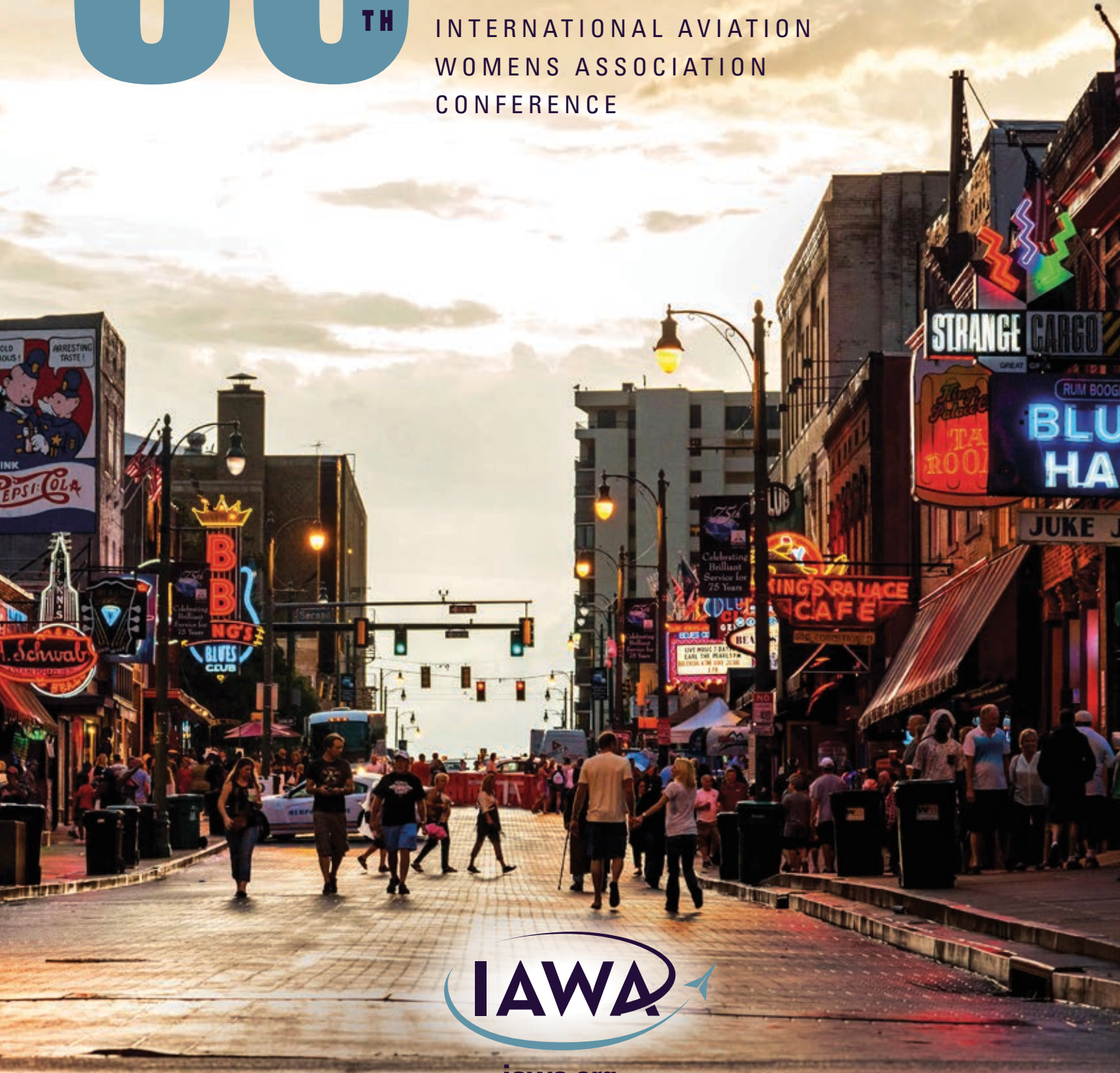


30<sup>TH</sup>

# Making Connections

The Peabody Memphis  
October 24-26, 2018

INTERNATIONAL AVIATION  
WOMENS ASSOCIATION  
CONFERENCE



[iawa.org](http://iawa.org)

# 30<sup>TH</sup>

## INTERNATIONAL AVIATION WOMENS ASSOCIATION CONFERENCE

### President's Welcome



**Alina Nassar**  
IAWA President

Dear Friends,

I'd like to welcome each one of you to IAWA's 30th Annual Conference: "Making Connections in Memphis". We have prepared an extraordinary program to celebrate IAWA's 30th anniversary.

Back in 1988, a group of visionary women working in aviation got together to create an organization that would harbor their female colleagues in the industry. Their immediate intention was to provide a networking platform to foster their careers; but their vision—which is embedded in the heart and soul of our organization— was to make our industry one of equal opportunities.

Today, IAWA is a powerful global community of women leaders who help one another advance professionally through learning and education, career growth opportunities, personal development, support and mentoring. IAWA is at the front of the conversations for change in the industry, advocating for and promoting the advancement of women in aviation and aerospace, and preparing the next generation of leaders through its scholarship, mentoring and internship programs.

Thirty years have passed since IAWA's founders embarked on this journey, and the ship continues to be propelled by the passion, energy, and determination of our members and supporters, knowing that much still must be done in aviation and aerospace to balance the equation.

We are coming together in Memphis this week to celebrate our organization. IAWA's motive is to Connect, Inspire and Lead, and we've prepared a conference geared toward these three objectives.

Wednesday's tour of the Civil Rights Museum is a great starting point to reflect on how perseverance and passion can change the course of history. The tour will be followed by the Grand Opening Dinner and the IAWA Scholarship presentation, where our 2018 scholarship recipients will be introduced. We encourage you to connect with these wonderful young women during the conference, and to share your advice for a successful career. Furthermore, we've prepared a session to address the challenges and opportunities in Developing the Workforce Pipeline, and how our industry can attract the talent of the new generations.

We have lined-up exceptional speakers for the panels, all leaders in their fields. They will be addressing the industry's hot topics: Global Markets' dynamics; Disruptors changing and challenging our industry; the secrets and unusual aspects of Cargo; the impact of Big Data and Blockchain in aviation and aerospace; and the newest -and perhaps soon normal- Commercial Space business. The program also includes an opportunity to discuss solutions to tough issues at the workplace, during our Navigating the Workplace Workshop.

Dave Bronczek, President and COO of FedEx; Dr. Christine Darden, Mathematician and Engineer retired from NASA; and Ursula English, Vice President, Environmental, Health and Safety at The Boeing Company will honor and inspire us with their keynote addresses.

There will be plenty of time to network at the various breaks and receptions. Take advantage of these spaces to expand your business connections, make new friends and enjoy in a more casual atmosphere. Make sure you don't miss our Thursday's trip back in time when we visit Graceland, Elvis' home.

IAWA has prepared for months to deliver this fantastic program. I'd like to recognize the tremendous work of our two Conference Vice Presidents, Robbin Page and Di Reimold, as well as the entire Conference Planning Committee, our Executive Director, Jennifer Miller, and the FedEx team that is welcoming us to their hometown. I'd also like to thank the IAWA Board of Directors and Advisory Board for their leadership and commitment, and the passion that drives their contributions to IAWA.

Last, but definitely not least, I'd like to recognize our sponsors for making possible this conference and all the events and programs that IAWA develops throughout the year across the globe. We thank you for embracing IAWA's values and mission. Without your generous support our journey would have been much shorter!

# Making Connections

**Dear Friends,**



It is with great pleasure that I extend a heartfelt congratulations to the International Aviation Womens Association on celebrating your 30th Annual Conference. This milestone is a testament to your hard work and effective advocacy.

As Chairman of the Senate Transportation Appropriations Subcommittee, I believe it is important to help women achieve their aspirations across all transportation sectors – especially in areas of the workforce in which they are significantly underrepresented. Throughout the aviation industry, women represent only two percent of airline mechanics, four percent of flight engineers, five percent of repairmen, six percent of pilots, eighteen percent of flight dispatchers, and twenty-six percent of air traffic controllers. In a field that is so integral to our economy and national security, it is essential that talented and dedicated women are given the opportunity to contribute.

In an effort to address this imbalance, last December I introduced with my colleague Senator Duckworth (D-IL) the “Promoting Women in the Aviation Workforce Act of 2017.” Our bill expresses the sense of Congress that the aviation industry should explore offering all possible opportunities, such as pilot training, STEM education, and mentorship programs that encourage women to pursue aviation careers from a young age. In addition, our bill would establish a Women in Aviation Advisory Board to hold the industry accountable for providing education, training, mentorship, outreach, and recruitment programs. I am very optimistic that this legislation will be included in the Senate’s Federal Aviation Administration Reauthorization bill, as it was in the House version, and soon become law.

From the engineer’s drafting table, to the control tower, to the pilot’s seat, women have made invaluable contributions to aviation in America. The 30th Annual IAWA Conference illuminates those achievements and inspires us to continue advocating for women in aviation.

Sincerely,

**Susan M. Collins**

United States Senator



**Susan M. Collins**  
United States  
Senator

# 30<sup>TH</sup>

## INTERNATIONAL AVIATION WOMENS ASSOCIATION CONFERENCE

### Greetings Friends,



**Tammy Duckworth**  
United States  
Senator

It is my honor to welcome you to the International Aviation Womens Association Annual Conference. Thank you IAWA for organizing such an important event.

In 2004, I was deployed to Iraq as a Blackhawk helicopter pilot for the Illinois Army National Guard. On November 12th of that year, my helicopter was hit by an RPG. I lost my legs and partial use of my right arm. Since my year of recovery at Walter Reed Army Medical Center, I have resumed flying as a civilian pilot. I have learned the importance of advocating for and promoting the advancements of veterans, wounded warriors, and female aviators. IAWA's dedication to promoting women's growth and visibility in the aviation and aerospace industry is invaluable.

I applaud the work being done by the International Aviation Womens Association. To everyone gathered here tonight, I wish you all a wonderful event.

Sincerely,

**Tammy Duckworth**

United States Senator

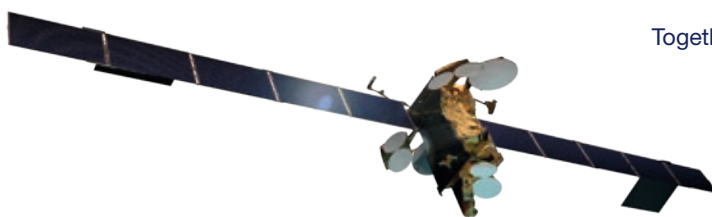
# TOGETHER, WE FLY AS ONE.



**FLY**  
**WE MAKE IT**

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Together. We make it fly.



# 30<sup>TH</sup>

## INTERNATIONAL AVIATION WOMENS ASSOCIATION CONFERENCE

### 2018 IAWA Aviation Industry Woman of Excellence Award Recipient: **Marion Blakey**



**T**he International Aviation Womens Association (IAWA) is pleased to announce the recipient of the 2018 IAWA Aviation Industry Woman of Excellence Award as Marion Blakey. This award recognizes women who are leaders in the field of aviation, have demonstrated a commitment to the advancement of women in the industry and are respected as team players by men and women alike. As a woman who epitomizes these attributes, IAWA is honored to recognize Marion Blakey as the seventh recipient of this award.

Marion C. Blakey joined Rolls-Royce North America Inc. (RRNA) in 2015 as President and Chief Executive Officer. In this role, Ms. Blakey also served as Chairman of the Rolls-Royce North America Holdings Inc. Board.

Prior to joining Rolls-Royce, Blakey was President and Chief Executive Officer of the Aerospace Industries Association (AIA) where she provided a leading and influential voice for the aerospace and defense industry. From 2002 to 2007, Blakey was Administrator of the Federal Aviation Administration (FAA) where she operated the world's largest air traffic control system and managed 44,000 employees and a \$14 billion budget. Prior to 2002, she held several senior-level positions including Chairman of the National Transportation Safety Board (NTSB) and administrator of the U.S. Department of Transportation's National Highway Traffic Safety Administration.

Ms. Blakey is Chairman of the Board of Trustees for Noblis, a nonprofit science, technology and strategy organization, and is a member of the Alaska Airlines Board of Directors where she serves as Chairman of their Safety Committee. She also serves on the Board of the Smithsonian's National Air and Space Museum.

Born in Gadsden, Ala., Blakey received her bachelor's degree with honors in international studies from Mary Washington College of the University of Virginia. She is a member of Phi Beta Kappa, a fellow in the Royal Aeronautical Society and has received numerous honorary degrees and awards, including the National Aeronautic Association's 2011 Henderson Trophy, Aviation Week & Space Technology's 2013 Laureate Award, and the National Aeronautic Association's 2013 Wright Brothers Memorial Trophy.

IAWA proudly awards Marion Blakey the Aviation Industry Woman of Excellence Award for 2018.

# Making Connections

## Congratulations to the 2018 Scholarship Recipients!



### Nadine Duursma – TU Delft

Nadine Duursma is a first-year bachelor student Aerospace Engineering at Delft University of Technology, The Netherlands. In 2017, she won the national first prize 'Koninklijke Nederlandse Akademie van Wetenschappen Onderwijsprijs' with her high school research project. Besides, she participated twice in an honours programme at Leiden University and Delft University of Technology in astronomy and rocket development respectively. This year, she won several student design competitions and completed her studies cum laude.



In her spare time, Nadine is an active member at the study association and she guides students at open days of the University. This way, she hopes to inspire others while sharing her passion for Aerospace Engineering.

For sports, Nadine trains for athletics up to four times a week. Next year, she hopes to get in the national track championships.

### Mengyuan Lu – Embry-Riddle

Mengyuan Lu graduated from Civil Aviation University of China and came to Embry-Riddle for further study. She joined the MBA program in aviation management in 2016 to fulfill her great passion in aviation. Four years of undergraduate study made her develop a deep affection and great interests in this field. Because of the passion Mengyuan applied for a private pilot license and is planning to apply for a Ph.D. in aviation. Currently Mengyuan is doing an internship in Economic Affairs and Research department in Airports Council International - North America. She hopes she can do more research and make more contributions to the industry in the future.



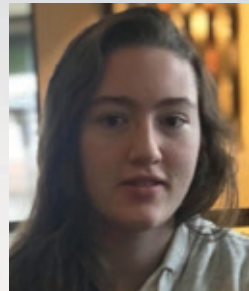
### Katie Manworren – SMU

Katie Manworren is a third-year student at SMU Dedman School of Law in Dallas, Texas. She attended the University of Texas at Dallas and earned a degree in Criminology. After graduating, she spent two years working prior to starting law school. Katie is a Dean's Scholarship recipient and the Associate Managing Editor of the Journal of Air Law & Commerce. She is a member of Women in Law, the Association for Public Interest Law, and Phi Delta Phi Honor Society. She has worked for Interstate Batteries, a small law firm, and both the District Attorney's office and a judge in Collin County, Texas. Though Katie has always loved traveling, her interest in air law developed while writing and editing for the Journal of Air Law & Commerce last year. This experience has shown her that aviation law is such a broad topic that it incorporates many of the practice areas she knew she was interested in.



### Rebecca Petraglia – Vaughn

My name is Rebecca Petraglia, I was born in Rio de Janeiro, Brazil. I moved to New York in 2010. Right away, I enrolled in Aviation High School. There I earned my Airframe & Powerplant license upon completion of the fifth-year program. Soon after graduation, I was hired by JetBlue as an Apprentice Aircraft Technician. At the same time, I started pursuing my Aviation Maintenance Management degree at Vaughn College of Aeronautics. It has been a challenge balancing full time school and work, but hopefully it will pay off in the end once complete. Upon graduation, I seek to gain leadership experience in the Aviation Maintenance Field. My academic career will not stop there, I also have plans on pursuing a master's degree or MBA.



### Isabella Vilhena – McGill

Isabella is from Rio de Janeiro, Brazil. In 2012, Isabella started an internship at a major Aviation law firm in Brazil. In 2013, after graduating from the Federal Fluminense University, she became an associate lawyer at the same firm, representing foreign parties in financing and leasing transactions involving aircraft and engines. She also achieved an MBA degree at Fundação Getúlio Vargas, and her final paper on the benefits of the aircraft leasing for the civil aviation market in Brazil was published in a Thomson Reuters legal journal named "Revista de Direito Privado." This year, Isabella started the LL.M. program in Air and Space Law at McGill University pursuing in-depth learning on aviation law, aiming to give her contribution to the international scholar community.





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TOGETHER.**

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Women Make Us Better.

[boeing.com/womenmakeusbetter](http://boeing.com/womenmakeusbetter)





# Making Connections

## Memphis Conference Planning Committee

A special **THANK YOU** to the members of this year's conference planning committee for their hard work and dedication to planning the conference.

**Robbin Page**

VP Annual Conference  
FedEx Express

**Di Reimold**

VP Annual Conference  
FAA

**Connie Avery**

FedEx

**Abby Bried**

Jenner & Block LLP

**Kris Fellrath**

Aviation Advisor

**Jacquelyn Gluck**

Roller & Bauer

**Cheryle Jackson**

AAR Corp

**Alina Nassar**

Nassar Abogados, S.A.

**Ellyn Slow**

Ellyn Slow Consulting, LLC



## Join the Conversation!

#MemphisIAWA



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# Charting a new path.

At FedEx, we celebrate those who go above and beyond to set an example that an entire industry can look up to. We're proud to show our continuing support for the International Aviation Womens Association (IAWA).



# 30th Annual Conference Program



**Tuesday, October 23, 2018**

**9:30pm**      **FedEx Tour – Memphis World Hub**      *HOTEL LOBBY*

Bus will depart from Hotel Lobby at 9:30PM  
Bus will return to Hotel at 1:00AM

Sponsored by The FedEx Express logo, featuring the word 'FedEx' in a bold, blue, sans-serif font with a red horizontal bar above the 'E', and the word 'Express' in a smaller, blue, sans-serif font below it.

**Wednesday, October 24, 2018**

**9:00am – 5:00pm**      **Conference Registration**      *EAST MEZZANINE*

**9:00am – 12:00pm**      **Be Mindful Executive Education Course**      *FOREST BALLROOM*  
*SEPARATE REGISTRATION REQUIRED*

**11:00am – 12:00pm**      **New Members/First-Time Attendees Coffee**      *HERNANDO DESOTO*  
*INVITATION ONLY*

**12:00pm – 3:00pm**      **National Civil Rights Museum Tour**      *HOTEL LOBBY*  
Buses will depart from Hotel Lobby; meet at 11:50am  
\*Bring photo ID & wear comfortable footwear  
Sponsored by: The Airbus logo, consisting of the word 'AIRBUS' in a bold, blue, sans-serif font.

**5:00pm – 6:00pm**      **Speakers' Reception**      *LOUIS XVI ROOM*  
*INVITATION ONLY*

**6:00pm – 7:00pm**      **Opening Reception**      *PEABODY ROOFTOP*

**7:00pm – 10:00pm**      **Grand Opening Dinner & Scholarship Presentation**      *SKYWAY BALLROOM*

Sponsored by The FedEx Express logo, featuring the word 'FedEx' in a bold, blue, sans-serif font with a red horizontal bar above the 'E', and the word 'Express' in a smaller, blue, sans-serif font below it.

# 30<sup>TH</sup>

INTERNATIONAL AVIATION  
WOMENS ASSOCIATION CONFERENCE

**Thursday, October 25, 2018**

8:00am – 5:00pm **Conference Registration** *EAST MEZZANINE*

8:00am – 9:00am **Networking Breakfast** *VENETIAN & FOREST BALLROOM*

Sponsored by:



9:00am – 9:30am **IAWA President's Welcome** *CONTINENTAL BALLROOM*

**Alina Nassar**, Partner, Nassar Abogados Centroamérica

9:30am – 11:00am **Global Markets: Understanding and Piloting Accurately** *CONTINENTAL BALLROOM*

How to prepare for the largest aviation markets of tomorrow, the challenges and opportunities in emerging markets, the impact of evolving trade policy on the aviation sector, and the role of geopolitical dynamics in developing global strategies.

Moderator:

**Cheryle Jackson**, SVP, Global Business Development, AAR World Headquarters

Speakers:

**Ofelia Barcena**, Assistant Director, Member and External Relations, IATA

**Montserrat Barriga**, Director General, European Regions Airline Association

**Yvonne Manzi Makolo**, Chief Executive Officer, RwandaAir

11:00am -11:30am **Coffee & Networking Break** *CONTINENTAL FOYER*

Sponsored by: **Southwest**

11:30am – 12:00pm **Keynote Address** *CONTINENTAL BALLROOM*

**Dave Bronczek**, President & Chief Operating Officer, FedEx Corporation

12:00pm – 1:30pm **Navigating the Workplace (Workshop)** *CONTINENTAL BALLROOM*

Tough issues within the workplace exist and deserve timely solutions. Join us in a “safe-zone” table exercise to discuss solutions to REAL problems experienced in our industry. Come ready to share your wisdom!

The purpose of the workshop is two-fold: 1) networking and 2) finding the range of solutions to hard problems. Each small group will be led by an IAWA Board member committed to personal accountability and your success.

Moderators:

**Kris Fellrath & Ellyn Slow**, Co-Chairs IAWA Advisory Board & Table Leaders

12:00pm – 1:30pm **Workshop Lunch** *VENETIAN & FOREST BALLROOM*

Sponsored by: **AIRBUS**

# Making Connections



**Thursday, October 25, 2018** (continued)

1:45pm – 2:00pm **Airlink Presentation** CONTINENTAL BALLROOM

2:00pm – 3:00pm **Innovation in Aviation:  
The Trends Disrupting the Industry** CONTINENTAL BALLROOM

Humanity has always dreamt of flying, and we are still dreaming! These dreams are always driving innovation and transformation in an industry that keeps re-inventing itself. In the most recent years we have seen technological transformations that are unprecedented with self-flying air taxis and space travel. Are we about to witness another revolution in aerospace? What are the challenges and how can we work collaboratively to address these challenges? Are we looking at a change in financing and economy because of these disruptors?

Moderator:

**Ruby Syyed**, Head, ATM Advocacy, IATA

Speakers:

**Nadine Alameh, Ph. D.**, Chief Architect, Innovations and Tech Strategy, Northrup Grumman

**Christina Heggie**, Investment Principal, JetBlue Technology Ventures

**Dr. Ruth Stilwell**, Executive Director, Aerospace Policy Solutions

**Uma Subramanian**, Chief Executive Officer, VOOM Flights

3:00pm – 3:30pm **Coffee & Networking Break** CONTINENTAL FOYER

Sponsored by:



3:30pm – 4:30pm **IAWA Aviation Industry Woman of Excellence  
Award Presentation & Interview** CONTINENTAL BALLROOM

2018 Woman of Excellence Award Recipient Marion Blakey

Interview by Julie Ellis, Butler Snow Law Firm

Sponsored by:



4:30pm - 5:00pm **Annual Business Meeting** CONTINENTAL BALLROOM  
*Open to all attendees*

6:30pm – 9:30pm **An Evening with Elvis** HOTEL LOBBY

Join us for a step back in time as we tour the King of Rock N' Roll's iconic home, Graceland. Following the tour, there will be a reception and dinner at the Presley Motors Automobile Museum. Guests will have access to the Elvis the Entertainer Career Museum, Elvis Discovery Museum & gift shop. This will be a casual evening of fun so be sure to dress appropriately and wear comfortable shoes!

Buses will depart from Hotel Lobby at 6:15PM

Sponsored by:





**Friday, October 26, 2018**

7:30am – 3:30pm **Conference Registration** *EAST MEZZANINE*

7:30am – 8:30am **Networking Breakfast** *VENETIAN & FOREST BALLROOM*

Sponsored by: **TEXTRON**

8:30am – 10:00am **Special Cargo** *CONTINENTAL BALLROOM*

Special Cargo explores some of the more unusual aspects of cargo transport by delving into the organization and operations surrounding transport of the extraordinary. We will learn about how large animals or sea creatures are cared for before, during, and post-flight, how highly precious items like artwork for exhibits, religious artifacts, or archeological treasures are housed and carried, as well as the movement of outsized cargo, including large aircraft parts and even transit vehicles! We will also consider vital general aviation transport of humanitarian cargo to aid victims of natural disasters in remote locations. The focus of this panel is on the more unusual aspects of cargo transport and on the nature of what makes such cargo “Special”.

Moderator:

**Jacquelyn Gluck**, Aviation Attorney, Roller & Bauer

Speakers:

**Lindsay Ervin**, ATR Captain, Mountain Air Cargo

**Carolyn Frisch**, Supply & Logistics Analyst, FedEx Express

**Captain Gloria Hatcher**, Flight Standards Quality Assurance Manager, UPS

**Victoria Philippova**, Manager of Strategy and Development, Volga-Dnepr Group

**Véronique Roca**, Chief Engineer Beluga XL, Airbus

**Helen Warner**, General Counsel, North America, Caribbean & Asia, LATAM Airlines Group

10:00am -10:30am **Coffee & Networking Break** *CONTINENTAL FOYER*

10:30am - 12:00pm **Space the Next Frontier** *CONTINENTAL BALLROOM*

The commercial space industry has reignited our imaginations...crew and cargo making routine trips to resupply the International Space Station, point to point travel anywhere in the world in 30-40 minutes, near term plans to launch missions to Mars. What will the industry, governments and a new generation of space tourists need to think about as this mode of transportation becomes the new normal.

Moderator:

**Di Reimold**, Deputy Associate Administrator, Commercial Space Transportation, FAA

Speakers:

**Marguerite Broadwell**, Innovation and Strategic Integration Program Executive, Human Exploration and Operations Mission Directorate, NASA

**Karina Drees**, Chief Executive Officer & General Manager, Mojave Air & Space Port

**Schedir Illoldi**, Commercial Space Transportation Safety Inspector, FAA

# Making Connections



**Friday, October 26, 2018** (continued)

12:00pm -12:30pm **Fireside Chat: Dr. Christine Darden** **CONTINENTAL BALLROOM**

Dr. Darden, a retired NASA mathematician and aerospace engineer, is one of the trailblazers featured in the 2016 book by Margo Lee Shetterly, *Hidden Figures: The Story of African-American Women Who Helped Win the Space Race*.

12:30pm – 1:00pm **Keynote Address:  
Playing It Safe in a Disruptive Environment** **CONTINENTAL BALLROOM**

**Ursula English**, Vice President, Environmental, Health and Safety,  
The Boeing Company

1:00pm – 2:15pm **Networking Lunch with  
Organization of Black Aerospace  
Professionals Students** **VENETIAN & FOREST BALLROOM**

Sponsored by: The FedEx Express logo consists of the word "FedEx" in a bold, blue, sans-serif font, with a red horizontal bar above the "E" and "x". Below "FedEx" is the word "Express" in a smaller, blue, sans-serif font.

2:15pm – 3:00pm **New Insights into the Future:  
Big Data and Blockchain** **CONTINENTAL BALLROOM**

You may be wondering how “big data,” and blockchain could impact your position, your company and your industry. In this session, we will discuss how data is being used, the outcomes we can expect particularly with the sophistication of automation and machine learning, the security issues that arise from collecting information, and where this is all headed with significant computing changes forecast in the next two years.

Moderator:

**Lee Ann Shay**, Chief Editor MRO, Aviation Week Network, Informa

Speakers:

**Karine Lavoie-Tremblay**, Associate Director, Engine Business Intelligence  
Commercial Aftermarket, Pratt & Whitney

**Rachel Parker Sealy**, Partner, PWC Advisory

3:00pm – 3:15pm **Coffee & Networking Break** **CONTINENTAL FOYER**

**Friday, October 26, 2018** (continued)

3:15pm – 4:30pm

**Aviation Workforce Development:  
Filling the Leaky Pipeline**

CONTINENTAL BALLROOM

Sponsored by: **BOMBARDIER**

The demand for a diverse, educated and skilled aviation workforce is only growing. Where will the next generation of airport managers, pilots, air traffic controllers, engineers and technicians come from? We will explore the supply and the demand for new professionals across a variety of fields, and discuss how our industry can position itself to attract those interested in innovation, technology and global impact.

Moderator:

**Dr. Sharon Devivo**, President & CEO, Vaughn College of Aeronautics and Technology

***Ted Talks on Youth Outreach***

**Lori DiMarco**, Director Supply Chain & Materials Operations, JetBlue

**Wendy Francette-Williams**, Chief Executive Officer at Grenada Airports Authority

**First Officer Carole Hopson**, Organization of Black Aerospace Professionals (OBAP), Vice Chair – Fund Development

**Tiffany O'Connor**, Assistant System Chief Pilot, Flight Operations, FedEx (Purple Pathways)

**Jennifer Robertson**, Vice President, Corporate Communications, FedEx (STEM)

4:30pm – 4:45pm

**Conference Wrap-Up and Adjournment**

CONTINENTAL BALLROOM

4:45pm – 6:00pm

**Closing Farewell Reception**

CORNER BAR





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**BOMBARDIER**

Bombardier is proud to support the International Aviation Womens Association and the advancement of women in aerospace.

# 30<sup>TH</sup>

## INTERNATIONAL AVIATION WOMENS ASSOCIATION CONFERENCE

### 30th Annual Conference Keynote Speakers



#### Dave Bronczek

President and Chief Operating Officer of FedEx Corporation

Bronczek is responsible for marketing, sales and all FedEx operating companies. He is a member of the Strategic Management Committee of FedEx Corporation, which sets the strategic direction for the \$62 billion FedEx enterprise.

Previously, Bronczek was president and CEO of FedEx Express, the world's largest express transportation company.

A native of Cleveland, Ohio, Bronczek graduated from Kent State University in 1976, the year he joined FedEx. He started as an hourly employee in the frontlines of the company's pickup and delivery operations, and served as a sales representative during the company's formative years as Federal Express. He moved into the company's management structure in the early 1980s, rising quickly to the role of managing director for the Liberty District in Philadelphia in 1983. Bronczek moved to international operations soon after FedEx expanded its international service. In 1987 he was promoted to vice president and general manager for FedEx Canada. In March 1993 he was named senior vice president of the Europe, Middle East and Africa region (EMEA). In 1998 he was promoted to executive vice president and chief operating officer of FedEx Express, the position he held until becoming president and CEO in 2000.

Bronczek has represented FedEx in a wide variety of industry and community roles in the areas of disaster relief; aviation and public safety; global trade and access; technical and higher education; and advancement of next-generation transportation infrastructure.

His service to industry and community includes being named Chairman of the FAA NextGen Advisory Committee, which fosters industry collaboration on air safety, air traffic management and aviation environmental sustainability efforts. He is a current member of the International Air Transport Association (IATA) Board of Governors, and served as Chairman of IATA in 2010. He also serves as a director of Airlines for America (formerly the Air Transport Association) and also serves on the Board of Directors for Memphis-based International Paper. Bronczek was appointed by the president of the United States to the National Infrastructure Advisory Council (NIAC) in 2009. Bronczek served on the Federal Aviation Administration's Management Advisory Council. He has also served on the Board of Governors for the National Safe Kids Campaign, and the Smithsonian National Air and Space Museum. He is a member of the Alexis de Tocqueville Society of the United Way.

Bronczek is passionate about the Memphis community and serves on the Board of Memphis Tomorrow, an association of local business leaders focused on fostering growth and prosperity in the community. He is also passionate about the cause of higher education, serving on boards at the University of Memphis and the University of North Carolina.



#### Christine Darden, Ph.D.

Retired NASA Mathematician and Aerospace Engineer

After nearly 40 years of service, Dr. Christine Mann Darden retired as a member of The Senior Executive Service in March 2007 from NASA Langley Research Center, where she was hired in 1967 as a Computer/Data Analyst in the Re-Entry Physics Branch. Her final assignment at Langley was as Director of the Office of Strategic Communications and Education (OSCE). In that position she was responsible for the Center's external and internal communications, community outreach, governmental relations and educational outreach. Prior to the OSCE position, which Darden assumed in October 2004, Darden served as the Langley Assistant Director for Planning, responsible for the Langley strategic planning process, and oversight of the Center's delivery on commitments. Darden also previously served as Director of the Aero Performing Center Program Management Office (APCPMO) where her office had oversight of NASA Langley's work in Rotorcraft, Efficient Engine Technology, Computational Fluid Dynamics, and Air Traffic Management. She also served as a Senior Program Manager in NASA's High Speed Research (HSR) Program Office, and for nearly 30 years as an internationally known researcher in high-speed aerodynamics and sonic boom research. In 2018, NASA signed a contract with Lockheed Martin Palmdale for the build of a full-size supersonic low-boom X-plane to demonstrate both low-boom performance and supersonic efficiency---a continuation of the sonic boom work performed and/or led by Darden.

# Making Connections

## 30th Annual Conference Keynote Speakers



Darden is a current or former member of several professional or honorary societies, including: Past National Secretary of the National Technical Association, Associate Fellow of the American Institute of Aeronautics and Astronautics (AIAA), Past Secretary of the AIAA Technical Committee on Aero-Acoustics, Beta Kappa Chi National Scientific Honor Society, Kappa Mu Epsilon Honorary Mathematics Society, Alpha Kappa Mu Honor Society, Sigma Pi Sigma Physics Society, and Kappa Delta Pi Educational Honor Society.

During her NASA career, Darden authored over 57 technical papers and articles, primarily in the areas of sonic boom prediction, sonic boom minimization, and supersonic wing design. She is recognized as an international expert in these areas—having given technical presentations in Germany, England, France, Greece and Japan. Darden has been recognized with dozens of awards and honors—including two NASA Medals, one for her work and leadership of the Sonic Boom Program, and the other for her active involvement in working with and encouraging students to pursue careers in Math and Science. In addition, she received the Black Engineer of the Year Outstanding Achievement in Government Award and the Women in Science & Engineering Lifetime Achievement Award.

Darden was recently included in the book, “Hidden Figures,” by author Margot Shetterly as one who stood on the shoulders of Katherine Johnson, Dorothy Vaughn, and Mary Jackson, NASA “Human Computers” who as members of the segregated West Computers contributed to the NASA Space Program in the early 1960s and who in 2016 were featured in the Twentieth Century movie of the same name.

Darden and her husband of 55 years, Walter, are the parents of 3 adult daughters, 5 grandchildren and 3 great-grandchildren.

### Ursula English

Vice President, Environmental, Health and Safety, The Boeing Company

Ursula English is vice president of Environment, Health & Safety for The Boeing Company, the world's largest aerospace company. Appointed to this position in April 2014, English is responsible for leading Boeing's workplace safety programs and environmental sustainability efforts. English reports directly to Jenette Ramos, senior vice president for Boeing Manufacturing, Supply Chain & Operations.

English began her career as an aircraft mechanic on the MD-80 program in Long Beach after honorably serving in the U.S. Air Force as a jet engine mechanic. While working at Boeing she earned a bachelor's degree in Business and Management from Azusa Pacific University and a master's degree in Human Services from Springfield College. She also holds a Federal Aviation Administration airframe and power plant license.

During her 28 years of aerospace experience, English has held a wide variety of leadership roles at Boeing, including director of Supplier Management for Commercial Aviation Services and director of Supplier Management on the 787 Dreamliner mid-body team. She also served as a manufacturing superintendent on the 787 Dreamliner, and has managed teams in Intellectual Property Management and C-17 product support.

In addition to her professional responsibilities, English is committed to employee development, access building, and closing the opportunity gap. She serves on the Board of Directors for Year Up and Residence XII; initiated and leads an employee development group that has supported hundreds of up-and-coming Boeing leaders, and has been a frontrunner in mindful leadership, bringing into the company educational and experiential opportunities that equip executives with the skills necessary for meaningful and strategic leadership.

On a personal note, English enjoys hiking, and summited Mt. Rainier in Washington State in 2014. She also enjoys cycling, and completed the Seattle-to-Portland ride in 2017.



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Talk with Sandra Walter - [swalter@airlinkflight.org](mailto:swalter@airlinkflight.org)



**TEXTRON**

# Making Connections

## Understanding and Intentionally Navigating Global Markets



Moderator:

### Cheryle Jackson

Vice President of Global Business Development, AAR Corp

Cheryle Robinson Jackson is Senior Vice President of Global Business Development and President of AAR Africa for AAR, a global aviation services company. Jackson served as AAR's Vice President of Government Affairs and Corporate Development after joining the company in 2010 and added business development to her responsibilities and succeeded in growing AAR's business in Africa. As Senior Vice President of Global Development, Jackson identifies new business opportunities and strategic industry and business partners in emerging, existing and underperforming markets, and cultivates strong relationships to bridge the cultural gap and align industry goals with local economic revitalization objectives.

Jackson serves as director on the boards of Business Council for International Understanding (BCIU), a national organization dedicated to facilitating person-to-person relationships between business government leaders worldwide. She also serves on the board of the Congressional Black Caucus Policy Institute and is a member of the Corporate Council on Africa. Jackson was appointed to the U.S. on Trade for Africa and serves on the Illinois District Export Council.

Prior to joining AAR, Jackson was a candidate for President Obama's once-vacant U.S. Senate seat in 2010 and was the first female president and CEO of the Chicago Urban League. In that capacity, she led one of the most transformational periods of growth at the venerable civil rights organization, shifting its focus from social services to economic development.

Jackson also served as communications director for the Governor of Illinois and was the first woman and African American in the state's history to hold that position. Her professional experience also includes senior level positions at Amtrak and NPR (National Public Radio).



Speakers:

### Ofelia Barcena

Assistant Director, Member and External Relations, International Air Transport Association

Ofelia Barcena is Assistant Director for Member & External Relations (MER) for Latin America and the Caribbean. In this role, Ofelia and the MER team are responsible for myriad of issues ranging from managing international government and stakeholder relations to advocating on government regulatory matters affecting the airline industry in the region. The MER team is also responsible for promoting the advancement of global best practices and standards aimed at simplifying the doing business process for our member airlines.

Ofelia has a long-standing career in aviation, serving in key roles at Eastern Airlines in Revenue Accounting, Pricing and Product Development at SystemOne Technology, Airline Host Systems Electronic Data Systems (EDS), Strategic Planning, Aeromexico, Country Manager for start-up Online Travel Site, PlanetaViaje and Sales/Marketing at Avianca. In addition to her corporate role, Ofelia leads the IATA Americas MOSAIC Diversity and Inclusion Team.



# 30<sup>TH</sup>

## INTERNATIONAL AVIATION WOMENS ASSOCIATION CONFERENCE

### Understanding and Intentionally Navigating Global Markets



#### Montserrat Barriga

Director General, European Regions Airline Association

Montserrat Barriga was appointed ERA Director General on 1 November 2017. Barriga is responsible to ERA's board for the delivery and implementation of ERA's strategy as well as the policy and technical work of the association. Under her leadership, ERA is highlighting the aviation sector's vital contribution to Europe's future economic prosperity, particularly in the regions of Europe. Barriga travels extensively within Europe, meeting with policy-making bodies such as EASA, the European Commission, Eurocontrol and the European Parliament and Council as well as ERA members.

Prior to her appointment as ERA Director General, Barriga worked at ERA member airline Binter as Director of International Development and Industry Affairs, focusing on the airline's regulatory needs and international development. Before this, Barriga headed up strategy development at Pullmantur Group, which included a cruise line, tour operators, retail travel agencies and the charter airline Pullmantur Air.



#### Yvonne Manzi Makolo

Chief Executive Officer, RwandAir

Yvonne Manzi Makolo was appointed RwandAir's CEO on 6th April, 2018. She joined RwandAir in April 2017 as the Deputy CEO in Charge of Corporate Affairs. Previously, she worked with MTN Rwanda, the largest communication company in the country as the Chief Marketing Officer and briefly as the Acting CEO. She brings over 11 years of commercial experience to her current position.

With a fleet of 12 aircraft serving 26 destinations in Africa, Europe, Middle East and Asia, RwandAir is one of the fastest growing airlines in Africa. In May 2017, the airline launched flights to London, Gatwick and Brussels.

# Making Connections



## Navigating the Workplace

Moderators:

### Kris Fellrath

President, Kristine Fellrath Consulting

Kris Fellrath specializes in aviation issues, lean manufacturing, leadership development and business management. Previous career highlights: Boeing Commercial Airplanes, Vice President of Business Operations. Extensive experience in Program Management, Strategic Planning and Project Management. Developing the next generation of dedicated leaders remains a personal goal.



### Ellyn Slow

President, Ellyn Slow Consulting

Ellyn Slow has worked in the business aviation industry for more than 30 years, where she has become a recognized leader in aviation risk management. Ellyn created the first hull & liability Insurance policy for fractional ownership and the most comprehensive global emergency response plan for NetJets, the company that revolutionized the industry with fractional ownership. Both of Ellyn's innovative programs became the approved models for the entire business aviation industry.

Ellyn started her aviation career at RTS Capital Services, which by 1990 was one of the largest helicopter lessors in the United States. RTS later became the parent company of NetJets until that company was purchased by Berkshire Hathaway in 1998. At RTS, Ellyn implemented an insurance program to mitigate risks for the proprietary owner of a small fleet of 12 aircraft, which by 2005 was adaptable to a fleet of more than 800 aircraft and 4,000 fractional share owners. Ellyn held senior executive positions at NetJets and its subsidiaries, where she developed the industry standard emergency response plan and the first aviation insurance policy to protect both owners of aircraft and their lien holders. She also held positions as Vice President of human resources and Vice President of facilities.

In January 2012, Ellyn formed her own consulting firm, Ellyn Slow Consulting, where she continues to use her extensive knowledge to advise business aviation companies in their risk management, benefits and emergency response needs.

Ellyn is a member of the International Aviation Womens Association (IAWA) where she has held various positions on the board. She has also served on several aviation insurance and law conference panels, including the American Bar Association's "Aviation Disaster Preparedness & Crisis Response" panel, which marked the 10th anniversary of the September 11th Attacks.

Ellyn received a Bachelor of Science Degree in Mathematics from the University of Pittsburgh. She and her husband live in Connecticut where they spend time with their 3 children and 9 grandchildren.



# 30<sup>TH</sup>

## INTERNATIONAL AVIATION WOMENS ASSOCIATION CONFERENCE

### Innovation in Aviation: The Trends Disrupting the Industry

Moderator:

#### Ruby Sayeed

Head, ATM Advocacy, IATA

Ruby Sayeed is a holder of a B.Sc. Degree in Electrical Engineering, and has 15 years of experience in the aviation industry. She started her career at Royal Jordanian Airlines, as an Aircraft Engineer. Then progressed from engineering to operational, safety, and management positions, with a focus on regulatory compliance, safety standards, and operational procedures. Joined IATA Middle East and North Africa (MENA) Regional office on 01 March 2010, and then moved in 2014 to Montreal to join the IATA ATM Infrastructure Headquarters team. Within her current role, she drives global ATM policy and advocacy as well as the roll out of global initiatives for ATM efficiency. In addition to her technical role, she is the champion of IATA's Diversity and Inclusion (D&I) program in Montreal, called *Mosaic*.

Speakers:

#### Nadine Alameh, Ph.D.

Chief Architect, Innovations and Tech Strategy, Northrup Grumman

Dr. Alameh has built a career out of her passion in innovation and her belief in the value of interoperability in a multitude of domains ranging from Aviation, Earth Observations, and Defense & Intelligence. At Northrup Grumman, she is working with the business' Civil Solutions division on aligning the business' cybersecurity, cloud migration and data analytics capabilities with the division's diverse portfolio in the civil sector, while focusing on the unique value provided to customers by delivering innovation AND reliability in technology, thinking and process.

Dr. Alameh is a recognized leader in the field of Aviation Data Exchange and Geospatial Information Systems. Her most recent challenge involved acting as the CEO of a small international Aviation data exchange business, working with the FAA, Eurocontrol and commercial data providers to provide end-to-end customized solutions to customers. As part of her role, she helped advance Aviation data standards via participation and leadership in bodies such as CANSO, ATCA and AIA. Prior to that, Dr. Alameh was the executive director of OGC's Innovation Program, where one of her biggest achievement involved the launching of EUROCONTROL and FAA-sponsored aviation testbed programs that were instrumental in accelerating the development and uptake of the aeronautical, weather and flight SWIM data exchange standards.

Before that, Dr. Alameh ran her own consulting business where she served as Senior Technical Advisor to NASA's Applied Science Program representing NASA in international and national standards bodies such as ISO, OGC and FGDC. Dr. Alameh graduated from MIT with a Ph.D. in Information Systems Engineering, and 2 Master Degrees in Civil Engineering and Urban Planning with a concentration in Geospatial Information Systems. She holds a BS degree in Computer Engineering from the American University of Beirut

#### Christina Heggie

Investment Principal, JetBlue Technology Ventures

Christina Heggie is an experienced travel industry professional with over 13 years of experience across multiple continents. She has focused on innovation within travel, specifically within the travel technology space. A current investor at JetBlue Ventures, Christina is responsible for sourcing and evaluating deals, spearheading due diligence, and managing the growth of existing portfolio companies.

Christina's experience across multiple hotel companies, travel technology startups, and management consulting has given her deep operational experience within the travel industry and across company business models. Prior to JetBlue Ventures, she launched and ran the marketing for a hospitality technology startup in the Bay area. Her experience at Airbnb, Starwood, and Moevenpick focus her understanding of innovation opportunities within the traditional hospitality industry.

Christina graduated from the Stanford Graduate School of Business with her MBA and from the Cornell Hotel School as a Merrill Presidential Scholar, summa cum laude and salutatorian.





# Making Connections

## Innovation in Aviation: The Trends Disrupting the Industry



### Dr. Ruth Stilwell

Executive Director, Aerospace Policy Solutions

Dr. Ruth Stilwell is the Executive Director of Aerospace Policy Solutions LLC, an adjunct professor at Norwich University, served as a visiting scholar to the Space Policy Institute of George Washington University and one of the world's leading authorities on integrated space and aviation policy and governance.

A 25-year air traffic controller, experienced labor leader and policy expert, Dr. Stilwell is also an accomplished researcher and lecturer. Her numerous publications and presentations, which cover a wide range of space and aviation, public safety, human factor, administration, financing, and industry reform topics, have influenced key U.S. legislation and in many cases been required reading for administration officials. Dr. Stilwell's specific areas of expertise include: integrating commercial space operations in civil airspace; projecting air traffic controller retirement and staffing requirements; FAA funding and financing structures; workers' rights and more.

Dr. Stilwell served from 2010-2015 as the industry expert representing air traffic controllers on the International Civil Aviation Organization (ICAO) Air Navigation Commission in Montreal. Her air traffic control experience includes 25 years of operational duty at the Miami Air Route Traffic Control Center, two years as liaison to the FAA Requirements Service, and six years as Executive Vice President of the National Air Traffic Controllers Association.

The founding chairperson of the Air Traffic Services Committee of the International Transport Workers Federation, a position she held for four years, Dr. Stilwell currently serves on the Technical Committee on Human Spaceflight Safety of the International Association for the Advancement of Space Safety, which is working to develop safety guidelines for human commercial spaceflight.

Dr. Stilwell earned her BA in Labor Studies at the National Labor College and her MPA and DPA at the University of Baltimore. A resident of Hallandale Beach, Florida, she enjoys skiing, long-distance running, and spending quality time with her stepson.



### Uma Subramanian

CEO, Voom Flights

Uma is the CEO of Voom. Uma is an aerospace enthusiast, who is particularly passionate about urban air mobility and the promise of using the skies to relieve urban congestion and traffic - today. Uma is a firm believer that urban air mobility should be affordable and accessible to commuters in the world's most congested cities and is dedicated to realizing Voom's vision of enriching people's daily lives by elevating their daily commute.

Prior to launching Voom, Uma worked in London for 7 years, first as a consultant with Bain & Company. Later, she ran M&A and partnerships for Rolls-Royce's Defence business. Most recently, Uma led European Operations for TaskRabbit, a VC-backed marketplace for home services.

Uma graduated from the University of Michigan with a degree in Aerospace Engineering, and received her MBA from Harvard Business School.



# 30<sup>TH</sup>

## INTERNATIONAL AVIATION WOMENS ASSOCIATION CONFERENCE

### Special Cargo

Moderator:

#### Jacquelyn Gluck

Aviation Attorney, Roller & Bauer, PLLC

Jacquelyn Gluck is an aviation attorney based in Washington, DC. Her regulatory practice focuses generally on foreign air carrier authority, international route authority, overflight authority, export regulation issues, aircraft trust establishment, and compliance matters. In particular, she assists the firm's largely Latin American client base to obtain U.S. operating authority, to comply with applicable U.S. regulations, and to resolve related conflicts at early stages. Trained in alternative dispute resolution, she has participated in various commercial arbitrations, mediations and negotiations. She is a member of the District of Columbia and New York State bars, speaks fluent French, Italian and German, and continues to work on her Spanish.



Speakers:

#### Lindsay Ervin

ATR Captain, Mountain Air

Lindsay Ervin obtained her Bachelor of Science at Western Michigan University in 2011. While attending WMU, she also earned multiple flight ratings. After graduating, Lindsay instructed in Frederick, MD where she provided individual flight instruction and also taught ground school in a classroom setting.

In 2014, Lindsay moved to North Carolina and joined Mountain Air Cargo. Her main duty is the safe transportation of cargo to both domestic and international destinations. In her average work day her tasks also include; monitoring aircraft loading, weather interpretation, flight planning and the management for efficient crew performance and cooperation.



#### Carolyn Frisch

Supply & Logistics Analyst, FedEx

Carolyn Frisch is a Supply and Logistics Analyst and works at the FedEx Animal Desk within Specialty Sales Engagement, FedEx Services. Carolyn has worked in Chicago, IL since the acquisition of Flying Tigers on August 7th, 1989. For 29 years, Carolyn has coordinated a wide variety of live animal shipments for transport on FedEx aircraft. She attended Harper College and DePaul University and is a member of the Animal Transportation Association.



#### Captain Gloria Hatcher

Flight Standards Quality Assurance, UPS

Gloria Hatcher is a UPS Captain and Check Airmen on the Boeing 757 and our 767 and is the Flight Standards Quality Assurance Manager. Prior to her current role, she was assigned to Flight Compliance and the Safety Management System Implementation Team for the Flight District, which instituted a proactive approach to flight safety. Gloria also served as the UPS Assistant Chief Pilot at the Chicago-Rockford International Airport with responsibility for Flight Operations and crewmember performance. In 2007, Gloria was a 757/767 Fleet System Operations Supervisor in Louisville, KY with focus on daily operations. Gloria began her career with UPS in 2006 as a Boeing 727 Flight Training Supervisor, Flight Engineer Simulator Instructor, and FAA Check Airman. Her community involvement includes various roles as UPS representative for the Women in Aviation, Committee member and Board Chair for UPS Women's Leadership Development (WLD), and Program Committee member for UPS Leadership Improvement through Network Connections (LINC). Gloria holds a degree in Social and Behavioral Science from Indiana University and an MBA at Webster University. She received her flight training in the Air Force where she proudly served for 21 years as a KC-135R Instructor Pilot and Mishap Investigations Team Chief.



# Making Connections

## Special Cargo



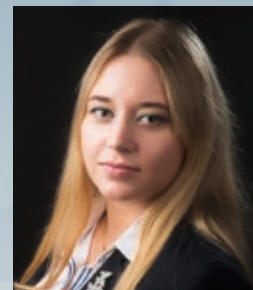
### Victoria Philippova

Manager of Strategy and Development, Volga-Dnepr Group

Victoria Philippova joined the Volga-Dnepr Group in 2012 promoting a staffing model of a corporate management and a system of business planning and intelligence in its HQ office. In 2016 she joined the Houston based office as Manager of Strategy and Development setting forward Corporate Americas regional strategy. Throughout her career, she has contributed to the Company's growth and structural development, notably in developing such strategic projects as New cargo airline in the USA, Industrial specialization of a pro-active marketing, CRM System in SalesForce platform, TOP-management dashboards in SAP BI BO, Strategic management decisions system in Redmine platform; and in designing and implementing a new Company's Strategy 2020. As Manager of Strategy and Development, she directs the development and the implementation of the Company's Americas regional strategy both for charter and for schedule cargo operations and manages relationships with key regional customers.

Victoria Philippova holds Bachelor and Master Degrees in Economics, Lomonosov Moscow State University. Her global and multicultural experience and interests are assets to the Company.

Prior to joining the Volga-Dnepr Group, Victoria Philippova held various positions in Moscow Department of Science, Industrial Policy and Entrepreneurship in Moscow City Government. As a public officer, she advanced the project of the development of technological and industrial centers in Moscow.



### Véronique Roca

Chief Engineer Beluga XL, Airbus

Veronique has been BelugaXL Technical Director & Chief Engineer since 2016. As part of her mission she holds the Technical Authority to define and validate the target configuration of the aircraft, in line with operational and certification requirements, and meeting highest safety standards. To do so she relies on a Design Office team covering all disciplines in Flight Physics, Systems and Structure domains.

Previously, Veronique was A330 Chief Engineer for France for two years, dealing with continuous airworthiness of aircraft in service, with continuous developments on aircraft equipment and in service customer satisfaction.

Veronique started her career in the Airbus Flight Physics domain where she could gain experience at aircraft level across the various disciplines involved in aircraft design, taking progressively wider roles and gaining experience in aircraft architecture.

Veronique is married and has three daughters. In her spare time she likes to practice sports (swimming, running) and playing the piano.



### Helen Warner

General Counsel, North America, Caribbean & Asia, LATAM Airlines Group

Helen Warner is General Counsel for North America, Caribbean & Asia for LATAM Airlines Group S.A., South America's largest group of passenger and cargo carriers. As part of this role, she serves on the cargo executive team, participates in the formulation of strategies and initiatives for cargo operations worldwide, and provides in-depth legal counsel to a group of 12 Latin American carriers on day-to-day business, corporate transactions and projects.

During Ms. Warner's twelve years with LATAM Airlines Group, she has participated in the drafting and direction of a broad range of complex transactions and agreements (e.g. alliances, joint ventures, licensing, MOUs, facilities leases, consulting/logistics, among others), acted as regulatory counsel, and managed the operational licenses and permit portfolio of 12 air carriers that engage in scheduled and charter foreign air transportation worldwide. She is also involved in the development of training programs for personnel at various corporate levels on DOT Regulations, Labor Management, Advertising, Corporate Governance and Compliance.

Prior to joining LATAM Airlines Group, Ms. Warner worked for a senatorial campaign in Colombia in charge of marketing, advertising, electoral logistics, and community programs, and as a civil litigation associate.

Ms. Warner holds a Juris Doctor and Masters in Business Administration from Nova Southeastern University, Bachelors in Business Administration in Finance from Florida International University, and a Diploma in Air Law from the IATA Training and Development Institute. She is admitted to practice in Florida, the United States District Court for the Southern District of Florida and the Supreme Court of the United States.



# 30<sup>TH</sup>

## INTERNATIONAL AVIATION WOMENS ASSOCIATION CONFERENCE

### Space the Next Frontier

Moderator:

#### Di Reimold

Acting Deputy Associate Administrator for Commercial Space Transportation, FAA

In November 2016 Di Reimold was named the Director for Strategic Operations for the U.S. Federal Aviation Administration's Office of Commercial Space Transportation. In this role, Di is responsible for policy, research and development, international outreach, government affairs, and strategic planning to promote and sustain the safe integration of commercial space activities into national and global aviation systems.

Prior to her return to the FAA Di was the Head of Global Policy and Procedures for Safety and Flight Operations at the International Air Transport Association (IATA). In this role, she promoted critical safety and efficiency initiatives to improve global air traffic management and worked with key stakeholders to identify priorities to help manage risks for commercial airlines. With a strong background in government relations, she also created long term partnerships between public and private entities to address these critical aviation issues.

Di was the acting Assistant Administrator and also served as the Deputy Assistant Administrator for International Aviation at the U.S. Federal Aviation Administration. Di has more than 30 years of executive management experience in international policy, strategic planning, and managing large scale safety and operational programs within the U.S. government and with Fortune 500 companies.

Di holds a Master's degree in Management and Leadership and has studied and served as a guest lecturer at the U.S. Federal Executive Institute in Charlottesville, Virginia. Di is a Board member on both the International Aviation Women's Association and the International Aviation Club.



#### Marguerite Broadwell

Innovation and Strategic Integration Program Executive, Human Exploration and Operations Mission Directorate, NASA

Marguerite Broadwell has over 20 years of experience at NASA providing strategic leadership, planning, management, and communications to achieve increased affordability, partnerships, and cross-organizational collaboration. Marguerite came to NASA with undergraduate and Master's degrees in Business Administration and several years in private industry. She began her NASA career at Goddard Space Flight Center and has served in key staff and leadership roles at NASA Headquarters since 1999, including two recent external assignments.

Earlier in 2018, Marguerite served on a six-month detail to FAA Office of Commercial Space Transportation to help meet operational and regulatory streamlining challenges to enable the growing commercial space transportation industry. In 2016, Ms. Broadwell served on a one-year detail to Ames Research Center in Silicon Valley. She supervised a staff of engineers and architects, and managed the planning, design, and construction of facilities on a campus housing a workforce of 2,500 in 100+ buildings and technical facilities occupying more than 200 acres. Marguerite also led the development and achieved Agency approval for the "Ames Campus of the Future," a 20-year, \$2.3B Master Plan.

Recently, while at NASA Headquarters, Marguerite created two Agency-wide innovation programs impacting several thousand employees. In 2014, she presented at the United Nation-sponsored World Summit on Innovation and Entrepreneurship. Marguerite also led a NASA initiative to increase the affordability of its human spaceflight programs and achieved over \$1B in savings/cost avoidance via changes to program governance, management approaches, and contract requirements.

In 2008-2009, at the request of NASA Administrator Mike Griffin, she served as Executive Director of the Administrator's senior advisory board, the NASA Advisory Council (NAC). Prior to this, Marguerite led the collaboration between science and human spaceflight organizations at NASA to develop the architecture requirements for human lunar missions. Marguerite also played a key role in the creation of the International Space Exploration Coordination Group (ISECG), comprised of 15 countries. NASA works closely with the ISECG to discuss the collective goals and priorities and identify partnership opportunities.



# Making Connections

## Space the Next Frontier



In 2004, at the request of NASA Administrator Sean O'Keefe, Marguerite served as Congressional Affairs Officer for President's Commission on Implementation of the US Space Exploration Policy. The Commission achieved bipartisan legislation supporting human exploration of Moon, Mars, and Beyond. Prior to her work in Legislative Affairs, Marguerite was the International Space Station (ISS) Commercial Development Manager. She negotiated and managed the first ISS commercial partnership.

She is the recipient of a NASA Exceptional Service Medal for her service as the Congressional Affairs Officer for the President's Commission. She has received recognition and awards for her leadership and contributions at the Agency level, as well as at Headquarters, Ames Research Center, Johnson Space Center, and Goddard Space Flight Center.

Marguerite is an avid traveler and active adventurer. Having grown up in the mountains of North Carolina, she has made her home in the DC area for the past 30 years.

### Karina Drees

CEO & General Manager, Mojave Air & Space Port

Karina Drees is the CEO and General Manager of Mojave Air & Space Port (MASP), home to a diverse set of companies manufacturing and testing air and space vehicles. As CEO, Drees is responsible for maintaining more than 3,000 acres of property and managing 150 tenant contracts. She oversees all testing operations at the airport and manages procedures, business operations and regional partnership development. Drees leads the implementation of strategic initiatives for the benefit of the companies operating in Mojave as well as the region.

Prior to MASP, Drees held senior positions in strategy, business development and operations for growing technology companies. She was most recently a member of the strategy and positioning team at SRA International. Before joining SRA, Drees held leadership positions at two investor-backed high tech startup companies in the Washington DC area.

Drees has a BS from Arizona State University and an MBA from the MIT Sloan School of Management. She also completed International Space University's (ISU) Summer Session Program in Beijing, China. She serves as treasurer on the executive committee of the Commercial Spaceflight Federation and is a board member of the MIT \$100K Entrepreneurship Competition.



### Schedir Illoldi

Senior Safety Inspector, Commercial Space Transportation, FAA

Ms. Schedir Nefertiti Illoldi is a Senior Safety Inspector at the Office of Commercial Space Transportation (AST) in the Federal Aviation Administration. She is currently in a six-month assignment as the Acting Deputy Manager of the Safety Inspection division and won the Inspector of the Year award in 2013. Ms. Illoldi represents the Safety Inspection Division in initial discussions with license applicants and international government partnerships, and has inspected launch sites (from Florida to Alaska), launch vehicles (SpaceX Falcon 9, United Launch Alliance's Atlas V and Delta IV, Orbital ATK's Antares, and Rocket Lab's Electron), and spacecraft reentries (SpaceX Dragon capsule). Prior to joining AST, Ms. Illoldi worked for the National Science Foundation as a science assistant (2006-2007) and The World Bank (internship in 2005). In 2004, she was one of two Americans admitted to the traineeship program at the Von Karman Institute for Fluid Dynamics in Belgium. Ms. Illoldi graduated from Texas A&M University in 2004 with a BS in Aerospace Engineering and obtained a graduate certificate in Advanced International Affairs from the Bush School of Government and Public Service in 2007. She is currently pursuing the Master of Public Administration degree from the Bush School of Government and Public Service.



# 30<sup>TH</sup>

## INTERNATIONAL AVIATION WOMENS ASSOCIATION CONFERENCE

### New Insights into the Future: How “Big Data” and Blockchain is Changing Everything

Moderator:

#### Lee Ann Shay

Chief Editor MRO, Aviation Week Network

As chief editor MRO, Lee Ann Shay directs the content for Aviation Week’s coverage of maintenance, repair and overhaul (MRO) across the group’s media portfolio, which provides the global commercial aviation aftermarket industry with essential and insightful content. She’s a veteran industry speaker and moderator, as well as winner of industry journalist awards, including Aerospace Media Awards for MRO (2002), propulsion (2009) and future technology (2017) categories.

Lee Ann serves on Aviation Week MRO conference editorial boards and has participated on the IoT Institute’s advisory board. She also is a U.S. Green Building Council LEED accredited professional (2009).



Speakers:

#### Karine Lavoie-Tremblay

Associate Director, Engine Business Intelligence Commercial Aftermarket, Pratt & Whitney

Over 20 years of experience in Engineering, Industrial & Program management. In her current role, she is responsible for the PW Engine Health Management services, including product & collaboration strategies for the next generation of services.

Karine received her Bachelor of Science Degree in Mechanical Engineering from Universite Laval in Quebec, Canada and her Master Degree in Mechanical Engineering from the Rensselaer Polytechnic Institute in Hartford, Connecticut. She also received an MBA from the Rensselaer Polytechnic Institute in Hartford.



#### Rachel Parker Sealy

A&D Blockchain Solutions, PwC Advisory

Rachel Sealy is a Technology Partner in PwC’s Industrial Products practice based in St. Louis, MO. With a degree in applied mathematics and economics, Rachel leads PwC’s efforts focusing on traceability in the A&D space—with a particular focus on the applicability of blockchain to capture the nose-to-tail configuration of an aircraft through the life of the aircraft (“Data for the Life of the Aircraft”).

Rachel’s 20+ years of experience designing industry operating models and helping clients embrace transformation is at the heart of Data for the Life of the Aircraft—PwC’s approach to capture the planes, their constituent parts, as well as the aircraft-related personnel with whom they interact.

Her role focuses on addressing aviation pain points (e.g., “As flown configuration”, “residual asset valuation”, “predictive maintenance”, etc.) with an emerging technology perspective. Working to maximize clients’ investment in existing technology, she leads the team to experiment, learn, and pivot quickly with the application of new technology to address aviation-specific business needs. Her background is a combination of business architecture, data modelling & analytics, as well as IT operating model design. Her clients have leveraged her expertise to improve operations (enterprise application integration design) and manage/deliver large, complex implementation programs on demanding timetables.

Rachel earned her Master of Business Administration in finance and strategic management from the University of Pennsylvania’s Wharton School. She also holds a Bachelor of Arts, magna cum laude, in both applied mathematics and economics from Wheaton College (MA). She is an active Board Member with the YWCA Metro Metropolitan St. Louis where they work to eliminate racism and empower women.



# Making Connections

## Aviation Workforce Development: Filling the Leaky Pipeline



Moderator:

### Dr. Sharon Devivo

President and CEO, Vaughn College of Aeronautics & Technology

Dr. Sharon B. DeVivo has been with Vaughn College since 1996 and president since 2014. She is the seventh president of the institution and the first woman to hold the office in the College's history. Vaughn is ranked number one in the nation in upward mobility and is the best at moving graduates from the bottom 40 percent to the top 40 percent in income.

During her tenure, she has been responsible for various aspects of the institution including academic affairs, development, admissions, financial aid, student affairs and public affairs. Her strategic objective is to transform teaching and learning, and create a unique Vaughn academic experience both inside and outside the classroom that engages faculty and students. Dr. DeVivo has led two strategic planning efforts that have assisted the College in transforming from primarily a training institution to one that offers undergraduate and graduate degrees in engineering, technology, management and aviation. The institution serves a diverse student body of about 1,500 students who are mostly first-generation Americans and first-generation college students. Vaughn is also designated by the US Department of Education as a Hispanic-Serving Institution.

She serves on the board of The Wings Club, International Aviation Women's Association Advisory Board and Queens Advisory Board for the Boy Scouts.



Speakers:

### Lori DiMarco

Director, Supply Chain & Materials Operations, FedEx

Lori caught the aviation bug very early on by wanting to be just like her hero, her older brother, who became a helicopter pilot. She pursued her passion by attending Aviation High School in NYC where she obtained her FAA Airframe & Powerplant Technician licenses. This was the beginning of her trailblazing career since Lori was the first female student to be admitted to the school and was the only girl amongst 2700 students in her freshman year.

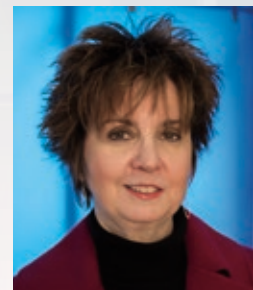
Her career started at Pan American World Airways and continued on to Aircraft Technician roles at Trans World Airlines and FedEx. During her time at FedEx she had many firsts in leadership roles for women in the Air Operations division including Managing Director, Memphis Line Maintenance and later Managing Director, Planning, Performance & Control. In this role she was also the CFR 119.65 Director of Maintenance for the airline.

Lori continued her career at Alaska Airlines where she was the Director of Seattle Line Maintenance, and was part of the team that improved Alaska's on-time performance.

She has held the CFR 119 Director of Maintenance position with FedEx, North American Airlines, Shuttle America and JetBlue. Lori has also taught the Airframe and Powerplant licensing program at her alma mater – Aviation High School and was the General Manager of Base Maintenance for Delta Air Lines in Atlanta, Georgia.

Lori joined JetBlue as the Director of Maintenance in February 2016, bringing 30+ years of aircraft maintenance and leadership experience. She now leads the team of Supply Chain and Materials Operations professionals providing components and logistics to the Technical Operations team.

In addition to being a licensed A&P Technician Lori holds a Bachelor of Science in Education and a Master of Business Administration.



## Aviation Workforce Development: Filling the Leaky Pipeline



### Wendy Francette-Williams

CEO, Grenada Airports Authority

Wendy Francette-Williams brings over thirty (34) years of experience in the Aviation Industry, three (3) years of experience in the Ground Transportation Industry and knowledge of Sea Port Management and Logistics. She was a Chartered Member with the Chartered Institute of Transport, now the Institute of Logistics and Transport {UK}. Ms. Francette-Williams holds a Masters of Science degree in Aviation Management from the University of the West Indies with emphasis on Airport Management. She is IATA trained in the following areas - Airport Certification, and Airport Commercial and Operations Management. She has also participated in international ACI training programmes such as “The Development of Non-Aeronautical Revenues at Airports” and Customer Service Training.

Ms. Francette-Williams was the Aviation Training Officer for Piarco and ANR Robinson (ANRRRIA) International Airports in Trinidad & Tobago and had responsibilities for the formulation and execution of Customer Service Programmes, Duty Manager training (ANRRRIA) and assisted in the co-ordination of International Aviation Transport Association (IATA), Airports Council International (ACI) and International Civil Aviation Organization (ICAO) training programmes at the Aviation Training Center of the Airports Authority of Trinidad and Tobago.

She is currently the Chief Executive Officer of Maurice Bishop International Airport and Lauriston Airports in Grenada, Carriacou & Petite Martinique. Ms. Francette-Williams currently sits on the Airlift Committee and Air Transport License Board of Grenada. She is also a part time Lecturer and Consultant with the University of the West Indies. She lectures in the area of Airport Management and has the responsibility in co-coordinating the MSC Aviation Management Internship Programme with Vaughn College of Aeronautics and Technology in New York USA.

Ms. Francette-Williams contribution to the field of aviation in the Caribbean region has been diverse, innovative and visionary.



### First Officer Carole Hopson

OBAP Vice Chair – Fund Development.

Aviation had always been her passion, so she pursued flying as a second career, while raising her family. Although aviation is her current vocation, previously she spent seven years as the Vice President/ Director for Training & Development of Foot Locker stores. There, she headed up executive-level leadership coaching, as well as store associate training, creating original product knowledge videos and sales training for over 140,000 associates.

She began her career as a police reporter and has worked for the Bergen Record and The Philadelphia Inquirer. She has also held executive-level positions with the National Football League and L’Oreal Cosmetics.

Mrs. Hopson graduated from Columbia University in 1990, with a Masters of Science degree in Journalism, and she holds a Bachelor of Arts degree from the University of Virginia. While at Virginia, she majored in Spanish Literature.

Carole and husband, Michael Hopson, have two sons, Joshua and Coleman, and they make their home in Montclair, New Jersey



# Making Connections

## Aviation Workforce Development: Filling the Leaky Pipeline



### Tiffany O'Conner

Assistant System Chief Pilot, Flight Operations, FedEx

Tiffany O'Connor is the Assistant System Chief Pilot for FedEx Express. She has over 25 years of experience in the aviation industry and is currently a B777 Captain. In her current role, Tiffany is responsible for overseeing and managing daily operations through the Flight Operations Duty Officers, overseeing operational programs to include non-scheduled flight operations, security, military affairs and HIMS. She provides Crew Scheduling expertise and support for all Flight Crewmembers, works with the Managing Director System Chief Pilot to deliver the highest quality of life for Crewmembers while maintaining safe, legal, and reliable Flight operations that efficiently and effectively support the corporate mission.



### Jenny Robertson

Vice President, Corporate Communications, FedEx

Jenny Robertson is the Vice President of Corporate Communications at FedEx. In that role, she leads the FORTUNE 100 company's media, social media, issues management, global citizenship, public affairs and thought leadership programs.

Robertson joined FedEx in 2004 and has held a number of positions throughout the company, helping shape the reputation of FedEx as one of the 10 most admired companies in the world as ranked by FORTUNE Magazine. Prior to FedEx, Robertson worked in public relations and advertising for marketing firm archer>malmo.

Robertson is a two-time winner of the company's prestigious Five Star award. She serves on the boards of Regional One Health Foundation, the Center for Corporate Citizenship at Boston College, and the United States Chamber of Commerce Foundation Corporate Citizenship Center. A graduate of Ole Miss, Robertson currently lives in Memphis, Tennessee with her husband and two children.



# 30<sup>TH</sup>

INTERNATIONAL AVIATION  
WOMENS ASSOCIATION CONFERENCE

**Supporters**

**Diamond Corporate Partner**

# AIRBUS

Airbus is a global leader in aeronautics, space and related services. In 2017 it generated revenues of € 67 billion and employed a workforce of around 129,000. Airbus offers the most comprehensive range of passenger airliners from 100 to more than 600 seats. Airbus is also a European leader providing tanker, combat, transport and mission aircraft, as well as one of the world's leading space companies. In helicopters, Airbus provides the most efficient civil and military rotorcraft solutions worldwide.

[www.airbus.com](http://www.airbus.com)



Boeing is the world's largest aerospace company and leading manufacturer of commercial jetliners, defense, space and security systems, and service provider of aftermarket support. As America's biggest manufacturing exporter, the company supports airlines and U.S. and allied government customers in more than 150 countries. Boeing products and tailored services include commercial and military aircraft, satellites, weapons, electronic and defense systems, launch systems, advanced information and communication systems, and performance-based logistics and training.

Boeing has a long tradition of aerospace leadership and innovation. The company continues to expand its product line and services to meet emerging customer needs. Its broad range of capabilities includes creating new, more efficient members of its commercial airplane family; designing, building and integrating military platforms and defense systems; creating advanced technology solutions; and arranging innovative financing and service options for customers.

With corporate offices in Chicago, Boeing employs more than 140,000 people across the United States and in more than 65 countries. This represents one of the most diverse, talented and innovative workforces anywhere. Our enterprise also leverages the talents of hundreds of thousands more skilled people working for Boeing suppliers worldwide.

Boeing is organized into three business units: Commercial Airplanes; Defense, Space & Security; and Boeing Global Services, which began operations July 1, 2017. Supporting these units is Boeing Capital Corporation, a global provider of financing solutions.

In addition, functional organizations working across the company focus on engineering and program management; technology and development-program execution; advanced design and manufacturing systems; safety, finance, quality and productivity improvement and information technology.

[www.boeing.com](http://www.boeing.com)



FedEx Express is the world's largest express transportation company, providing fast and reliable delivery to more than 220 countries and territories. FedEx Express uses a global air-and-ground network to speed delivery of time-sensitive shipments, by a definite time and date with a money-back guarantee.

[www.fedex.com/us/fedex/shippingservices/express.html](http://www.fedex.com/us/fedex/shippingservices/express.html)

# Making Connections

Supporters  
Gold



## AAR

AAR is an independent provider of aviation aftermarket services to commercial and government customers in more than 100 countries. The company was incorporated in Chicago in 1955 and today has revenues of approximately \$2 billion with 6000 employees around the world. AAR's aftermarket expertise and broad portfolio of nose-to-tail solutions include heavy maintenance, flight-hour support for fleets, parts supply, component repair, landing gear overhaul and OEM parts distribution. Our solutions, which can be integrated or leveraged separately, help customers increase efficiency and reduce costs while maintaining high levels of quality, service and safety. We are a trusted partner to airlines, militaries and OEMs delivering competitiveness so they can focus on transporting passengers, cargo and parts around the world.

[www.aarcorp.com](http://www.aarcorp.com)

## BOMBARDIER

### Bombardier

With over 69,500 employees across four business segments, Bombardier is a global leader in the transportation industry, creating innovative and game-changing planes and trains. Our products and services provide world-class transportation experiences that set new standards in passenger comfort, energy efficiency, reliability and safety.

Headquartered in Montreal, Canada, Bombardier has production and engineering sites in 28 countries across the segments of Transportation, Business Aircraft, Commercial Aircraft and Aerostructures and Engineering Services.

[www.bombardier.com](http://www.bombardier.com)



### GE Aviation

GE Aviation is a world-leading provider of jet engines, components and integrated systems for commercial and military aircraft. GE Aviation has a global service network to support these offerings.

[www.geaviation.com](http://www.geaviation.com)



GECAS

### GECAS

GE Capital Aviation Services (GECAS) is a world leader in aviation leasing and financing. With 50 years of aviation finance experience, GECAS offers a wide range of aircraft types including narrow-bodies, wide-bodies, regional jets, turboprops, freighters and helicopters, plus multiple financing products and services including operating leases, purchase/leasebacks, secured debt financing, capital markets, engine leasing, and airframe parts management. GECAS owns or services a fleet of more than 1,900 aircraft (1,552 fixed wing/ 350 rotary wing) in operation or on order, plus provides loans collateralized on an additional ~320 aircraft. GECAS serves ~250 customers in over 75 countries from a network of 25 offices.

[www.gecas.com](http://www.gecas.com)

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**GO BEYOND**

### Pratt & Whitney

Pratt & Whitney is a world leader in the design, manufacture and service of aircraft engines and auxiliary power units.

[www.pw.utc.com](http://www.pw.utc.com)



### Spirit Airlines

Spirit Airlines is committed to delivering the best value in the sky while providing an extraordinary Guest experience. We provide customizable travel options, which allows every Guest to pay only for the options they choose — like bags, seat assignments, and refreshments – something we call À La Smarte. We make it possible for our Guests to venture further, travel more often, and discover more than ever before by offering low fares on more than 500 daily flights to 67 destinations in the U.S., Latin America, and the Caribbean. Less Money. More Go. Our Fit Fleet ® is one of the youngest and most fuel-efficient in the U.S. Additionally, we believe More Go means going further to give back. The Spirit Airlines Charitable Foundation is committed to inspiring positive change in the communities where we live and work. We invest in organizations that have a meaningful social impact on the lives of children, families, and service members through Team Member volunteerism, monetary and in-kind donations. At Spirit Airlines, we go. We go for you.

[www.spirit.com](http://www.spirit.com)



### Textron

Textron is one of the world's best known multi-industry companies that leverages its global network of aircraft, defense, industrial and finance businesses to provide customers with innovative solutions and services. With total revenues of \$14.2 billion, 36,000 employees and a presence in 25 countries, Textron serves a diverse and global customer base. Headquartered in Providence, Rhode Island, Textron is ranked 208th on the Fortune 500 list of largest U.S. companies. Textron is recognized for its powerful brands such as Bell, Cessna, Beechcraft, Hawker, Kautex, Lycoming, E-Z-GO, Textron Off Road, Arctic Cat, Textron Systems and TRU Simulation + Training.

[www.textron.com](http://www.textron.com)

### The Shamrock Companies

Our integrated marketing services are rooted in a deliberate and dynamic discovery process that begins with developing or evolving your brand. We help you define and clarify your brand identity and then build from there, creating the path – or the strategy – that helps you make brand connections that ignite action.

We are a purpose driven team with the creative genius, market experience and tech-savvy know-how to develop the initiatives that support and drive your brand and engage your customers.

With a dozen offices across the country we work daily with clients and companies from all walks of life. In the Memphis market we are a 30-year preferred ad agency with FedEx and an assortment of industry leading brands including the healthcare industry and financial markets; with a high focus on internal communications, marketing and social media channels.

[www.shamrockcompanies.net](http://www.shamrockcompanies.net)





## Southwest Airlines Co.

In its 48th year of service, Dallas-based Southwest Airlines Co. (NYSE: LUV) continues to differentiate itself from other air carriers with exemplary Customer Service delivered by more than 57,000 Employees to a Customer base topping 120 million passengers annually, in recent years. Southwest became the nation's largest domestic air carrier in 2003 and maintains that ranking based on the U.S. Department of Transportation's most recent reporting of domestic originating passengers boarded. During peak travel seasons, Southwest operates more than 4,000 weekday departures among a network of 99 destinations in the United States and 10 additional countries. Southwest has announced its intention to sell tickets in 2018 for service to Hawaii, subject to requisite governmental approvals.

[www.southwest.com](http://www.southwest.com)



## United Airlines

United Airlines and United Express operate approximately 4,600 flights a day to 357 airports across five continents. In 2017, United and United Express operated more than 1.6 million flights carrying more than 148 million customers. United is proud to have the world's most comprehensive route network, including U.S. mainland hubs in Chicago, Denver, Houston, Los Angeles, Newark/New York, San Francisco and Washington, D.C. United operates 757 mainline aircraft and the airline's United Express carriers operate 551 regional aircraft. The airline is a founding member of Star Alliance, which provides service to 193 countries via 28 member airlines. For more information, visit [united.com](http://united.com), follow @United on Twitter or connect on Facebook. The common stock of United's parent, United Continental Holdings, Inc., is traded on the Nasdaq under the symbol "UAL".

[www.united.com](http://www.united.com)

# 30<sup>TH</sup>

## INTERNATIONAL AVIATION WOMENS ASSOCIATION CONFERENCE

### Supporters Bronze

#### Airlines for America (A4A)

Airlines for America® (A4A), the principal trade and service organization of the U.S. airline industry, vigorously advocates on behalf of the American airline industry as a model of safety, customer service and environmental responsibility and as the indispensable network that drives our nation's economy and global competitiveness. A4A advocates in favor of crucial policies and measures that promote safety, security and a healthy U.S. airline industry. We work collaboratively with airlines, labor, Congress, the Administration and through international affairs outreach to improve air travel for everyone. Annually, commercial aviation helps drive nearly \$1.5 trillion in U.S. economic activity and more than 10 million U.S. jobs.

[www.airlines.org](http://www.airlines.org)



#### Butler Snow LLP

Butler Snow LLP is a full-service law firm with more than 350 attorneys and advisors collaborating across a network of 25 offices in the United States, Europe and Asia. Ranked as a leading firm for client relations and one of America's Top 100 law firms in the BTI Power Rankings, Butler Snow is recognized as one of the nation's top law firms for client service.

Butler Snow represents clients across more than 50 different areas of practice, covering an array of industries, including the aviation and transportation industries. Whether assisting with legal and financing options for airport facilities or airplane purchases and operations, serving as trial counsel for our clients on aviation and transportation related claims, or representing clients in front of federal, state and local regulatory agencies, our attorneys have the knowledge and experience to meet challenges in the aviation and transportation industries head on.

[www.butlersnow.com](http://www.butlersnow.com)



#### Campbell Campbell Edwards & Conroy, P.C.

Campbell Campbell Edwards & Conroy, P.C. represents domestic and foreign airlines and their insurers, aircraft manufacturers, component part suppliers, airport authorities and ground handling companies in a wide range of cases filed in state and federal courts. Campbell Campbell Edwards & Conroy, P.C. has substantial experience defending claims involving personal injury and death, discrimination (including post 9/11 passenger profiling), accessibility by travelers with disabilities, property damage and premises liability. We regularly litigate cases governed by the Warsaw Convention, Montreal Convention and other international treaties, as well as aviation laws and regulations of the United States. Our work for the aviation industry also includes general commercial litigation. Campbell Campbell Edwards & Conroy, P.C. have successfully tried hundreds of large-value, high-exposure, technically complex cases to verdict, on both a national and regional level.

[www.campbell-trial-lawyers.com](http://www.campbell-trial-lawyers.com)



#### Clifford Chance

Clifford Chance is a pre-eminent global law firm with significant depth and range of resources. Our Global Asset Finance Team is a market-leader with over 30 years' experience in cross-border and domestic financing and leasing of transportation assets. We are consistently involved in novel, award-winning deals, including advising on 12 Deals of the Year at the 2016 Airfinance Journal Awards. We have been named Overall Legal Survey Winner by Airfinance Journal for the last three years and are ranked Band 1 by Chambers in Aviation Finance Globally as well as in the US, UK and Asia. Our team includes approximately 70 dedicated asset finance lawyers, led by over 25 specialist partners, working in core teams in New York, London, Hong Kong, Singapore and Abu Dhabi, with lawyers throughout Europe, the Middle East and Asia. The Asset Finance Team works closely with our capital markets, corporate, tax, insolvency, litigation and regulatory practices to provide a sector-focused offering and full service capabilities.

[www.cliffordchance.com](http://www.cliffordchance.com)



# Making Connections

## Supporters Bronze



### Condon & Forsyth LLP

Founded in 1935, Condon & Forsyth LLP is internationally recognized for its expertise in aviation, complex tort, product liability, insurance, regulatory matters, commercial litigation and class actions. With more than forty attorneys in our New York and Los Angeles offices, we are the oldest and largest specialist aviation law firm in the United States. Our partners are some of the world's leading experts in the field of aviation law and many have been honorably recognized in international publications such as The International Who's Who of Business Lawyers and Chambers USA. We represent clients from all over the world and have successfully handled virtually every conceivable legal issue for manufacturers, airlines, and their insurers and have established many of the landmark legal precedents in aviation law.

Condon & Forsyth has supported IAWA since its infancy and takes great pride in our efforts to foster the careers of the outstanding women at our firm through the C&F Women's Initiative. We hope that IAWA members will stay connected with its programming and achievements throughout the year.

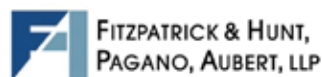
[www.condonlaw.com](http://www.condonlaw.com)



### Fitzpatrick & Hunt, Pagano, Aubert, LLP

Fitzpatrick & Hunt is dedicated to the effective, efficient defense of a wide variety of aviation and space litigation, specializing in product and service liability defense, as well as claims prevention. The Firm provides advisory consultation through customized loss prevention seminars and operations audits to worldwide insurance markets, product manufacturers, and service providers. With our decades of combined aviation legal and technical experience, our Firm has the experience, depth and agility to efficiently defend our clients in forums throughout the United States and around the world.

[www.fitzhunt.com](http://www.fitzhunt.com)



### Holland & Knight

Holland & Knight has more than 75 years of experience in aviation law. Our Aviation Team advises and represents domestic and international leasing companies, financiers, airlines and other aviation clients in connection with legal issues related to every aspect of their business. We regularly counsel clients on aviation industry specific issues, including aircraft financing and leasing, securitizations and the establishment of JVs, aviation regulation and policy, structuring operations, licensing and certification of air carrier operations, aircraft accident investigations and litigation,



business aviation, commercial litigation, FAA investigations, and safety risk management. Holland & Knight is a global law firm with more than 1,300 attorneys and other professionals in 28 offices in the United States, Latin America and the United Kingdom. View our Aviation Law Blog at

[www.HKAviationLawBlog.com](http://www.HKAviationLawBlog.com).

### HPM

HPM combines comprehensive planning, design and construction-related experience with professional skills and resources to offer clients a one-stop approach to complete management of capital building and improvement projects. We pride ourselves as owner's representatives sitting on your side of the table to ensure your facilities are delivered on time, within budget and beyond your expectations. From real estate acquisition analysis and site selection, to project team procurement and construction management, to building commissioning and move management, HPM services clients in the aerospace and aviation industry – manufacturing (OEMs and MROs), airports (public and private), airlines (gates, hangars and runways), warehouses and distribution centers.

[www.hpmleadership.com](http://www.hpmleadership.com).



### Jackson Square Aviation, LLC

Jackson Square Aviation (JSA) is a full-service commercial aircraft lessor. We provide a variety of fleet and financial solutions to airlines such as sale and leaseback financing, PDP financing, direct order placement, and leasing solutions from our existing fleet. Our experienced, international and professional staff in San Francisco, Dublin, Toulouse, Singapore, Beijing and Lima is committed to meeting airlines' evolving needs worldwide. Since the founding of JSA in 2010, our portfolio has steadily expanded with young and efficient Airbus and Boeing aircraft. Today our owned, committed and managed fleet exceeds 200 aircraft with 49 leading airlines in 27 countries. We are a member of the Mitsubishi UFJ Lease & Finance Company Limited (MUL) group of companies in Japan. MUL is a prominent global leasing company based in Japan and publicly listed on the Tokyo and Nagoya Stock Exchanges.

[www.jsa.com](http://www.jsa.com)



# 30<sup>TH</sup>

## INTERNATIONAL AVIATION WOMENS ASSOCIATION CONFERENCE

### Supporters Bronze

#### Jackson Walker LLP

For more than 60 years, Jackson Walker has maintained a highly regarded aviation practice representing aviation insurers, domestic and international airlines (including two of the world's largest airlines), cargo operators, ground handlers, manufacturers of aircraft, engines and components parts, business and general aviation clients, individuals, fixed-based operators (FBOs) and airports. Jackson Walker also assists clients with aircraft ownership, operational and transactional matters, as well as compliance counseling on the Federal Aviation Administration's (FAA) rules and various federal and state tax regimes. We effectively and efficiently handle a variety of aviation related litigation, regulatory and transactional matters for clients around the globe.

We are recognized by numerous organizations for our expertise and outstanding service in representing clients, including in Chambers USA America's Leading Lawyers for Business for Transportation: Aviation Litigation, "Super Lawyers," The Best Lawyers in America, Who's Who of Aviation Lawyers, and Who's Who Legal.

We are a full-service firm of more than 370 attorneys in seven offices across Texas.

[www.jw.com](http://www.jw.com)



#### Perkins Coie LLP

Through 19 offices throughout the United States and Asia, Perkins Coie provides corporate, litigation and intellectual property legal services to clients ranging from FORTUNE 50 corporations to startups, as well as public and not-for-profit organizations.

Our global aviation practice – ranked national Band 1 by Chambers USA and The Legal 500 since 2009 – includes fixed-wing aircraft, helicopters, unmanned vehicle systems, space vehicles, engines, navigation systems and component parts. We advise on risk management, represent clients in NTSB and foreign investigations, and defend claims in litigation throughout the world.

Perkins Coie has been named one of "100 Best Companies to Work For" for 16 consecutive years by FORTUNE magazine and again named one of the "Best Law Firms for Women" by Working Mother and Flex-Time Lawyers LLC®.

[www.perkinscoie.com](http://www.perkinscoie.com)



#### TRU Simulation + Training

TRU Simulation + Training is honored to be sponsoring this year's 30th Annual IAWA Conference in Memphis.

TRU is on an exciting mission to reshape the aviation training industry. Many of our talented team members are women with extensive STEM-focused backgrounds and are passionate about making the impossible, possible in the aviation industry.

TRU provides total training solutions from full flight simulators to fixed-base flight training devices, procedure trainers and flat panel trainers to airlines, OEMs and training centers across the globe.

Joining TRU opens a big door with our parent company Textron Inc, a Fortune 500 company with brands such as Bell, Cessna and Beechcraft.

Find out how you can help serve the aviation industry's need for advanced flight and maintenance training solutions at

[www.trusimulation.com](http://www.trusimulation.com).



#### Vedder Price

Vedder Price is a thriving general-practice law firm with a proud tradition of maintaining long-term relationships with our clients, many of whom have been with us since our founding in 1952. With approximately 300 attorneys and growing, we provide cost-effective service to clients of all sizes and in virtually all industries from our offices in Chicago, New York, Washington, DC, London, San Francisco, Los Angeles and Singapore. The Global Transportation Finance Team at Vedder Price is one of the largest, most experienced and best recognized transportation finance practices in the industry, with a worldwide prominence in aviation finance.

[www.vedderprice.com](http://www.vedderprice.com)



#### Willis Towers Watson

Willis Towers Watson (NASDAQ: WLTW) is a leading global advisory, broking and solutions company that helps clients around the world turn risk into a path for growth. With roots dating to 1828, Willis Towers Watson has over 40,000 employees serving more than 140 countries. We design and deliver solutions that manage risk, optimize benefits, cultivate talent, and expand the power of capital to protect and strengthen institutions and individuals. Our unique perspective allows us to see the critical intersections between talent, assets and ideas — the dynamic formula that drives business performance. Together, we unlock potential.

[willistowerswatson.com](http://willistowerswatson.com)



# Making Connections

## Supporters Friend



### Alaska Airlines

Alaska Airlines and its regional partners fly 44 million guests a year to more than 115 destinations with an average of 1,200 daily flights across the United States and to Mexico, Canada and Costa Rica. With Alaska and Alaska Global Partners, guests can earn and redeem miles on flights to more than 900 destinations worldwide. Alaska Airlines ranked "Highest in Customer Satisfaction Among Traditional Carriers in North America" in the J.D. Power North America Airline Satisfaction Study for 11 consecutive years from 2008 to 2018. Learn about Alaska's award-winning service at [newsroom.alaskaair.com](http://newsroom.alaskaair.com) and [blog.alaskaair.com](http://blog.alaskaair.com). Alaska Airlines and Horizon Air are subsidiaries of Alaska Air Group (NYSE: ALK).



[www.alaskaair.com](http://www.alaskaair.com)

### Arnecke Sibeth Dabelstein

ARNECKE SIBETH DABELSTEIN is an independent law firm with 40 partners and more than 150 attorneys at six locations (Frankfurt, Munich, Hamburg, Berlin, Leer and Dresden). It ranks among the top legal service providers in Germany.



Our internationally recognized group for maritime law, aviation, logistics and transportation (MALT) has consistently walked alongside leading shipping, transportation and logistics companies for years.

We assist international airlines on all relevant legal issues: from registration to approvals and from granting take-off and landing rights to ongoing operations. In the field of passenger transportation, we help airlines with ticket sales, advise them on their claims handling and ensure smooth assistance vis-à-vis injured and bereaved in the event of an aircraft accident or incident. Airport related work and aircraft and engine financing round off our service portfolio.

[www.asd-law.com/en](http://www.asd-law.com/en)

### Baker Sterchi Cowden & Rice



Baker Sterchi Cowden & Rice LLC defends general aviation manufacturers, commercial airlines, fixed base operators, component part manufacturers, airports, and other aviation industry clients in product liability, personal injury, premises liability, insurance, and other litigation. Our experience spans several decades and includes the successful trial to verdict of numerous aviation cases, from the minor to the catastrophic. We have been delivering innovative, value-driven solutions to the legal challenges confronting the aviation industry in the Midwest and across the country for over 35 years. We are proud to support IAWA in its mission to advance women in aviation and aerospace.

[www.bscr-law.com](http://www.bscr-law.com)

### Bank of Utah



Bank of Utah is a global leader in providing specialized corporate trust services to clients worldwide. Our specialized services include aircraft owner trusts, security trusts, indenture trusts and escrows. In addition, we also provide paying agent, collateral agent and administrative agent services. Our corporate trust team has over 100 years of combined experience in the aircraft trust business. This experience enables Bank of Utah to provide personal service with a focus on helping clients find customized solutions to their corporate trust aircraft needs.

[www.bankofutah.com/corporate-trust/corp-trust/aircraft-owner](http://www.bankofutah.com/corporate-trust/corp-trust/aircraft-owner)

### Borden Ladner Gervais LLP



Borden Ladner Gervais LLP (BLG) is a leading, national, full-service Canadian law firm focusing on business law, commercial litigation and arbitration, and intellectual property solutions for our clients. BLG is one of the country's largest law firms with more than 700 lawyers, intellectual property agents and other professionals in five cities across Canada. We assist clients with their legal needs, from major litigation to financing to trademark and patent registration.

[www.blg.com](http://www.blg.com)

### Chromalloy



Chromalloy is an integrated solutions provider that delivers innovative programs designed to reduce manufacturing and operating expenses for our customers. We are one of the world's largest providers of advanced coatings and authorized repairs and parts for gas turbine engines.

Focused on quality and driven by innovation, Chromalloy reliably and economically extends the life of gas turbine engines with our proprietary LifeXTM parts & repairs, serviceable materials, and complete engine management solutions.

Thanks to our robust value chain, we are one of the only fully-integrated solutions providers in the world that provides coatings, authorized repairs, castings, manufacturing overhauls and machining, as well as engine and asset management — all from a single source.

[www.chromalloy.com](http://www.chromalloy.com)

### Civil Aviation Authority



The CAA is the UK's specialist aviation regulator. Its activities include: making sure that the aviation industry meets the highest technical and operational safety standards; preventing holidaymakers from being stranded abroad or losing money because of tour operator insolvency; planning and regulating all UK airspace; and regulating airports, air traffic services and airlines and providing advice on aviation policy.

[www.caa.co.uk](http://www.caa.co.uk)

# 30<sup>TH</sup>

## INTERNATIONAL AVIATION WOMENS ASSOCIATION CONFERENCE

### Supporters Friend

#### Gilchrist Aviation Law, P.C.

For almost 30 years, Gilchrist Aviation Law, P.C. (formerly known as the aviation practice group of DeBee Gilchrist, PLLC) has provided legal counsel and written legal opinions regarding aircraft registration, title, financing, leasing, liens and escrow services.

Gilchrist Aviation Law is best known in the aviation industry for the availability of our attorneys, the accuracy of our work product and counsel and the timeliness of our response to pressing client needs. Located in Oklahoma City, the firm is uniquely situated to serve as special FAA counsel, special Cape Town Convention and International Registry counsel for all manner of aircraft transactions.

[www.gilchristaviation.com](http://www.gilchristaviation.com)



#### Gordon & Rees

Gordon & Rees was founded in San Francisco in 1974. In just over 40 years, the firm has grown from a small litigation firm to a national litigation and business transactions firm. The firm presently maintains 50+ offices throughout the country, and is comprised of more than 800 attorneys. We have practitioners licensed in nearly every state in the union as well as a number of foreign jurisdictions.

[www.grsm.com](http://www.grsm.com)



#### Ince & Co

Ince & Co is an international commercial law firm that serves its global clients from 13 offices across Europe, Asia, and the Middle East. We provide the best quality legal advice and strategic guidance to clients across the Transport, Trade, Energy & Infrastructure, and Insurance sectors. By combining sector expertise, legal knowledge and both in-house and market experience, we deliver services to support our clients' most complex disputes, transactions and projects.

Led by Gillie Belsham and Anna Anatolitou, Ince & Co's Chambers and Legal 500 ranked Aviation team handles major disputes, insurance, regulatory, travel, employment, commercial contracts and data protection matters for international airlines, OEMs and insurers. The team was nominated as 'Defendant Law Firm of the Year' at the British Claims Awards 2018 for its market-leading work defending flight delay compensation claims under Regulation 261 and has also assisted several international airlines in achieving compliance with the EU General Data Protection Regulation.

[www.incelaw.com/en](http://www.incelaw.com/en)



#### Iridium Communications

Iridium is the only truly global voice and data satellite communications network that connects people, organizations, assets, government and relief agencies with "on-the-move" availability. Together with its ecosystem of partners, Iridium delivers essential, reliable communications with an easy-to-integrate platform and service for improved efficiency. With more than 20 years of experience, Iridium will soon be launching the next-generation of connectivity, Iridium CertusSM - the most versatile global broadband service with improved speeds to satisfy the critical need to send and receive communications when traveling by land, sea or air.

[www.iridium.com](http://www.iridium.com)



#### Kirstein & Young PLLC

Kirstein & Young PLLC, based in Washington, D.C., offers unique and widely recognized aviation expertise with a focus on federal regulatory and antitrust law, litigation and Congressional issues. Matters handled include licensing of foreign and domestic airlines, consumer protection, TSA, CBP and hazardous materials enforcement as well as handling commercial agreements such as aircraft leasing transactions, charter contracts and ground services arrangements.

[www.yklaw.com](http://www.yklaw.com)



#### McAfee & Taft

McAfee & Taft is one of the nation's 250 largest law firms as ranked by National Law Journal and one of three U.S. member firms in L2B Aviation, an international association of law firms specializing in providing legal advice to the aviation industry.

Located just miles from the Federal Aviation Administration Aeronautical Center in Oklahoma City, McAfee & Taft has distinguished itself in the field of aviation law as having one of the largest and most experienced FAA aviation groups in the United States. Aviation Group lawyers actively represent local, national and international clients on a wide spectrum of aviation matters, including the documentation of aircraft transactions, aircraft title and registration matters, escrow closings, closing and post-recording opinions, and aircraft title insurance.

[www.mcafeetaft.com](http://www.mcafeetaft.com)



#### Mitchell Aircraft

For over 30 years, Mitchell Aircraft has been providing the world's airlines, cargo operators and MRO's with quality aircraft parts and a level of service unlike any other. Founded in 1987, our companies have grown to become among the largest and most respected independent global distributors in the industry.

[www.mitchellair.com](http://www.mitchellair.com)



# Making Connections



## Supporters Friend

### Port Authority of New York & New Jersey

THE PORT AUTHORITY OF NY & NJ

The Port Authority of New York and New Jersey builds, operates, and maintains many of the most important transportation and trade infrastructure assets in the country. Our network of aviation, ground, rail and seaport facilities is among the busiest in the country. The Port Authority's airport system supports more than 629,000 regional jobs and generates nearly \$34 billion in annual wages and more than \$93 billion in annual economic activity.

[www.panynj.gov](http://www.panynj.gov)

### XL Catlin

XL Catlin. We're here to help your business move forward. With an incredible blend of people, products, services and technology, we're looking at risk in a new way. From insurance to reinsurance, we can help you find innovative answers for a changing world.

Powerful analytics, deeper insights, and market-leading technologies. We're open to new ideas and ready to take on difficult challenges — from the most familiar to the most complex.

You need innovative, creative solutions to your risks. We're here to find them.

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## IAWA's Conferences Around the Globe



# 30<sup>TH</sup>

## INTERNATIONAL AVIATION WOMENS ASSOCIATION CONFERENCE

### Affiliations

Through IAWA's affiliation program with various industry organizations, IAWA extends its reach and offers its members additional benefits. IAWA's affiliates include:

#### ACI

Airports Council International is "The voice of the world's airports" and includes 573 regular members operating 1,751 airports in 174 countries and territories, representing over 95 percent of global airport traffic. It is a non-profit organization whose prime purpose is to advance the interests of airports and to promote professional excellence in airport management and operations.



#### ALTA

ALTA (Latin American and Caribbean Air Transport Association) is a non-profit organization, whose more than 40 member airlines represent over 90 percent of the region's commercial air traffic. ALTA coordinates the collaborative efforts of its members in order to facilitate the development of safer, more efficient and environmentally friendly air transport in the Latin America and Caribbean region for the mutual benefit of the association's members, their customers and the industry. ALTA's mission is to coordinate the collaborative efforts of its members in order to facilitate the development of safer, more efficient and environmentally friendly air transport in the Latin America and Caribbean region for the mutual benefit of the association's members, their customers and the industry.



#### Aviation Week

Serving over 1.2 million professionals in 185 countries, Aviation Week is the largest information and services provider to the global commercial, defense, maintenance/repair/overhaul (MRO), space and business aviation communities and plays a critical role in connecting industry professionals worldwide. Anchored by its flagship Aviation Week & Space Technology, Aviation Week continues to grow and evolve its portfolio to meet the needs of the industry.



#### Global Aerospace Summit

The Global Aerospace Summit is an exclusive, invitation only cross-industry forum for C-level executives, senior decision makers and government officials involved in the aerospace, aviation, defence and space industries. The last edition was held on 07 -08 March 2016 in Abu Dhabi.



The Summit provides platform that allows international peers to engage in forward looking, strategic debate and address the key challenges facing the aerospace, aviation, defence and space industries. It is an industry led event with the themes, content and outcomes driven by a high level advisory board. The theme for 2016 is one that concerns the whole industry – Innovation.

#### IATA

The International Air Transport Association (IATA) is the trade association for the world's airlines, representing some 240 airlines or 84% of total air traffic. IATA supports many areas of aviation activity and helps formulate industry policy on critical aviation issues.



#### ICAO

A specialized agency of the United Nations, the International Civil Aviation Organization (ICAO) was created in 1944 to promote the safe and orderly development of international civil aviation throughout the world. It sets standards and regulations necessary for aviation safety, security, efficiency and regularity, as well as for aviation environmental protection. The Organization serves as the forum for cooperation in all fields of civil aviation among its 191 Member States.



#### ISTAT

For over 30 years, the International Society of Transport Aircraft Trading (ISTAT) has been dedicated to fostering and promoting interest and educational opportunities in commercial aviation while providing a forum for those involved in the aviation and supporting industries. ISTAT currently represents more than 3000 members worldwide who are involved in operating, manufacturing, maintaining, selling, purchasing, financing, leasing, appraising, insuring or other activities related to the commercial aviation sector. Today, ISTAT is the premier industry association providing forums for increased networking and educational opportunities within the aviation community.





# ICAO

A specialized agency of the United Nations, ICAO was created in 1944 to promote the safe and orderly development of international civil aviation throughout the world.

ICAO and the IAWA jointly endeavour to intensify the promotion of gender equality and the advancement of talented women within the global aviation community. We have enjoyed a longstanding partnership on common goals and activities, for instance in aid of career development and the advancement of women more generally in aviation through the ICAO/ IAWA Aviation Scholarship Programme.

ICAO and the IAWA also collaborate closely on issues relating to outreach to the next generation, encouraging them to pursue STEM studies and to choose aviation or air-transport related careers. These common goals and priorities are highlighted in the Joint IAWA– ICAO Statement on Gender Equality in Aviation which was signed at ICAO, Headquarters in October 2016, on the opening day of IAWA’s 28th Annual Conference.

We look forward to future efforts in line with these goals, and to foster more partnerships and collaborate on further programmes, projects, activities, meetings, networking events, etc., aimed at attracting talented young professional women to the work of ICAO and of the global air transport sector.

## PNAAC

The Pacific Northwest Aerospace Alliance is a non-profit organization promoting growth and success of the aerospace industry in the Northwest region of the United States. PNAAC accomplishes this by:



- Providing frequent networking opportunities
- Promoting and conducting educational seminars
- Informing members of business opportunities and industry changes

PNAAC promotes the growth of the Pacific Northwest Aerospace Industry, assisting members to be globally competitive through education, access to business opportunities, information on emerging markets and facilitation of key relationships.

## RAeS

As the world’s only professional body dedicated to the aerospace community, it exists to further the advancement of aeronautical art, science and engineering around the world. Established in 1866, the Society has been at the forefront of developments in aerospace ever since, seeking to:



- Promote the highest professional standards in all aerospace disciplines
- Provide specialist information and act as a central forum for the exchange of ideas
- Play a leading role in influencing opinion on aerospace matters

## The Wings Club

The Wings Club was born in New York City on May 15, 1942, in the early days of World War II, when a number of America’s aviation leaders decided to band together to find a suitable meeting place where they could gather to help chart the future course of aeronautics.



The Wings Club was founded to:

- Maintain a non-profit aviation meeting place in New York City to promote the advancement and development of aeronautics.
- Provide a center for discussion of matters pertaining to aviation.
- Provide members services and facilities to aid them in their aeronautical activities.

# 30<sup>TH</sup>

INTERNATIONAL AVIATION  
WOMENS ASSOCIATION CONFERENCE

## Vision & Mission

To cultivate and advance women leaders in the aviation and aerospace industries through a global network.

**T**he International Aviation Womens Association (IAWA) is an international organization for women who hold positions of impact in the aviation and aerospace industry. Founded in 1988, IAWA brings together women of achievement and promotes their advancement throughout the world.

Women are assuming greater and more visible role within the industry. Through annual global conferences and regional receptions and connects,

IAWA provides a forum to share views on matters of importance to the industry, as well as to women in general. Women should have five years' leadership experience in aviation or aerospace to apply for IAWA membership. However, our conference is open to all women in our industry.

IAWA members serve as role models for other women seeking advancement and growth in the industry. We also encourage young women to enter the aviation and aerospace industry through IAWA's Scholarship Program.

## Where In the World...Look Where IAWA Went In 2018

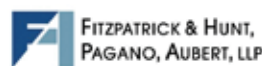
### Connect and Forum Locations

Cape Town	Singapore	Las Vegas
Melbourne	Abu Dhabi	Elmhurst
Farnborough	New York	Fort Worth
London	Los Angeles	Boca Raton
Sydney	Hamburg	Dublin
Montreal	Dallas	Orlando
Rome	Memphis	Paris
Miami	San Diego	
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# Making Connections

## Connect and Forum Supporters



# 30<sup>TH</sup>

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# SAVE THE DATE

**31<sup>st</sup>** INTERNATIONAL AVIATION WOMENS  
ASSOCIATION ANNUAL CONFERENCE

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THE WESTIN LIMA HOTEL & CONVENTION CENTER  
LIMA PERU  
OCTOBER 16-18 / 2019

[iawa.org](http://iawa.org)

# Save the Date

32<sup>ND</sup>

Annual Conference  
Fall 2020 | Singapore

INTERNATIONAL AVIATION  
WOMENS ASSOCIATION CONFERENCE



# Making Connections

## NOTES



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