In her current role, she has acquired extensive knowledge of the air-transport and tourism industry where she has led the development of several Public Private Partnerships and Corporate Citizenship Initiatives and has

developed and led a number of multi-stakeholder projects on key issues facing the industry such as the Towards a Low Carbon Travel & Tourism Sector and Carbon Neutral Skies-Climate Change Initiatives, Travel & Tourism Industry Competitiveness Report, Future of Transportation in 2025, Manufacturing for Growth, numerous other projects addressing issues such as national branding complexities, managing the sector s T&T reputation.

Thea holds an MA in International Relations from Boston University and a Bachelor of Science from Boston College. She is passionate about horse-back riding, skiing, international relations, cinema and theater.

Keren Cohen Saad, Head of Legal Affairs, El Al Israel Airlines Ltd.

Bev Deachin, VP, Military Programs & Customer Support, Pratt & Whitney



Bev Deachin is vice president of Military Programs and Customer Support for Pratt & Whitney's Military Engines division. Her responsibilities include customer satisfaction, product development, continuous improvement, delivery and field support of engines, spare parts and services for multiple military engine product lines. Bev joined Pratt & Whitney in 1987, and has an extensive background working in engineering, operations and finance. Bev earned a bachelor's degree in mechanical engineering from Purdue University and an MBA from Indiana University.

Dana DiPietro, Senior Underwriter, Global Aerospace, Inc.



Dana DiPietro joined Global Aerospace in February 2005 as a Claims Assistant in the Northeast Regional Office. In September 2007, she was promoted to the role of Underwriter and in January 2011 was promoted to Senior Underwriter.

Dana holds a Business Management degree from William Paterson University of New Jersey.

Claudia Hess, Attorney, Urwantschky, Dangel, Borst & Partner



Claudia Hess is a partner and an aviation lawyer at Urwantschky Dangel Borst & Partner in Neu-Ulm, Germany.

She handles cases related to both German and EU aviation law whereas she provides advice and assistance out of court and represents airlines in court proceedings. She deals with aviation cases in the field of liability (air crashes, passenger and baggage claims, cargo claims etc.), regulatory (especially Regulations 261/2004 and 1008/2008) and contract. She gives advice on the compliance of websites and assists with Terms and Conditions.

Claudia is fluent in German, English, French and Chinese. She is recommended as an aviation lawyer in Who s Who Legal as well as in Who s Who Legal Germany.

Stephanie Johnson, SVP Finance, CitationAir



Stephanie Johnson holds an MBA from NYU, as well as an Advanced Professional Certificate in Public Accounting from Pace University. She has been Senior Vice President at Citation Air since 2011 and VP Planning and Treasury, as well as VP Financial Planning and Analysis since 2006. Stephanie had been in senior financial positions at several firms including General Signal, Cullman Ventures, Hexcel Corporation.

Lauire Kachonick, Associate, Connell Foley LLP



Laurie B. Kachonick is an Associate in the Roseland, New Jersey office of Connell Foley LLP. She practices primarily in the areas of aviation, commercial litigation, product liability, insurance and tort law. During her career, Ms. Kachonick has handled a wide variety of litigated matters including complex commercial, wrongful death and personal injury matters, product liability, and insurance defense. Ms. Kachonick has experience representing airlines, aircraft manufacturers, and large corporations in product liability, personal injury and wrongful death cases,

and breach of contract claims. Ms. Kachonick practices in both state and federal courts of New Jersey and New York.

Carmen Milena Antonella Lerario, Composite Stress Engineer, Airbus

An experienced Aerospace Engineer with strategic experience of co-ordinating and leading large, complex and collaborative aerospace projects. A passionate advocate for innovation in the Aerospace Industry with a proven successful track records gained through working in successful multi-cultural and multi-functional project teams. A highly motivated and dynamic individual with a passion for delivery and customer focus, dedicated to engaging in a continuous challenge to deliver the best in class technology for the future of Aerospace.

Purvi Maheshwari, Account Manager, Boeing Capital Corporation



Purvi joined Boeing Capital in Seattle in 2012 as Account Manager, Middle East, Africa and Exim relationship. She is ressonsible for customer relationship and financing activities in the region. Previously, Purvi has worked at JP Morgan Securities in New York for several years in Investment Banking. Her financial experience includes several years as a banker in Mumbai including HDFC and Meghraj Financial Services and other financial institutions. Purvi holds an MBA from NYU and is a CPA (University of Mumbai, India).

Kendra Medina, Associate, Abogados Sierra y Vazquez, SC



Kendra Medina is an attorney at Law admitted to practice since 2000. She obtained her law degree at Instituto Tecnológico Autónomo de México (ITAM), in Mexico City and completed post-graduate diplomas in law in Australia (Law and Technology) and Canada (Aviation Law) She practiced as an in-house counsel for a major Mexican airline for three years before becoming an associate at Abogados Sierra y Vazquez, where she leads along with Carlos Sierra the aircraft leasing, finance and acquisition

practice area, representing mostly aircraft lessors.



Gwyn O'Flynn, Partner, Clark Ricketts LLP



Before training as a solicitor with Willis Group Limited, Gwyn spent five years at Willis Limited in the Contracts and Leasing division of its Aerospace Department working exclusively on aviation insurance matters obtaining a valuable understanding of commercial aviation transactions and the operation of the aviation market. Whilst in the Aerospace Department, Gwyn obtained an Advanced Diploma in Insurance from the Chartered Insurance Institute and was awarded the Aviation Insurance Association prize for her performance in the Aviation Insurance exam.

When Gwyn qualified as a solicitor in 2008, she joined Clark Ricketts LLP, which is a London law firm advising exclusively on aviation law matters, contentious and non-contentious. She was promoted to Partner in May 2012.

Gwyn advises banks, lessors and operators on finance and leasing issues, as well as maintenance and other aviation supplier companies on commercial contracts. In addition, Gwyn does a lot of corporate aircraft work advising private owners in connection with the operation, management, financing, sale and purchase of aircraft.

Ayelet Oren, Manager Corporate Secretariat and BOD, El Al Israel Airlines Ltd

Ayelet has been the General Counsel and Corporate Secretary, Manager of Corporate Secretary and Board of Directors of El Al Israel Airlines for several years, specializing in Securities Law and Corporate Governance. Previously, Ayelet had been a lawyer with Arkia Israeli Airlines and has been an Israeli Bar Member since 2002. She is currently finishing her LLM, Law at the University of Tel Aviv and Berkeley, California.

Michele Pfeiffer, Sales Operations Executive, GE Aviation Systems

Michele started her career in 1995 as an Engineer at GE Lighting in Cleveland, OH. She transferred to GE Aviation in 1999 as a Blackbelt supporting the Spares organization, followed with various operational supporting the CFM product. Her CFM operational experience was followed roles in Marketing and Customer & Product Support, and Product Management. Currently, Michele directs the Sales Operations organization for GE Aviation Systems.

Michele holds a BS in Chemical Engineering from University of Michigan, an MS in Chemical Engineering from Case Western Reserve, and an MBA from Xavier University.

Yvette Rose, SVP, Cargo Airline Association

As the Senior Vice President for the Cargo Airline Association, Yvette Rose serves as an advocate for the all-cargo air carrier industry, specializing in monitoring regulatory activity on both a federal and state level; representing the industry before Congress, various agencies and the courts; and participating in government/industry working groups in issues related to aircargo safety, environmental and cargo security. Yvette started her career with the Cargo Airline Association in 1994; she was promoted to Vice President in 1998 and Senior Vice President in 2004.

Yvette graduated from the University of Maryland, School of Business, B.S., 1992 and the Capital University Law School, J.D., 1998. She is a member of the Maryland Bar.



Carina Ryan, Director, Aircraft Trading, AWAS

As Director, Aircraft Trading, Carina is responsible for executing sales and acquisition campaigns for AWAS' investment portfolio.

Evelyn Sahr, Partner, Eckert, Seamans, Cherin & Mellott LLC

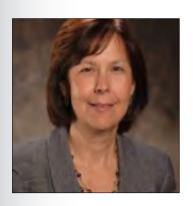


Evelyn Sahr is Chair of the Firm's Aviation Practice Group. She represents foreign and U.S. airlines before the U.S. Departments of Transportation, State, Justice, Homeland Security, Customs and Border Protection and the Federal Aviation Administration in regard to all aspects of domestic and international airline service. Evelyn's representation includes, inter alia, obtaining licenses and other operational authorizations and permits for both passenger and cargo service from U.S. regulatory agencies and airport authorities, providing advice

on such issues as foreign ownership requirements, fifth freedom rights, third country codesharing, open skies, passenger rights and tarmac delays, preparing regulatory comments, handling safety, security, hazmat and advertising enforcement proceedings and consulting on tax, employment and other commercial matters relating to airlines. Prior to joining the firm, Evelyn was a trial attorney with the Department of Justice's Civil Division, where she specialized in tort and appellate litigation.

Nilza Santos, SVP, AON Risk Solutions

In the industry since 1994 and with Aon since 2008, Nilza is Senior Vice President. She has lead roles in the marketing and placement processes of vertical and horizontal multinational aviation products liability; airline; and aircraft leasing and finance accounts. She is a founding member of the New York Chapter of Women in Aviation, International.



Beverly Goulet, American Airlines Chief Restructuring Officer, and Scott Kirby, US Airways President, will handle the critical task of transition planning for the airlines' merger.

Beverly has led one of the fastest and most successful airline restructurings in history, resulting in savings of more than \$2 billion across the enterprise, and has also played a key role during the merger due diligence processes. Bev led the team that helped refine revenue and cost benefits of a merger and played a key role in negotiating the splits for US Airways and American stakeholders. She is also vice president of corporate development and treasurer. She joined American as an associate general counsel in 1993.



Mary Prettyman, Vice President of Marketing at Airbus North America and IAWA Board Member, was elected to ISTAT's Board of Directors.

Mary oversees Airbus' marketing and business operations departments, managing the airline fleet analysis and presentation activity for airlines in the region, and promoting Airbus products and strategy in the region. Prior to this post, she served as Sales Director and Marketing Director for numerous customer airlines. During her 15 year tenure with Airbus Americas, she has been involved in numerous aircraft transactions, and has worked extensively with airlines on fleet planning and financial analysis for their fleet decisions. Prior to joining Airbus, Mary spent several years in marketing at a regional aircraft manufacturer, Fokker Aircraft USA. She began her career in Long Beach, CA as an Aerodynamics Engineer for commercial aircraft at Douglas Aircraft Company, specializing in high-speed wing design for advanced wide-body programs. Mary holds a Bachelor of Science degree in Aeronautics and Astronautics from MIT and a Master of Science degree in Civil Engineering from the University of California at Berkeley.



Nancy Adams has been named the 2012-2013 Vice President of the International Chartered Property Casualty Underwriters (CPCU) Society. Ms. Adams will be President-Elect in 2013-2014 and President of the 24,000 member CPCU Society in 2014-2015. She is the sixth woman to hold the office of Vice President and ultimately President in the organization's 68-year history.





Tulinda Larsen has joined masFlight, a cloud based aviation operations intelligence product, which integrates schedules, flight tracking, GDS, delay data, and other data points to analyze operational performance, i.e. operating flight efficiencies, delay and disruption analysis, gate and runway analysis. She leads sales and marketing, drawing on more than 30 years of experience serving as an adviser to aviation firms including Bombardier, Embraer, ITT, Japanese Aero Engines Corporation, SAAB Aircraft Leasing, Abu Dhabi Investment Fund, Export Development Canada, Industries Canada, GE Aviation, and GECAS. Before moving to the private sector, she worked for the U.S. Department of Transportation and the Regional Airline Association.



Rena M. Price, senior attorney, was promoted to managing attorney in the Office of the Regional Counsel, Federal Aviation Administration, Dallas/Fort Worth, Texas, where she is responsible for managing the daily operations of the Safety Enforcement Branch, the organizational unit that has oversight of all legal matters in the 5-state Southwest Region that involve the agency's compliance and enforcement program. She has supervision of all litigation before the National Transportation Safety Board and the Department of Transportation, and oversees a staff of attorneys who provide legal counsel on matters that involve general aviation, the certification of air carriers, flight schools, air agencies and airman certification.

Rena is a native of southwest "Acadiana" Louisiana. She is a past president of the New Orleans Chapter of the Federal Bar Association, and has held numerous leadership positions on civic and community boards and organizations in New Orleans, Irving and Dallas, Texas. She is a graduate of PEL, Program For Emerging Leaders, an internal management development program of the FAA. In October 2011 she received recognition for 30 years of service to the Government of the United States of America, including a stint as a Peace Corps Volunteer in Nigeria and Turkey. Rena is a member of the Louisiana State and American Bar Associations, and Sigma Iota Epsilon, an international honorary management fraternity. She received her law degree from the University of California, Hastings College of the Law, her MBA from the University of Dallas, and her bachelor's degree in political science from Emory University.



Ann Thornton Field has joined Gordon & Rees. She is a member of the firm's Aviation, Commercial Litigation and Insurance Groups. Ms. Field's practice is focused on general litigation, aviation, and products liability matters.